

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,255

Wednesday June 10 1987

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Fermenta's year of  
dreams and lost  
illusions, Page 32

## World news

## Business summary

### Moscow prepared to open test sites

The Soviet Union proposed establishing a permanent international inspectorate to monitor a nuclear test ban and said it was ready to open its test sites to inspection.

Deputy Foreign Minister Vladimir Petrovsky tabled a document giving the main provisions of a Wagon Pact treaty at the 40-nation UN disarmament conference in Geneva and urged it to set up a committee to negotiate a nuclear test ban. Page 3

### S Korea arrests

South Korean police arrested 2,000 dissidents on the eve of an opposition rally planned for the same day as the ruling party's convention. Some 60,000 riot police were on standby. Page 6

### Brazilian warning

Brazil's industrialists warned that the country was headed for the worst recession in its history. Debt default. Page 4

### Ban on Contras

President Jose Azcona of Honduras said Nicaraguan Contra leaders could no longer meet in his country's capital, Tegucigalpa. Page 4

### Rhine blocked

Shipping on the Rhine was halted at Karlsruhe after a tug and lighter sank in the main navigation channel. The waterway was expected to remain blocked for several days.

### Rent strike law

The South African Government introduced legislation in parliament aimed at halting a year-old black rent and rates (property taxes) strike which has cost the authorities more than R500m (\$150m).

### New Ghana plot

Ghana's police foiled a fresh plot against the Rawlings Government, arrested several people and seized weapons and leaders.

### UK policy on Syria

Senior Foreign Office officials were expected to urge ministers to review the UK's diplomatic break with Syria after the British general election. Page 26

### Pakistan protest

Police in Karachi used tear gas to disperse about 200 trade drivers protesting against the death of a driver killed on Monday when police fired on a crowd.

### Afghan attack

About 80 Soviets were killed in a guerrilla attack on their camp in northern Afghanistan and there was intense fighting around Kabul. Western diplomats in Islamabad said.

### Indian 'violence'

President Junius Jayewardene of Sri Lanka urged India to give up 'violence and bullying.'

### Greenland coalition

Two of Greenland's four political parties agreed to renege their leftist coalition, the collapse of which prompted the May elections for the home-rule parliament.

### Mudslide kills six

Six people died when a mudslide, 6 metres deep in places, inundated the village of Chokhelmi in the Soviet republic of Georgia. The mudslide, caused by heavy rain and melting snow, destroyed 15 houses and forced the evacuation of 300 families.

### Tourists disappear

Some 25 Poles and 21 Czechoslovakians disappeared from tour groups in West Germany over the Whiteston holiday weekend. Munich police said only 10 people out of 35 on one Polish tour turned up for the journey home.

### Komatsu group dismisses president

KOMATSU of Japan, the world's largest construction equipment manufacturer, has dismissed Shoji Nogawa, its president for the past five years. Page 26

TOKYO: Buying enthusiasm waned after a firm start and left share prices moderately lower. The Nikkei average lost 144.01 to 25,379.88. Page 59

WALL STREET: The Dow Jones industrial average closed up 1.06 at 2,532.70. Page 59

UK EQUITIES reached new peaks and the FT Ordinary Index closed 34.1 up at 1,761.3. UK Government bond prices ended more than one point higher and the Bank of England sold more of its 8 per cent 2002/08 treasuries.

### FT INDICES



STERLING closed in New York at \$1.666. It rose in London to \$1.6615 (\$1.6590). DM 1.9790 (DM 1.9770). FF 9.9475 (FF 9.9450). SF 2.4825 (SF 2.4800). Yen 228.75 (Yen 228.50). The dollar's exchange rate index rose to 73.3 from 72.8. Page 26

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## Reagan Administration accused of deceiving Congress

BY DAVID SUCHAN AND NANCY DUNNE IN WASHINGTON

THE HOUSE chairman of the Iran Contra investigation yesterday accused the Reagan Administration of privatising US foreign policy and of deceiving Congress.

In winding up the first six weeks of Iran-Contra hearings, Mr Lee Hamilton warned that the resumption of the congressional investigation on June 22 would focus on the constitutional failures of the Reagan Administration to make itself accountable to Congress and to conduct an open foreign policy.

The testimony of the glamorous Miss Fern Hall, former secretary to Lt Col Oliver North, the man at the heart of the affair, yesterday brought to an end the first phase of

the hearings. Mr Hamilton described the accounts of 18 witnesses heard so far as "a depressing story" which had demonstrated "remarkable confusion in the processes of government."

Miss Hall, who had admitted to shredding, altering and removing incriminating documents with Col North, yesterday said: "Sometimes you have to go above the written law."

Quickly, she asked if she could retract the remark, made on live television, adding that "I did not realise the severity of what I was doing. I wish I could redo it."

She, unlike many other witnesses, has been granted complete

immunity by the special prosecutor and the congressional committee in return for her co-operation. Several others have only been granted limited immunity so that their testimony before on Capitol Hill cannot be used against them in any subsequent criminal proceedings.

Admiral John Poindexter, the former National Security Adviser, and Lt Col North, who worked for him, have still to appear before the committee. They are assumed to know whether or not President Reagan actually knew of the transfer of

funds from the Iranian arms sale profits to the Nicaraguan rebels.

Miss Hall had little to add yesterday to her graphic description on Monday of how she had smuggled documents out of the White House in an effort to "protect the enterprise."

She was not a forthcoming witness, often claimed lapses in memory and sometimes seemed hostile to questioners.

But she was unequivocal, again, in her praise of her former boss who she said had asked to resign from the National Security Council

when his activities became public last November. In the event, he was fired by President Reagan who, at the same time, described him as "a national hero."

Miss Hall, whose televised testimony was closely watched by the presidential party attending the economic summit in Venice, did no harm to Mr Reagan's claim of ignorance about Lt Col North's activities. She could not recollect an occasion when the marine colonel had met the President alone.

As for Lt Col North, he was, she said, "every secretary's dream of a boss."

Her defence did not mitigate the damage done to the country, ac-

cording to the view of Mr Hamilton. "Our government cannot function cloaked in secrecy," he said. "It cannot function unless officials tell the truth."

Mr Hamilton quoted the remark by Mr Robert McFarlane, a former National Security Adviser, who in earlier testimony to the committee commented: "When the President and the Congress cannot agree, to charge ahead is to invite disaster."

As a result of the congressional decision to cut off aid to the Contra rebels, some Administration officials solicited other sources of money inside and outside the US to keep the Contra cause alive.

## Leading industrial nations approve co-operation pact

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES IN VENICE

GOVERNMENTS of the leading industrial nations yesterday established a more detailed framework for international economic co-operation.

The accord, agreed by the US, Japan, West Germany, France, Britain, Canada and Italy at the Venice economic summit, aims to provide added focus to their efforts to reduce the major trade imbalances in the world economy.

The seven also endorsed February's Louvre agreement under which they resolved to seek a period of stability on foreign exchange markets.

The latest accord was greeted by the US and France as a significant step forward in policy co-ordination, but other governments - including Britain and West Germany - suggested it had no particular significance for their current economic policies.

It calls for the increased use of economic performance indicators to try to ensure that individual nations' domestic policies are consistent with steady world growth and reductions in the huge US current account deficit and the parallel surpluses in Japan and West Germany.

The indicators cover growth, inflation, exchange rates, monetary conditions, trade and current accounts balances, and budgetary positions.

Under the accord each of the seven governments will prepare medium-term projections and objectives for their economies at the start of every year. They will then meet with the aim of removing inconsistencies between their national projections and of ensuring their compatibility with sustained and more balanced growth.

The group's finance ministers will then review the indicators throughout the year to assess each



country's performance, and, if necessary, to discuss possible "remedial action."

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, described the agreement as "a useful step" rather than a "great leap" forward, and said it represented some advance on the Louvre accord.

He stressed, however, that there was no question of national governments being committed to firm tar-

gets for the indicators, or that governments had established target zones for their currencies.

His caution was echoed by Japanese and West German officials, who said that their national sovereignty over domestic economic policy had not been compromised. They suggested that the accord heralded a more systematic approach to policy co-ordination rather than anything more substantive.

The US and France, which have been the driving force behind the move towards a more formal system of co-operation, can claim however that they have achieved a further step in that direction.

Mr James Baker, the US Treasury Secretary, said the accord represented about 90 per cent of what the Washington Administration was seeking.

Continued on Page 26  
Details, Page 2

## Wide welcome for Gorbachev policies

BY OUR OWN CORRESPONDENTS IN VENICE

LEADERS of the seven major Western industrial countries yesterday gave a first welcome to Mr Mikhail Gorbachev's policies, saying they held out the hope of a turning point in East-West relations.

"It is our hope that they prove to be of great significance for the improvement of political, economic and security relations between the countries of East and West," they said in the most upbeat assessment of East-West relations for years.

The heads of government acknowledged that "new opportunities for progress" had opened up since last year's Tokyo summit and that the goals of nuclear disarmament and conventional force reductions "should be actively pursued and translated into concrete agreements."

Although President Ronald Reagan obviously endorsed this declaration, his spokesmen put all their emphasis on its qualifying clauses, namely that Soviet actions will be closely watched on human rights, Afghanistan and people-to-people contacts. Mr George Shultz, the US Secretary of State, said that human rights were stressed "as necessary in themselves and as a gauge to the

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## Kuwait presses China to aid Gulf protection

BY ANDREW GOWERS IN LONDON

KUWAIT is putting pressure on China to join the US and the Soviet Union in protecting ships sailing to and from its port.

Kuwaiti officials said the Chinese Government was asked - along with the other four permanent members of the UN Security Council - to let Kuwaiti tankers sail under its flag in order to deter Iranian attacks. They said they were still awaiting a response, but that Peking appeared to be giving the matter careful consideration.

Ships bound for and belonging to Kuwait, one of Iraq's main backers in the Gulf war with Iran, have

been singled out for attack by Iran since last summer. The US has agreed in principle to re-register 11 Kuwaiti tankers under the US flag, and Moscow has leased three tankers to Kuwait.

Chinese assistance would add a fresh twist to the involvement of outside powers in the Gulf shipping war, since Peking is believed to be one of Iran's principal arms suppliers. Its arms sales to Tehran have become a subject of special controversy since the US disclosed that Iran was preparing to deploy Chinese-made Silkworm missiles close to the Strait of Hormuz and at the northern end of the Gulf.

## Electrolux takeover expected to cause further job losses

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR, IN LONDON

ELECTROLUX's recent purchase of Thorn EMI's appliance subsidiaries is expected to lead to further redundancies in the British and Italian white goods industries.

Jobs would probably be lost in the UK as the Swedish multinational absorbed its latest buy, Mr Anders Scharp, president and chief executive, said in London yesterday.

Ariston and Philco in Italy would also feel the repercussions as their contracts to supply all Thorn's laundry appliances and some of its refrigeration appliances were switched to Electrolux subsidiaries.

Ariston, part of the Merloni Finanzaria conglomerate, supplies about 200,000 washing machines and driers a year for sale under Thorn labels. "There are going to be some changes there," Mr Scharp said.

The deal will also increase the pressure on the shrinking hand of small UK appliance makers such as Lec Refrigeration and Servis.

"Servis cannot hope to survive trying to make a wide range of products against these big companies," Mr Jim Collis, director-gen-

eral of the Association of Manufacturers of Domestic Electrical Appliances (Amda), said yesterday.

The £42m (\$68.4m) deal, signed on Friday, brought into the Electrolux fold the Tricity, Bendix, Onyx, Parkinson Cowan and Moffat domestic appliance ranges. It also boosted the group's UK turnover by about £40m.

Mr Scharp said British sales of the group's brands, including Zanussi and Electrolux, would in future be worth about £250m a year, and account for a 25 per cent share of the UK market. Electrolux is the world's leading appliance maker, with global sales of about £7bn.

Thorn's white goods subsidiaries had been performing poorly, he said. Rationalisation was necessary. Difficulties included poor structure, low volume output, over-managing and lack of investment.

Mr Scharp said he aimed to turn losses of about £17m sustained by Thorn last year into profits equivalent to a 20 per cent return on net assets in two or three years - about £11m on current figures.

The Thorn appliances businesses shed about 500 jobs last year and announced a further 270 redundancies in April. At the last count, about 4,700 were employed in the white goods businesses and a further 1,000 in factories making Stott Benham, Crypco Peerless and Dito Sama catering equipment.

Mr Scharp said no decisions could be taken on the impact of rationalisation until a series of working parties, set up yesterday, had reported later in the summer.

However, he promised further investment, possibly at a rate higher than the group's usual target of about 5 per cent of net sales.

One aim was increased output of microwave ovens, refrigerators and cookers - the only products the group makes in Britain. Production of Zanussi and Electrolux cookers, for example, currently imported from Scandinavia, Italy and Switzerland, would be transferred to Britain later this year.

The group has also raised its targets for microwave oven production.

UK industry: different views of the new Jerusalem

Lex: gold; underwriting cartel; Unigate; Metal Box; Tie Rack

Third World debt: BankAmerica takes it on the chin

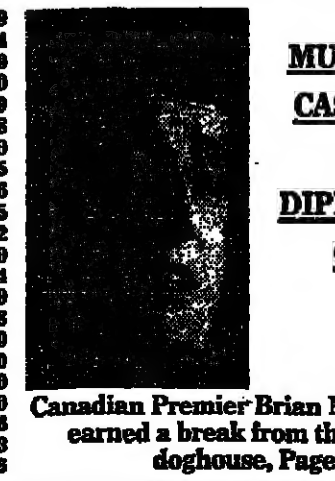
Retailing: survey

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**MULRONEY CASHES IN ON A DIPLOMATIC COUP**

Canadian Premier Brian Mulroney has earned a break from the political doghouse, Page 26

Italian election: communists cautiously optimistic

Lebanon: no shortage of would-be martyrs

Editorial comment: the case for a third term for Thatcher

UK industry: different views of the new Jerusalem

Lex: gold; underwriting cartel; Unigate; Metal Box; Tie Rack

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FT 10/6



## EUROPEAN NEWS

## PREVIOUS SUMMIT POSITIONS REINFORCED

## Leaders find easy accord on political aims

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES

IF JUDGED only by the speed with which the heads of government were able to adopt their declarations on political subjects, then there is a marked degree of consensus and harmony among the Western world's leading industrialised nations.

In reality, of course, there were differences of approach, although none of them fundamental. As a result, no head of government with a minority view felt the need to be difficult over statements on East-West relations, terrorism and the Gulf War which contain something old and something new and broadly build on positions adopted at previous summits.

The minorities included President Ronald Reagan who did not secure unequivocal backing for an "enforcement" aspect to any possible UN Security Council resolution calling for a ceasefire in the Iran-Iraq war. Nor did he obtain an appeal to Mr Mikhail Gorbachev to drop his objections to the Strategic Defence Initiative and to press ahead with negotiating strategic nuclear force reductions.

Mr Brian Mulroney, the Canadian Premier, had wanted some strong language on South Africa but he bowed to the opposition from President Reagan and Mrs Margaret Thatcher who may have to content himself instead with a statement in the final summiting up by the head of state. Mr Amintore Fanfani, the Italian Premier.

The novelty in the East-West declaration is a favourable commentary on Mr Gorbachev's new policies. This bears the imprint of West Germany's view, now evidently supported by Mrs Thatcher and President Francois Mitterrand of France that they present an opportunity to render the Cold War truly obsolete.

However, the conservative wing of Mr Reagan's Republican Party will not applaud the President's endorsement of the summit's "hope" that recent developments in Soviet internal



President Reagan with Mrs Thatcher at Venice yesterday.

and external policies "will prove to be of great significance for the improvement of political, economic and security relations between the countries of East and West."

Nor did the seven heads of government want to appear too satisfied with Mr Gorbachev. They still believe in the need to be "vigilantly alert" in responding to Soviet policy and reminded Mr Gorbachev that "much still remains to be done" in the field of human rights to honour Soviet commitments

made under the Helsinki Final Act. They added a call for a rapid and total withdrawal of Soviet forces from Afghanistan and said they wanted greater and freer contacts between the peoples of East and West.

Ahead of the Nato foreign ministers meeting which opens in Reykjavik on Thursday, the summit did not seek to deal with the substance of the US resolution involving a ceasefire, rather than a negotiated settlement and a withdrawal by the two countries to their internationally recognised boundaries. Such a stance would have

economic summit, the leaders claimed that the new opportunities for progress in East-West relations were confirmation of "the soundness of the policies we have each pursued in their commitment to peace and increased security at lower levels of arms."

"The continuing importance of nuclear deterrence in preserving peace" was duly noted, and US efforts to negotiate balanced, substantial and verifiable reductions in nuclear weapons were appreciated. European concern at Soviet superiority in conventional weapons was reflected in the summit goal of "conventional stability at a lower level of forces" together with the "total elimination of chemical weapons."

Preparation of the summit's conclusions on the Gulf crisis were seriously handicapped by the absence of any clear sign of what the US wanted until the end of last week. Some US officials were suggesting that the minimum Washington wanted from the meeting was a joint declaration about the importance of keeping open to shipping the Strait of Hormuz and a reaffirmation of the principle of freedom of navigation.

In the event, Washington got very little more and certainly nothing to ensure success in the highly-wounded Security Council resolution which the US thinks should call for sanctions against non-compliance by Iran or Iraq in the form of a mandatory arms embargo.

The declarations did call for urgent and concerted efforts to end the Gulf War and for a negotiated settlement leaving intact the territorial independence and integrity of the two belligerents. But Washington has been pressing for a UN resolution involving a ceasefire, rather than a negotiated settlement and a withdrawal by the two countries to their internationally recognised boundaries. Such a stance would have

tilted the Western position more visibly towards Iraq since it is Iran which would have withdrawn from its current military positions. Instead, the seven have held to their formal neutrality, fearing that any departure along the lines suggested by the US would only harden Iranian intransigence.

Unity and harmony evidently reigned on the subject of terrorism and the summit's final declaration actually broke some new ground. After reaffirming their statements from earlier summits going back to Bonn in 1978, the seven confirmed for the first time the principle of making no concessions to terrorists "or their sponsors."

The welcomed progress made in international co-operation against terrorism since last year's summit in Tokyo and drew particular attention to the meeting in Paris in May of nine European Community ministers responsible for counter-terrorism.

This passage was seen by officials as establishing for the first time a link between the anti-terrorism efforts of the seven and those of the EC. In a separate annex, the summit strengthened the position originally taken in Bonn to make it more effective in dealing with all attacks on civil aviation. Where a country refuses extradition or prosecution of those who have committed attacks, or refuses to return an aircraft, the seven have undertaken to cease all flights to that country and to halt its flights from it.

It is also proposed to expand the list of offences which would trigger such a response to include not just hijackings at present, but also violence to passengers and damage to aircraft.



## Bomb blasts linked to summit

A POWERFUL car bomb exploded near the US embassy in Rome yesterday and crude grenades hit the grounds of the US and British missions in attacks linked by police to the Venice summit, Reuters reports.

The early-morning blasts caused considerable damage to cars and buildings near the US embassy but the only casualty was a woman suffering from shock.

Responsibility for the attacks was claimed by the "International Anti-Imperialist Brigade."

An official Soviet spokesman raised the prospect yesterday that Mr Mikhail Gorbachev would meet President Ronald Reagan this year to sign an agreement on limiting medium-range nuclear missiles.

"We favour such a summit on the understanding that it brings concrete, positive results," said Mr Boris Fyadyshev of the Foreign Ministry's Information Directorate.

"It is realistic to expect a meeting of the leaders of our two powers? In our view, it is, and even this year," he told a news briefing in Moscow.

Mr George Schultz, the US Secretary of State, interviewed in Venice yesterday, said preparations for a third Reagan-Gorbachev summit were proceeding "pretty well" but would not say when it might take place.

## Thatcher claims support for economic policy

BY PHILIP STEPHENS

"IT WAS absolutely vital that I came," Mrs Margaret Thatcher, the British Prime Minister, said as she left the seven-nation economic summit yesterday, claiming international endorsement of her government's defence and economic policies.

In ebullient mood after her 18-hour stay in Venice, the Prime Minister praised the summit's three political declarations. The statements, on the Gulf war, on East-West relations, and on terrorism, were all in tune with British policies, she said.

Mrs Thatcher dismissed opposition charges that her visit to the summit had been an elaborate "photo call" designed to boost her chances in the forthcoming election. Although she had been at the summit for only a short time, it had been "extremely concentrated, very intense."

The Western allies had backed "all the things we have been doing. And people want those things to continue."

Despite her crowded schedule, the Prime Minister found time for a 45-minute private meeting with President Ronald Reagan in the President's hotel.

Both sides declined comment on whether the election had been discussed, but their close personal relationship was emphasised by their joint arrival yesterday morning for the summit's first formal session on the Venetian island of San Giorgio.

The world's television cameras caught the two leaders stepping ashore together from President Reagan's motor launch, then chatting and smiling as they stood together for the group photograph of the seven leaders.

British and US officials said that their talks had covered everything from agricultural subsidies and the US budget deficit to East-West arms control and the Gulf war.

Official briefings indicated no area of disagreement between the two.

Mrs Thatcher said the summit statement on East-West relations reflected a unanimous view that nuclear deterrents were still essential to Western security.

The West was on course to secure the first reductions in nuclear weapons ever, but "we all believe that nuclear deterrents are going to be vital to our peace for many years to come."

## Tokyo growth scheme 'will win go-ahead next month'

BY PHILIP STEPHENS

MR YASUHIRO NAKASONE, Japan's Prime Minister, yesterday pledged that his government next month would secure parliamentary approval for its ¥5,000bn (£21.3bn) package of measures to stimulate the country's economy.

Attending the world economic summit in Venice, Mr Nakasone also spelt out the details of the Tokyo government plan to establish a \$200m fund to recycle cash to developing countries.

He acknowledged, however, that the timing of a planned ¥1,000bn in tax cuts was less certain than the main package of expansionary measures, which focuses on boosting public works programmes.

Mr Nakasone, who has worked assiduously at the summit to avoid criticism from other heads of state, said that parliamentary approval of the public works expansion was assured.

The Tokyo government estimates that it could add between 1 and 1.5 percentage points to the country's growth rate over the next year.

Japanese officials said that timing of the implementation

of the tax cuts could be more complicated. Last month Mr Nakasone's proposal to introduce a domestic sales tax to balance reductions in income tax was defeated amid fierce domestic opposition.

The officials said that he was still prepared to introduce the income tax cuts, but the Prime Minister wanted some assurance from opposition parties in the Japanese Diet that they would co-operate in implementing future offsetting tax increases.

Mr Nakasone said that the \$200m recycling to aid developing countries would consist of new official and private sector funds over the next three years. The money would be channelled through multi-national development institutions and bilaterally to heavily indebted nations.

Since the government had already allocated \$10bn for the same purpose last year, the total flow of funds during the next three years would be \$30bn. That, however, only an unspecified proportion would be direct aid. The rest would have to be raised by international development agencies on the Japanese capital market.

## Partners committed to peace at lower arms levels

THE FOLLOWING is a partial text of the general political declaration agreed at the summit.

## EAST-WEST RELATIONS

Within existing alliances each of us is resolved to maintain a strong and credible defence which threatens the security of no-one, protects freedom, deters aggression and maintains peace. We shall continue to consult closely on all matters affecting our common interest.

We are following with close interest recent developments in the internal and external policies of the Soviet Union. It is our hope that they will prove to be of great significance for the improvement of political, economic and security relations

between countries of East and West. At the same time, profound differences persist and we must remain vigilantly alert in responding to all aspects of Soviet policy.

We reaffirm our commitment to peace and increased security at lower levels of arms. We seek a comprehensive effort to achieve verifiable arms reductions. While reaffirming the continuing importance of nuclear deterrence in preserving peace, we note with satisfaction that dialogue on arms control has intensified and more favourable prospects have emerged for the reduction of nuclear forces.

We appreciate US efforts to negotiate balanced, substantial

and verifiable reductions in nuclear weapons. We emphasise our determination to enhance conventional stability at a lower level of forces and achieve the total elimination of chemical weapons.

We urge the Soviet Union to negotiate in a positive and constructive manner.

We will be paying close attention not only to Soviet statements but also to Soviet actions on issues of common concern to us. In particular:

● We call for significant and lasting progress in human rights, which is essential to building trust between our societies.

● We look for an early and peaceful resolution of regional

conflicts and especially for a rapid and total withdrawal of Soviet forces from Afghanistan.

● We encourage greater contacts, freer interchange of ideas and more extensive dialogue between our people and the people of the Soviet Union and Eastern Europe.

## TERRORISM

We resolutely condemn all forms of terrorism, including aircraft hijackings and hostage-taking. We confirm the commitment of each of us to the principle of making no concessions to terrorists or their sponsors.

We will continue our efforts to improve the safety of travellers... and commit ourselves to support the rule of law in bringing terrorists to justice.

## ANNEXE

In cases where a country refuses extradition or prosecution of those who have committed offences described in the Montreal Convention for the Suppression of Unlawful Acts against the Safety of Civil Aviation and/or does not return the aircraft involved, the heads of state or government are jointly requested that their governments shall take immediate action to cease flights to that country.

At the same time, their governments will initiate action to halt incoming flights from that country or from any country by the airlines of the we reaffirm that the principle of making no concessions to terrorists or their sponsors is of paramount importance.

country concerned as stated in the (1978) Bonn Declaration.

## THE GULF WAR

We agree that new and concerted international efforts are urgently required to help bring about a rapid and lasting settlement of the conflict in the Gulf. We favour the earliest possible negotiated end to the war with the territorial integrity and independence of Iraq and Iran intact.

We call once more upon both parties to negotiate an immediate end to the war. We strongly support the mediation efforts of the United Nations Secretary-General and urge the adoption of just and effective measures by the UN Security Council.

With these objectives in mind,

## Joint efforts urged on hypersonic aircraft

BY PAUL BETTS IN PARIS

A STRONG call for collaboration between Europe and the US on the development of future hypersonic aircraft capable of traveling at five times the speed of sound was made yesterday by a senior executive of McDonnell Douglas, the US aerospace group.

Mr Lou Harrington, senior vice president of commercial products at Douglas Aircraft, told a Financial Times conference on international collaboration in aerospace in Paris that such aircraft could be flying as early as 2005.

Strategic and major collaboration prospects between US and European commercial airline manufacturers on nearer term programmes were poor.

Mr Harrington claimed new hypersonic aircraft would offer a big opportunity for collaboration because of the enormous financial and industrial demands of such a programme.

The cost of developing these aircraft, which would offer the next significant advance in commercial air travel amounted to as much as \$20bn according to some estimates, Mr Harrington said.

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on present product plans would involve collaboration between McDonnell Douglas and Airbus in the below-150 seater airlines and in large twin-engine 260-seater aircraft such as the planned new Airbus A-330.

Mr Colin Green, vice president for defence and space systems at United Technologies, also expressed concern over some European collaboration initiatives which seemed to have an "anybody but America" flavour. "In my opinion, collaborations that, at their heart, are designed to exclude, are unhealthy, inefficient and subject to great risk," he warned.

Mr Jean Pierson, chief executive of Airbus Industrie, indicated yesterday that he was confident that the entire investment costs of the new Airbus

A-330 and A-340 programme would be recouped, Mr Pierson's remarks came a few days after the formal announcement last week of the launch of the A-330 and A-340 programme.

The total investment costs of the programme involve about \$4bn including \$2.3bn in non-recurring development costs and a further \$1.7bn in initial production costs. Mr Pierson said that he had no doubt of the consortium's forecast of selling 1,000 A-330 and A-340s in the next 20 years, enabling the recovery of the programme's entire investment costs. The 430 commitments and orders received for the new Airbus A-320 twin-engine 150-seater had turned it into the "most successful civil aircraft programme ever before first flight."

Mr Charles Hoesfeld, the director and general manager of the civil aircraft division of British Aerospace, emphasised that without Airbus Industrie, Europe would not have been in a position to compete effectively in the world major airliner markets. Despite the substantial launch costs and risks of large aircraft programmes, he claimed that "with profit prospects running into many billions of dollars, these larger aircraft can form a far from unattractive business proposition."

However, the magnitude of investment and the level of risk involved put such ventures "beyond the solo undertaking of even the largest company."

Mr James Johnson, vice president and general manager of the 737 division of Boeing, outlined Boeing's commercial aircraft co-operation programmes. He said the 150-seater 737 programme had a Japanese company as a full partner and a group of British, Swedish and Australian programme associates. Boeing's 737 programme included Japanese and Italian firms on a non-equity basis and involved many foreign subcontractors.

The number of commercial aircraft makers would continue to dwindle. "This consolidation process will be in the form of mergers and acquisitions that we have seen up until now," he said.

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**Nokia-Mobira Division, Net Sales**

FIM million

Exports and foreign subsidiaries

Year	Domestic sales	Exports and foreign subsidiaries	Total
82	~60	~40	~100
83	~100	~100	~200
84	~160	~120	~280
85	~250	~350	~600
86	~250	~550	~800



## AMERICAN NEWS

### Fears rise of debt default by Brazil's municipalities

By IVO DAWNEY IN BRASILIA

FEARS ARE mounting in Brazil that the country's rapid economic downturn may provoke an internal moratorium with municipalities and state governments declaring themselves unable to meet debt interest commitments.

At the same time, according to the powerful São Paulo industrialists' federation, FIESP, monthly inflation and interest rates—now well over a record 20 per cent—have set Brazil's economy on course for a longer and deeper recession than that of the beginning of the decade.

Mr Claudio Bardella, vice-president of the federation's economic council, was reported yesterday to warn that the crisis was the worst to face the country.

"All the indicators point to a general breakdown," he said. "What is alarming is the speed with which this has come to threaten industry."

If the Government fails to cut spending and boost exports, 30

per cent of Brazilian business could find itself forced to delay payments for goods and services, thereby threatening the financial sector, he added.

This bleak outlook has been reinforced in recent days with a series of alarming forecasts for Brazil's year-end government deficit. It is now widely claimed that without strict austerity measures, public sector borrowing could reach 7 per cent of the country's gross domestic product against 1.7 per cent originally predicted.

Despite these warnings, the federal government has been forced to spend heavily to shore up bankrupt state governments.

Monthly inflation-linked pay rises of 20 per cent have ensured that wage bills will exceed receipts in many states notwithstanding redundancies running into the tens of thousands.

A plan to roll-over \$3.5bn in state debt has already been

approved, but may not be sufficient. Eight state banks have also been brought under the wing of the Banco Central after encountering difficulties. Of these, six alone hold debts of more than Cr 100bn (\$2.9bn).

In the private sector, thousands of small companies, formed last year when official inflation near zero brought low interest rates, are now bankrupt.

But while President Jose Sarney has repeatedly promised tough controls on federal spending, he is now facing a barrage of criticism over his refusal to shelve costly capital projects, many announced only recently.

Yesterday, the respected Rio de Janeiro newspaper, *Jornal do Brasil*, claimed the cost of nine schemes, including the controversial north-south railway and a new steel plant, would amount to \$37.3bn—almost exactly one third of the country's \$113bn foreign debt.

### Honduras may ban Contra meetings

By Peter Ford in Managua

HONDURAN President Jose Azcona has said he will stop Nicaraguan Contra leaders meeting in Tegucigalpa, the Honduran capital, which has long served as the anti-Sandinista political headquarters.

It is unclear, however, whether the president really intends to ban Contra meetings, or whether he is simply warning the rebels to be more discreet.

Honduras last week refused entry to three leading Contras, who had sought to attend the first full meeting of the Nicaraguan "National Resistance" summit in Tegucigalpa.

The Honduran Government has been seeking to distance itself from the Contras, whose main bases are in Honduras. It was the Honduran army, however, which seems to have insisted on preventing last week's rebel summit.

A few days earlier, a group of Contras had attacked a Honduran army post near the Nicaraguan border. Six rebels were killed in the fight, according to army officers, and the rest were detained.

It was not known whether the Contras mistook the Honduran soldiers for Sandinista troops, who often operate across the Honduran border, or whether they were deliberately seeking to lay the blame for the attack on the Sandinistas, and thus create a potentially explosive border incident.

Amid rising discontent in Honduras about the Contra presence, President Azcona has insisted that the rebels must fight in Nicaragua, rather than shelter in Honduras.

**Rise forecast in US capital spending**

US COMPANIES expect to increase spending on new plant and equipment this year by a healthy 2.8 per cent, Reuters reports from Washington.

The figure, based on a survey by the Commerce Department, is well above the 1.8 per cent increase in real capital spending seen earlier this year.

### Biden picks up the Kennedy mantle

By Nancy Dunne in Washington

SENATOR Joseph Biden of Delaware, seeking to rekindle the idealism of the John Kennedy years, yesterday announced his candidacy for the Democratic Presidential nomination.

The senator, 44, whose bid for the presidency had been predicted since he was elected to the Senate at the age of 30, directed his message to the "baby boom" generation born after the war and called for compassion to the poor, the hungry and the homeless.

"For too long, we have sacrificed personal excellence and moral values to the mere accumulation of material things. For a decade led by Ronald Reagan, self-aggrandisement

has been the full-throated cry of our society: 'Got mine, get yours', he said.

Regarded as one of the best Senate orators, Senator Biden warned that as a result of accumulated problems with the economy, the environment and drugs, the America which appears to be a tranquil and prosperous nation is risking its future and that of its next generation.

"If we choose the easy path, raiding the nation's stores, and devouring the seed corn of our children, we will deliver them a lesser America," he said.

The tall, trim and balding Senator is leading other Democratic candidates in fundraising, but has yet to show any strength in the polls.

### Chilean general denies succession rumours

By Mary Helen Spooner in Santiago

Chilean Air Force commander General Fernando Matthei denied Monday that he had secretly conferred with US officials about the succession to General Augusto Pinochet.

The country's military junta was not yet considering possible candidates for the one-man Presidential plebiscite scheduled for 1989, General Matthei said, but he planned to leave the government that year.

The official statement came at a time of mounting evidence that General Augusto Pinochet, whose regime has been in power for nearly 14 years, plans to seek another eight-year Presidential term in 1989. On Friday General Pinochet pre-

sided over an outdoor ceremony marking a Chilean military anniversary which was also billed as a personal tribute to the General.

Only one of the four junta members, former secret police director and army representative General Humberto Gordon was present at the ceremony.

According to the terms of the regime's constitution, the military junta will choose a candidate who could be General Pinochet — to run in the Presidential plebiscite in 1989.

General Matthei along with the commanders of Chile's navy and national police, is known to be a strong supporter of General Pinochet's continued Presidency.

### Peru's police retake town

PERUVIAN police have retaken the small town of Uchiza from Sendero Luminoso guerrillas. Uchiza lies in Peru's large coca growing area in the Huallaga valley, writes Barbara Burr in Lima.

The guerrillas attacked the Uchiza police post on June 1, killing six of 25 police, according to General Juan Zarate, Chief of Peru's anti-narcotics squad. The remaining police escaped.

Last Sunday at least 100 well-armed police were airlifted to Uchiza where without a fight they lowered the guerrilla flag of a hammer and sickle and raised the Peruvian colours.

Over the last year, the Maoist guerrillas of Sendero Luminoso have been moving heavily into the coca growing region. They want to increase their presence in the area to ensure money from the drug traffic by charging fees for landing planes.

Interior Minister Abel Salinas said Peru intended to extend its police operation in the coca region. A vast drug control operation with US support has been mounted in Lima for two months. Police are currently so outnumbered and out-gunned by drug traffickers and guerrillas in the Huallaga Valley that they have been reduced to only directing traffic.

### NEWSPAPER CHARGES STIR CONTROVERSY OVER ELECTION

## Panama military embroiled in fraud accusations

PANAMA'S powerful military chief General Manuel Antonio Noriega accused a former close collaborator yesterday of treachery for linking him with electoral fraud and the murder of his most outspoken critic, Reuters reports from Panama City.

Gen Noriega, commander of the 20,000-strong Panama Defence Forces, accused Colonel Roberto Diaz Herrera of "high treason" in a speech to scores of high-ranking officers here.

Col Diaz responded later by saying that Gen Noriega hid behind the protection of his armed guards and challenging him to join in hand-to-hand combat.

Colonel Diaz made the accusations in a story published yesterday in the opposition newspaper *La Prensa*.

On Monday, Col Diaz gave Monsignor Marcos Gregorio McGrath, Archbishop of Panama, documents he said proved Gen Noriega was involved in the assassination of opposition leader Dr Enago Spadafora.

Col Diaz also provided other papers he said involved Gen Noriega and Col Alberto Purcell, assistant chief of staff, in the alleged assassination of Gen Omar Torrijos, who headed the country after a 1988 coup until his death in a plane in 1981.

Gen Noriega said the accusations by Col Diaz were a "conspiracy". As armed forces chief of staff, the 49-year-old Col Diaz was the second-ranking military authority after Gen Noriega, who heads the Panama defence forces.

There have been similar allegations against Gen Noriega but those of Col Diaz were the first by anyone in the government. *La Prensa* quoted Col Diaz as saying: "Gen Noriega is directly involved, and there is no doubt of it, in the assassination of Gen Torrijos."



Gen Noriega was Gen Torrijos' intelligence chief at the time but inherited command of the national guard, now known as the Panama Defence Forces, after Gen Torrijos' death.

Gen Torrijos' family has claimed to have proof he was assassinated but has never presented it publicly.

Gen Noriega said: "We could pardon any other enemy from the opposition... but not a man who was nursed, protected, overfed by the institution (and) treated paternally (by Torrijos)."

Church authorities at Col Diaz's home said they would keep the documents he gave them sealed for the time being.

*La Prensa* quoted Col Diaz on Monday as saying he and Gen Noriega arranged election fraud in 1984 to deprive Dr Arnulfo Arias of victory.

Col Diaz said: "Legally, what I am saying is that Arnulfo Arias is the president of Panama." He added he had first tried to avoid the fraud and favor Dr Arias, "but what worried me was the fact that if Dr Arias took power, he was going to go against the institution (the military) and that institution I will always defend."

He said politicians and military men were involved in the fraud. Col Diaz also said he forced the

resignation in 1985 of former president Mr Nicolas Ardito Barletta, who has declared winner in the 1984 elections, and of President Ricardo de la Espriella in 1984.

Gen Noriega was travelling in Europe when Dr Spadafora's decapitated body was found on September 14, 1985, in Costa Rica. An outspoken opponent of Gen Noriega, Dr Spadafora had charged in published reports that he was a drug smuggler and was involved in other illegal activities.

Dr Spadafora's family filed charges against Gen Noriega before federal authorities at the time. But no one has been arrested in the case. Col Diaz said Gen Noriega "made a game of trying to imply to people of the army and police when the crime occurred. He said that although he officially retired, he was in fact forced out for participating in the electoral fraud, having proof of the Spadafora assassination and for having acquired a luxurious residence with money from vices that the military sold to Cuban immigrants. He invited Gen Noriega and other officials to join him in presenting themselves to authorities to be charged."

Officers in the Panamanian defence forces expressed "unbreakable loyalty" to the armed forces and Gen Noriega late on Monday. They said they "resolutely reject the treason and paranoid conspiracy against our institution."

The Revolutionary Democratic Party, founded by Gen Torrijos, said on Monday that Col Diaz was being used by the opposition to destabilize the country in alliance with internal and external forces of the United States "to avoid returning the Panama Canal. The United States is to transfer full control of the canal and its defence to Panama on December 31, 1989."

### Venezuela to study debt restructuring

VENEZUELA'S governing party will consider calls by party members to renegotiate the nation's \$20.3bn foreign debt rescheduling agreement. AP reports from Caracas.

A special committee "to study whether to continue servicing the debt or restructure it will present its recommendations to party leaders within 10 days, the newspaper *El Nacional* reported quoting Mr Manuel Penabaz, Secretary-Gen-

eral of the governing Democratic Action Party, as saying. The accord, signed in February 1986, has already been amended once to extend principal payments and lower interest.

"It is a political problem as well as a financial one," Mr Penabaz was quoted as saying following a Monday meeting of top party leaders.

The government's policy is to pay

the debts on schedule in order to facilitate Venezuela's re-entry into international capital markets.

But some Democratic Action and opposition party politicians want to reduce debt service in the face of a balance of payments deficit this year that could reach \$2.5bn.

Payments on Venezuela's entire \$32bn debt will amount to \$5bn this year, or about half of the nation's expected income.

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## WORLD TRADE NEWS

## French yard beats UK for ferry order

BY DAVID HOUSEGO IN PARIS, WILLIAM DAWKINS IN BRUSSELS, AND JAMES BUXTON IN EDINBURGH

BRITANNY FERRIES, the French-owned cross-channel ferry group, has placed a £45m (£43.9m) order for a new ferry with a French shipyard in spite of a significantly lower offer from a British yard. Industrial sources said yesterday that the order had been placed with Chantiers de l'Atlantique yards in north-west France under pressure from the French government and regional authorities, to help protect jobs in the area. The funds for the purchase are in practice being put up by Sabem, a company representing the regional authorities, which will then lease the car ferry to Brittany Ferries.

Mr Giles Shaw, Britain's Industry Minister, said yesterday he was "considerably dismayed and disappointed" by the French decision, while in Scotland, Govan Shipbuilders, the Clyde yard, was angry, though not surprised, by the French decision.

In Brussels the European Commission said yesterday it would ask the French Government to give details of national assistance given. Chantiers de l'Atlantique, this follows British allegations that the French authorities have been unfairly subsidising the yard, which, like many of its competitors, is struggling for orders.

Govan, owned by British Shipbuilders, had put in a bid of £41m to build the ship reflecting its lower costs. The British have argued that the French could not build the ship for under £45m without government subsidies.

Chantiers de l'Atlantique is owned by Alstom, the French heavy engineering and shipbuilding group controlled by Elf.

The Commission has already been notified of national assistance for Govan, but it is awaiting details from the French Government. On receipt of the details, the Commission will issue a judgment within 30 working days.

The French order would have given Govan, a second ferry to build following its recent successful completion for P & O of the ferry Norseas.

Recently the yard won orders for two container ships for China worth £50m, which should guarantee the jobs of 1,850 workers for the next two years, but it would have the capacity to build the ship for Brittany Ferries as well.

## The US Eximbank chairman is rallying support for official trade finance, writes Peter Montagnon

### Spotlight falls on export credit for debtor countries

LORD LEVER, the UK Labour Party politician, found few takers when he suggested in the early stages of the developing country debt crisis that the mobilisation of large amounts of officially-guaranteed export credit was a sensible way of helping the debtor countries. Now he has an unlikely ally in the form of Mr John Bohn, chairman of the US Eximbank.

Mr Bohn has been using a visit to Europe this week to canvass opinion on a new scheme whereby industrial countries might provide a series of long-term export credit facilities for debtor countries with IMF-endorsed economic adjustment programmes.

His idea, launched in a speech to insurance executives at a conference in New York last month, is timely. It comes just after the decision by Citibank and other international banks to step up their loan-loss provisions on developing country debt, a move which most observers of the debt scene reckon will make it harder to drum up badly-needed commercial bank finance for the developing world.

Yet, according to Mr Bohn, the timing of his announcement was fortuitous. He had discussed it with his staff about a month before the Citibank decision, and it remains tenta-

tive. The plan would have quite radical implications, not only for Eximbank, but for the way in which international arrangements for export credits operate. It has not yet been discussed by the bank's board. Nor has it been put before the US Congressional committees which oversee its operations.

Mr Bohn starts off from the recognition that Latin America has always been a major market for US exporters. In 1981, the year before the crisis broke, US exports to Latin America totalled \$42bn. Last year, despite some recovery from their lowest point, they were still running at only \$31bn.

From the point of view of a country trying desperately to narrow its trade deficit with the rest of the world it thus makes sense for the US to rekindle this flagging business through the provision of extra official trade finance. Mr Bohn has in mind 25- to 30-year fixed rate "adjustment facilities" whose availability would be tied to the purchase of US goods.

In that sense the main purpose behind the initiative is strictly trade-related. From the point of view of debtor countries, however, the facilities could offer a longer-term horizon than has been available from commercial banks. Stretching out the term would avoid the cash-flow problems

that have bedevilled rescheduling exercises. Using the money to buy US capital goods and equipment would be a way to "jump start" those economies back into a growth mode," Mr Bohn said.

Mr Bohn said he envisaged the use of Eximbank guarantees either on commercial bank loans or on securities issues in the capital markets to make the funds available. This year Eximbank expects to have between \$1bn and \$2bn of unused guarantee commitments at its disposal. Using around \$1bn of this capacity, which might be matched with a similar amount each from Japan and the EC would mean a total of \$3bn. With stepped up World Bank activity, "we begin to take aboard some meaningful debt adjustment capacity."

In practice, however, there are serious potential obstacles. Congress looked askance when Eximbank provided balance of payments finance to some of the debtor countries in 1982 and 1983. It would have to be persuaded that it was in the US trading interest to do so now. Secondly, although Japan has responded sympathetically to the idea, European countries might have reservations on the grounds that their capital markets cannot readily sustain such long maturities.

Thirdly, the admission that export credit agencies were to provide such long-term finance would mean revision to the



John Bohn: "Jump-start economies into growth"

current Organisation for Economic Cooperation and Development consensus rules on export credits under which such long maturities are banned. In his New York speech, Mr Bohn drew attention to the way in which, unlike Japan and France, the US has not traditionally used development aid to further the commercial interests of US companies.

In what appeared to be a concession to the neo-mercantilism which the US in theory abhors, he suggested the time had come to take a new look at this policy. Though Eximbank's adjustment facilities would be tied to US exports, he was at

pains yesterday to stress that his proposal should not be seen in a similar light.

The proposal should not be muddled up with the debate on aid and trade, he said, not least because the rates offered on the facilities would not be concessional.

Arguably, however, their long maturity would give the facilities some of the characteristics of concessional finance, because it would be far longer than the debtor countries could hope to achieve by other means. From that perspective the US could easily be accused of committing the very mercantilist sin it traditionally condemns.

Mr Bohn said he discussed his idea with officials of the Japanese Eximbank and Overseas Economic Cooperation Fund at the recent Asian Development Bank meeting in Osaka. They said they were willing in principle to contribute funds to the scheme that were not tied to Japanese exports. That was reasonable, he said, because Japan has a trade surplus.

In practice, the Eximbank is likely to act as an information channel for US companies, telling them when Japan has untied lines available for particular developing countries as part of its latest plan for recycling some of its surplus back to the developing world.

Part or all of Mr Bohn's ideas could easily be subsumed by the present industrial sum-

mit in Venice, but meanwhile it remains to be seen how European countries will react.

One risk they face is that, if the US does offer, say, a major adjustment facility to Mexico tied to Mexican imports of US goods, it will be cornering an important share of what is by definition a limited market. The pressure would be on European countries, which are also grappling with the need to revive stagnating export markets in the developing world, to match that with similar facilities of their own.

That is where the spectre resurfaces of cut-throat competition between export credit agencies that is ultimately damaging because it distorts trade flows at great expense to the taxpayer in the developed world.

Even the unaffordable Mr Bohn admits his idea is controversial, but he says it could turn out to be a productive way of helping debtor countries who want to repay their debts but need more time and money. "We're dealing with not only the financing of goods but the reactivation of growth and borrowing capacity."

Besides, the export credit agencies should have a role to play in helping resolve the debt problem. "In the export credit agencies we have the one institutional base where both debt and trade come together. There really is no other institutional approach where that happens."

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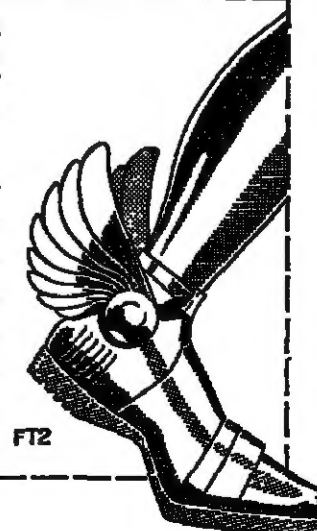
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FT2

## Honda close to deal on Argentine plant

BY TIM COONE IN BUENOS AIRES

AFTER three years of protracted negotiations, Honda, the Japanese motorcycle group, seems close to an agreement with the Argentine Government to build a manufacturing plant in Argentina.

According to Mr Luis Garcia, an under-secretary of the industry ministry, agreement is close on the terms of an industrial promotion scheme which would give tax and investment incentives to locate the plant in the northern province of Cordoba. Mr Eduardo Angeloz, the governor of the province, is also keen to discuss the project with Honda.

Mr Oshiba, the Honda representative in Buenos Aires said the principal points remaining to be worked out were over the compensated trade arrangements between Brazil and Argentina. These will determine the ratio of imported to local parts used in output from the Argentine plant.

In the original 1984 Honda proposal, 33,000 machines in excess of 125 cc capacity were to be produced per year from the plant after six years, rising from 12,000 in the first year of production. Honda already has a plant in Sao Paulo in Brazil, manufacturing between 10,000 and 12,000 motorbikes per year.

Honda's idea is to interchange parts between the two plants, but the proposal has met with resistance from Argentin-

ian parts manufacturers who wish to assure themselves an important share.

Parallel negotiations are continuing between Argentina and Brazil over a trade protocol in vehicles and car parts, which would eliminate trade tariffs between the two countries. The Honda plan is that initially 60 per cent of the parts will be imported, falling over the six year expansion period to only 15 per cent.

Mr Oshiba says that the Argentine plant will produce primarily for the local market which is almost virgin territory. The local motorbike models are almost entirely mopeds or below 125 cc capacity, and high protective trade tariffs make imported models expensive.

Mr Oshiba said, however, that economic conditions have changed since 1984, and that some revisions are being made to original proposals. "33,000 (machines) per year will be the top end of the proposal," he said. The government also wants the company to export 50 per cent more in parts and finished motorbikes, than is imported in parts.

The plant will cost about \$20m to build and the tax incentives are estimated at about \$10m. These include removal of value added tax, reduction of capital and company taxes, and the reduction or elimination of import duties.

## CEGB may import coal from China

By Maurice Samuelson

THE Central Electricity Generating Board may include a consignment of coal from China as part of its imports of about 1m tonnes a year for coastal power stations in South-east England.

This would be its first purchase from China, now the world's biggest coal producer. It has also been offered coal from Colombia.

The board purchases the overwhelming bulk of its 75m tonnes of coal a year from British Coal under a long-term contract part of which is adjusted annually to reflect changing world oil and coal prices.

It also has contracts to import about 700,000 tonnes a year from Australia and the US. The proposed Chinese and Colombian shipments are among many small quantities from various parts of the world which it has been offered on the spot market to meet its demand for a further 300,000 tonnes next year.

It previously used some of a Chinese consignment imported by the South of Scotland Electricity Board, but has yet to obtain its own shipment.

## EgyptAir purchases two 747s

By Tony Walker in Cairo

EGYPTAIR is buying two Boeing 747-300 passenger aircraft for delivery next year.

Dr Fouad Sultan, Minister of Tourism and Civil Aviation, said the aircraft would help Egypt's national carrier cope with an expected increase in tourist traffic.

EgyptAir has been negotiating a \$150m financing package with Irving Trust Company of New York, American Express Bank and Banque du Caire, one of the big four Egyptian public sector banks.

Dr Sultan said EgyptAir had returned profits of \$228m (\$19.2m) in 1985-86. He expected a further increase in profits this year on an improved load factor of about 60 per cent.

The minister said tourism had picked up strongly after a downturn in 1986 because of terrorist incidents in the Middle East. In the first four months of this year, arrivals were up 35 per cent on the corresponding period.

Tourists were also staying longer. The average length of stay, he said, had jumped from six to 11 nights.



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## OVERSEAS NEWS

## Farmers' army to oppose Philippine reform

SUGARCANE farmers in the central Philippines have organised a private army to oppose government plans to break up big landholdings and distribute them to the poor, Reuters reports from Bacolod.

Plantation owners said 200 men had joined their army and were being trained in a secret camp in Negros Occidental province.

The plantation owners, who asked not to be identified, presented several members of their army and their weapons at a news conference outside Bacolod, the provincial capital.

A spokesman for the group said they fear President Corason Aquino will begin a sweeping land reform programme that would limit private land ownership to seven hectares.

A presidential spokesman last week said President Aquino, whose family owns a 6,000-hectare sugarcane plantation north of Manila, was expected to issue a decree before the newly-elected Congress convenes on June 27.

"It is our view that Congress should be the one to decide the agrarian reform program and not the president," the spokesman said. "Technocrats around the president have no right to decide the fate of Negros."

## Afghan guerrilla attack leaves 80 Russians dead

EIGHTY Soviet personnel have been killed in an attack by Moslem guerrillas on a camp north of the Afghan capital of Kabul, Western diplomats said yesterday, Reuters reports from Islamabad.

They quoted reports received from Afghanistan as saying 20 Russians were also captured in the attack on Khannabad, a Soviet base on the Salang highway, the main land link between Kabul and the Soviet border.

The diplomats said there had been intense fighting in the past week around Kabul as Mos-

lem guerrillas fighting the Soviet-backed government began re-infiltrating.

Soviet forces had been seeking to counter rebel activity to the north with bombing and artillery strikes.

The guerrillas had shot down some 29 aircraft during May, including a transport plane in which 12 Soviet military pilots were killed on May 29.

Western military experts estimate there are some 115,000 Soviet troops in Afghanistan helping the Afghan army fight Western-backed guerrillas.

## Africa bank chief fears squeeze on loans

By Tony Walker in Cairo

A LEADING Third World banker has expressed concern about a squeeze on funds available for African countries following drastic measures taken by big US banks to cover doubtful loans.

Mr Bahar N'Diaye, president of the African Development Bank (AFDB), said on the eve of the bank's annual meeting that he feared the consequences of decisions by Citicorp and Chase Manhattan to make non-performing loans, mostly to Latin American countries.

"I am afraid such a trend may have an effect on the possibilities to extend credit... to some of our member-countries," Mr N'Diaye said in Cairo.

The bank president called for a more sympathetic approach to Third World debt, saying: "We are working in countries which have difficulties. It is our task to see how best we can assist them."

After 23 years in business, the bank had some "delays" on loan repayments, "but so far we are in control of the situation," he added.

The bank, founded in 1963, has a membership of 50 African states and 25 non-African countries. It is proposing to triple its capital to \$19.6bn (\$12.25bn) to help fund an ambitious new lending programme between 1987 and 1991.

Discussion at the annual general meeting is expected to centre in part on the extent to which non-African members, who own 33.3 per cent of the shares, should influence lending policy.

Africa states had pushed for new lending in the next five-year phase of \$8.5bn. This was considered excessive by industrialised member countries.

Mr N'Diaye said that debt problems were inherent to development. Lenders, he said, had a moral obligation to assist Third World borrowers to find a way to deal with their indebtedness.

Reuters adds from Hong Kong Citicorp's Chairman, Mr John Reed, said the company's increase of \$3bn to its loan loss reserve would give it more flexibility to accept debt-for-equity swaps for indebted Third World countries.

Nora Boustany looks at an Islamic resistance pledged to secure a place in paradise  
Lebanon 'martyrs' step up their attacks

WITH COOL military planning and an unquestioning lust for martyrdom, increasing numbers of young pro-Islamic fighters are throwing themselves into operations aimed at finally pushing Israel out of Lebanon and securing themselves a place in heaven.

There has been a major upsurge in guerrilla attacks by religiously-fueled resistance fighters in the south of the country in the last few months. Along with a proliferation of Katyusha rocket attacks blamed on Palestinian fighters, the harassment by Islamic fighters within Israel's self-proclaimed security zone has put Israeli troops on the alert.

In March and April alone, the Islamic resistance was responsible for 135 hit-and-run attacks against Israeli encampments and convoys or those of the Israeli-backed South Lebanon Army, according to independent military observers in south Lebanon. But tension has undergone a further sharp increase since a pitched battle 10 days ago between Islamic fighters and Israeli and SLA troops, in which 31 people died. It was the Islamic resistance's biggest operation to date, and the fiercest bout of fighting in south Lebanon in two years.

Since 1985, when Israel withdrew the bulk of its troops from south Lebanon, keeping only a small 1,000-man force in the security zone, a total of 17 Israeli soldiers and 118 SLA men have been killed—an illustration of how difficult it is still proving for Israel to extricate itself completely from the country five years after its disastrous 1982 invasion. At least 100 civilians have died as a result of retaliatory action by the Israelis, quite apart from the casualties suffered from Israeli raids on Palestinian camps.

Commander Antoine Lahad is warning that any house in the security zone found to conceal weapons or explosives will be blown up. But violence has spread beyond the zone, a result of retaliatory action by the Israelis, quite apart from the casualties suffered from Israeli raids on Palestinian camps.

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Moslem guerrillas said they set off a land mine in south Lebanon yesterday, destroying an Israeli tank and killing or wounding its crew. Reuters reports from Beirut.

A statement issued by the Islamic Resistance said its fighters planted the device on Ali al-Thaher road, on the edge of Israel's so-called "security zone."

"An Israeli Merkava tank was destroyed and its occupants were killed or wounded by the explosion," the statement said.



Aid (The Pledge) contains numerous martyrs' wills.

But the movement also gets considerable financial, logistical and training assistance from a powerful external actor: Iran. Exporting Islamic revolution to Lebanon—and therefore to Israel's borders—is a key aim of Iranian foreign policy, and local religious leaders freely admit the support they receive from Tehran. Fundamentalists in Beirut estimate the budget of the Islamic Resistance at \$1m a month.

The system works like this. Would-be martyrs are recruited by religious leaders commissioned by Tehran's Higher Defence Council through Hizbollah. A network of military operational centres studies the terrain and the feasibility of major operations before selecting volunteers. Once chosen, recruits are given religious training and prepared for eventual martyrdom.

For the villagers of south Lebanon, meanwhile, it is an altogether depressing story. Trapped between the Israeli front line and the guerrilla activity inviting retribution, the inhabitants of the 30-odd sleepy townships dotted along the border are by now resigned to a life of hardship. Israeli reprisal shelling has driven many north, but those who stay on cling doggedly to the only livelihood they know—cultivating olives, vegetables and tobacco.

"All our property is here and we just carry it on our backs and move," said Fatmeh Ramadan, a 26-year-old mother of five.

"We have learned that he who runs away has to keep running," says Jafar, a father of nine. "You cannot flee every day not knowing the distance you will have to travel or the duration. We are now convinced that we must stay."

Those who remain face innumerable difficulties in their daily life, to say nothing of the frequent reminder of fighting provided by the rumble of Israeli tanks or clatter of helicopter gunships. The water supply is short and its transportation hazardous. Some farmers on land bordering the security zone report being shot at when they try to till their land or fetch water, or having their olive trees or beehives burned by Israeli soldiers. Because of the dangers, the Lebanese Government has not sent its employees to buy up the annual quota of tobacco, and the latest crop is rotting in the fields.

Quite understandably, the villagers have mixed feelings about having resistance fighters operate from their midst. Some are trying to discourage the use of their towns as launching pads, given the likelihood of retaliation.

But the militants are adamant that the resistance will continue the struggle for a better life—until the last martyr, in the words of Sheikh Yassin.

## Bavdra sees CIA hand in coup

BY ROBIN PAULEY, ASIA EDITOR

DR TIMOCI BAVDRA, the deposed Prime Minister of Fiji, said in London yesterday that he suspected the American CIA was involved in the military coup which overthrew his government last month.

As the islands' federal bank governor warned the political crisis was badly hurting the economy, Dr Bavdra said he hoped the Commonwealth Secretariat would at the very least send an international fact-finding team to Fiji to report to the world on what was happening. He will see Sir Sonny Ramphal, Commonwealth Secretary-General, this afternoon.

Dr Bavdra's government was toppled one month after being elected as the first left-leaning and Indian-dominated administration since the islands' independence in 1970.

He said a former CIA agent had publicly linked the coup with the country's reserve bank governor, Mr Savenaca.

with the CIA and said the visit to Fiji shortly before the coup by Gen Vernon Walters, President Reagan's special envoy and "trouble-shooter," who is also ambassador to the UN, may have been significant.

The US and Western allies were anxious that Dr Bavdra's government proposed an anti-nuclear policy which could have prevented US ships using port facilities in Fiji, he claimed.

"I cannot be sure there was some connection. I suspect there could be some truth in these interpretations," said Dr Bavdra, who is in London lobbying for support in his claim to be restored as the islands' legitimate prime minister.

The rapidly deteriorating economic situation as a result of the coup was underlined yesterday by the country's reserve bank governor, Mr Savenaca.

Swatibau. The economy would contract unless the political crisis triggered by the coup were quickly resolved, he said.

Almost all sectors of business would be affected. The restoration of sugar exports, which were cut by 15 per cent of GDP, held the key to Fiji's economic health.

Tourism, the other main foreign currency earner, was also badly affected, with some hotels closed and most others reporting only 30-50 per cent occupancy rates.

Dr Bavdra's aim to see the Prime Minister or Sir Geoffrey Howe, Foreign Secretary, has been thwarted partly by the British general election campaign and partly by the Foreign Office's detached view that Fiji's problems are not its concern.

## Police arrest 2,000 in S Korea

BY MAGGIE FORD IN SEOUL

SOUTH KOREAN police rounded up 2,000 dissidents yesterday on the eve of a major rally planned to coincide with the national convention of the ruling Democratic Justice Party.

Ministers in charge of security, who have mobilised 60,000 riot police for duty today, vowed to prevent what they described as an illegal demonstration. The rally has been called by opposition groups to protest against President Chun Doo Hwan's decision to call off talks leading to full democracy.

Today's police presence in Seoul was heavy when the president leaves his tightly-guarded mansion, is expected to be unprecedented. The South Korean leader plans first to visit his party's convention where his handpicked successor, Mr Roh Tae Woo, will be crowned as the party's presidential candidate in the election late this year.

Later, at the same time as demonstrators have been asked to gather at Seoul's Anglican cathedral, the president will be attending a reception with Mr Roh.

Police numbers in the city centre were already growing yesterday at 10,000 students demonstrated on university campuses, and religious groups pledged to go ahead with today's rally.

The forces guarding Mr Kim Dae Jung, the opposition leader who has been under continuing house arrest since April, were yesterday increased as Mr Kim was refused permission to attend the Queen's Birthday celebration at the British Embassy.

His colleague, Mr Kim Young Sam, is to lead a delegation of National Assemblymen to the rally site tomorrow evening.

being absorbed by the younger generation.

The key longer-term political significance of these events could be the extent to which it has influenced the Prime Minister as he ponders the question of when to transfer greater responsibility to the new generation of party leaders.

However, for the political risk analysts, there is less of a problem. They can see that Singapore has an alert and efficient security service and they could equally conclude that, from an international perspective, the threats were not of enormous proportions.

Mr Lee has made clear that the evidence against the 16 will not be tested in the courts. After meeting Archbishop Gregory Yong earlier this week, Mr Lee pointed out that it was not the practice in Singapore to take this route. So long as the Government was satisfied with the evidence, that was enough.

His statement came in response to a request from the Archbishop who said that the church would like evidence to show that nine of the 16 church workers had been involved in subversive activities.

Archbishop Yong said that because of Mr Vincent Cheng's admissions, he had in this case to accept the Government's statement.

Mr Lee and the Archbishop emphasised their desire for Church and State to work harmoniously together, but the Church has also said that it has to continue its mission of spreading its teachings on matters pertaining to justice as they apply to social and economic issues.

Far more difficult for the Government to judge is the extent to which its message on the perceived ever-present Marxist threat to Singapore is

## Jayawardene accuses India of 'bullying'

By John Elliott in Colombo

PRESIDENT JUSU Jayawardene of Sri Lanka yesterday accused India of following "the path of violence, of bullying" when it invaded Sri Lanka's airspace over the northern peninsula of Jaffna last week.

Demonstrating the strength of feeling on the island over the action, Mr Jayawardene told a parliamentary meeting that Sri Lanka had been invaded 20 times—16 times from Indian soil and four times by powers from the Far East and the West.

The Indian invasion of June 4 was the 21st, he declared. That added "a few hours" to a total of 725 years' occupation in the island's 2,500-year history. "Sri Lanka had no means of resisting physically, nor will it be able to do so in the future."

Speaking in terms of Buddhist non-violence, he said he had "informed my people not to retaliate in any way."

This appears to have had a calming effect on an anti-India demonstration yesterday by several thousand Buddhist monks and followers of Mr Jayawardene's ruling United National Party outside the Colombo residence of the Indian High Commissioner to Sri Lanka.

There were fears of violence at this demonstration, which was organised by junior ministers and officials.

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## Notice of Redemption and Termination of Conversion Rights

## Komatsu Ltd.

(Kabushiki Kaisha Komatsu Seisakusho)

74% Convertible Debentures due June 30, 1990

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1975, as supplemented by the First Supplemental Indenture dated as of September 1, 1982 (collectively, the "Indenture") between Komatsu Ltd. (the "Company") and First National City Bank (now Citibank, N.A., as the "Trustee") under which the above-designated Debentures were issued, \$241,000 aggregate principal amount of said Debentures of the following distinctive numbers have been drawn by lot for redemption on June 30, 1987 through the operation of the sinking fund at the redemption price of 100% of the principal amount thereof:

REGISTERED DEBENTURES WITH PREFIX LETTERS KM  
(To be redeemed in full at \$1,000 each)

2440	2548	2646	2744	2842	2940	3038	3136	3234	3332	3430	3528	3626	3724	3822	3920	4018	4116	4214	4312	4410	4508	4606	4704	4802	4900	5098	5196	5294	5392	5490	5588	5686	5784	5882	5980	6078	6176	6274	6372	6470	6568	6666	6764	6862	6960	7058	7156	7254	7352	7450	7548	7646	7744	7842	7940	8038	8136	8234	8332	8430	8528	8626	8724	8822	8920	9018	9116	9214	9312	9410	9508	9606	9704	9802	9900	10098	10196	10294	10392	10490	10588	10686	10784	10882	10980	11078	11176	11274	11372	11470	11568	11666	11764	11862	11960	12058	12156	12254	12352	12450	12548	12646	12744	12842	12940	13038	13136	13234	13332	13430	13528	13626	13724	13822	13920	14018	14116	14214	14312	14410	14508	14606	14704	14802	14900	15098	15196	15294	15392	15490	15588	15686	15784	15882	15980	16078	16176	16274	16372	16470	16568	16666	16764	16862	16960	17058	17156	17254	17352	17450	17548	17646	17744	17842	17940	18038	18136	18234	18332	18430	18528	18626	18724	18822	18920	19018	19116	19214	19312	19410	19508	19606	19704	19802	19
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## UK NEWS

# Trafalgar plans £21m oil assets disposal to BP

By Lucy Kellaway

TRAFFALGAR HOUSE, one of the biggest offshore oil companies in the UK, is negotiating with BP for the sale of its oil assets for about £21m.

Trafalgar's decision to reduce its exposure to offshore exploration, is a reflection of the disappointing results from onshore drilling in the UK, and a result of changes in last year's budget which made onshore exploration costs no longer allowable against petroleum revenue tax from offshore fields.

The move comes as other oil companies have been expressing reservations about the prospects for onshore oil in the UK. Since the 500m barrel Wytham field was discovered in Dorset on the south coast of England more than 10 years ago, there have been no further major finds.

One of the few other producing fields, Humble Grove, in which Trafalgar has a 25 per cent stake, is now thought to contain only half the recoverable reserves initially estimated.

BP, which has been the most successful onshore company with a 50 per cent interest in Wytham, has been steadily increasing its onshore holdings over the past two years. The acreage which it is proposing to buy from Trafalgar is concentrated in the East Midlands, Yorkshire

and Humberside, with much of it in blocks in which BP already has a stake.

Mr Williamson said yesterday that Trafalgar would retain half of its interest in Humble Grove as well as most of its unexplored acreage. He said that some of the areas in which the company had explored had proved disappointing, especially in the East Midlands.

However, he said Trafalgar had made encouraging gas finds in North Yorkshire, which BP was particularly interested in acquiring. Trafalgar became involved in onshore exploration through the purchase of Candecora Resources in 1984 for £78.5m, which then had more onshore UK acreage than any other company.

Although the costs of looking for and recovering oil onshore are considerably lower than in North Sea, some companies have been put off by the delays involved in obtaining planning permission to drill for and produce oil, which have resulted in plans being postponed for several years.

Trafalgar said that it would make up for its reduced onshore acreage by expanding its presence in the North Sea. Mr Williamson said that the company was looking for opportunities to pick up further exploration interests.

## More civil servants join strike over pay

By Philip Bassett

THE GOVERNMENT acknowledged last night that the numbers of civil servants taking part in the second day of the two-day strikes in the service over pay showed an increase yesterday.

The rise was in line with the predictions of leaders of the Civil and Public Services Association and Society of Civil and Public Servants. It is likely to be taken by union leaders as a further indication of continuing membership support for the action, even in the face of this week's general election which makes the outcome of the dispute difficult to gauge.

The Treasury said that some 90,500 civil servants took part in the action, up from the 87,500 the previous day. Many Government offices were again closed to the public and action by customs officers again hit export cargoes at Dover. Air traffic got back to normal, however, after a resumption of work by air traffic assistants.

White-collar union Nalco, Britain's fourth-largest, yesterday took a step closer to an open alliance with the Labour Party by voting to ballot in favour of a political fund.

## M&G urges break-up of underwriting cartel

By Nikki Tait

M & G, Britain's largest unit trust group and renowned for its independent views, is suggesting that costs of corporate equityraising should be reduced by a break-up of the established underwriting cartel.

Under standard practice in the City of London institutional investors currently receive a commission of 1.25 per cent for sub-underwriting rights issues, placings for cash or offers-for-sale. The commission is usually justified on the grounds that the investors would have to pick up the shares if the issue flopped.

However, Mr David Tucker, managing director of M & G Securities and a director of the group, argues that the risk is different between these different types of issue. He says that even in rights issues, the risks change substantially depending on the quality of the company involved, pricing and so on. In addition, the growth in institutional holdings has changed the risk factor.

The existing underwriting commission structure may well have been necessary 30 years ago, he argues in the latest issue of The Treasurer, the official journal of the association of Corporate Treasurers.

"It is no longer appropriate to an institutionally-dominated corporate society where the institutions are effectively taking commissions for underwriting their own subscriptions."

M & G for one will be prepared to sub-underwrite issues of which we approve for a commission less than the standard 1.25 per cent, or even for no commission at all, provided other institutions can also be persuaded to leave the cartel.

Yesterday, Mr Tucker added that he would like to find a company which was seeking to raise money where, together with a small number of like-minded institutions, lower than normal commissions could be achieved.

The underwriting commission structure, however, is deeply ingrained, and in the words of one major institution, Mr Tucker is something of "a lone voice".

Those opposed to Mr Tucker's argument claim that the underwriting fee is justified by the risks, and that companies do have flexibility in the discount at which they offer the new shares.

In general, discounts have fallen since Big Bang, or deregulation of the City of London last October. Moreover, an alternative often held out to paying underwriting fees is a "deep discount" issue, where the price at which the new shares are offered is sufficiently low to make underwriting unnecessary—a route taken recently by both the Prudential, the insurance group and National Westminster bank.

Lex, Page 26

## Financial brokers to deal on computer

By Terry Dodsworth

A COMPUTERISED network that will allow brokers in the financial services industries to transact contracts on screen will be launched in the UK next January.

The scheme, backed by Digital Equipment Corporation (DEC), the second largest computer company in the US, is likely to be the first of its kind in the world, mirroring the kind of transaction processing that has swept through the London Stock Exchange.

It will give brokers in a variety of markets, such as the mortgage business or the insurance sector, the facility to compare different contracts and then transact business for clients on-line.

Mr Alan Douglas, chief executive of Financial Marketing Consulting Group, which is working with DEC to set up the system, said yesterday that the plan had already attracted widespread interest among financial and related institutions.

The project has been made possible by recent regulatory and other legal reforms in the UK. On the system side, DEC has been attracted into the market by the relaxation in the regulations covering telecommunications-related value added networks.

## Liffe suspends and fines three traders after investigation

By Alexander Nicoll, EUROMARKETS CORRESPONDENT

LONDON International Financial Futures Exchange yesterday fined three traders £1,000 each, suspended them for a week and reprimanded a member firm in the first results of a five-month investigation of rule breaches.

Penalties agreed by a disciplinary panel on about 12 other individuals and firms were not disclosed because they are subject to appeal to the Liffe board, which is expected to review the cases within the next two weeks.

One other trader is not appealing, but details of that case will not be revealed until later this week when the penalty comes before Liffe's membership and rules committee, which must endorse suspensions of longer than a week.

The three traders penalised were found to have broken, on specified days last year, an exchange rule requiring all traders to be carried out through the "open outcry" method commonly employed in futures pits. This means that bids and offers must be shown to the marketplace and not prearranged between dealers.

The three, whose suspensions began yesterday, are: Mr Gordon Lawrence, a broker at Alexander's Rouse, Mr Tony Mesure, a broker

at David Morgan Futures, and Mr Steve McGlone, an independent or "local" trader.

Fulton Prebon Futures, a firm which clears trades for other Liffe members, was found to have violated an exchange rule because of poor internal controls. The inadequacy of its systems to ensure that business was being conducted in accordance with Liffe rules could have brought the exchange into disrepute, Liffe said.

Fulton Prebon said the breaches occurred in early 1986 when it was not a full clearing member of Liffe. "We are now a full clearing member and our systems are such that incidents of this nature could no longer go undetected."

The firm said the breach was technical and minor in the context of the overall Liffe investigation.

The probe, the most serious in Liffe's nearly five year history and seen as an important test of its self-regulatory role, centred on pre-arranged trades which were thought to be linked to avoidance of UK tax.

The UK arm of Cargill, the US commodity trading group, and its former senior floor trader are among those which have been under investigation.

## System X fault fixed

By David Thomas

GEC, the UK electronics group, has had to replace a key component in many of British Telecom's System X digital telephone exchanges because it has developed a fault.

The fault, which has not affected exchanges delivered by Plessey, the other System X manufacturer, resulted in problems such as calls being wrongly routed or mistakenly giving the engaged tone.

BT discovered the fault, which it regarded as a major problem, earlier this year in line cards, a component with an important role in the routing of telephone calls.

The faulty line cards were in some exchanges delivered by GEC early in the System X installation programme.

GEC immediately replaced a large number of older line cards with more modern ones, and is still trying to find the cause of the fault.

GEC and BT are due to discuss the fault's financial implications this month, although BT is not seeking straightforward financial compensation.

The outcome of those negotiations will be affected by whether BT decides to keep the replacement line cards or to take back the older line cards once the fault has been corrected.

The negotiations could result in GEC having to make a payment to BT, but such a payment is not expected to be large.

**BB BANCO DE BILBAO**

The Board of Directors of Banco de Bilbao following approval by the Annual General Meeting of Shareholders which took place on 14 March 1987, have authorised payment of the final dividend for the 1986 financial year, the amount per share being as follows:

Gross	Tax	Net Dividend
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Notice to the holders of the Warrants of 3 1/2% Guaranteed Bonds due 1993 with Warrants of Inspectorate International Finance NV

We refer to the capital increase of Inspectorate International Ltd. and the corresponding notice to the warrant holders of April 2, 1987.

According to the description of the warrants the purchase price of Sfr 382 per bearer participation certificate in the nominal amount of Sfr 20 each has been reduced to Sfr 385.

The adjusted purchase price is effective as of May 22, 1987.

Inspectorate International Ltd.

June 5, 1987

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Discussing the politics, economics, and mechanics of privatisation will be the chairmen of privatised companies and expert insiders including:

- \* John Moore MP, UK Secretary of State for Transport and co-ordinator of several privatisation measures;
- \* Colin Marshall, chief executive of British Airways;
- \* Sir Keith Stuart, Chairman of Associated British Ports;
- \* Gerry Grimstone, merchant banker and former privatisation strategist in HM Treasury; and
- \* Tony Cartledge, marketing expert behind the sale of Telecom and other state enterprises.

The registration fee for The London Conference on Privatisation is £295 plus £44.25 VAT.

For reservations contact:

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Ask any of the girls in your office what troubles them most about modern monitors or VDUs and they'll soon tell you... the screen is too small showing only two-fifths of a whole page, accompanied with poor resolution and screen flicker, it's tiring and irritating on the eyes. So, it's not really surprising if they can't face up to all those extra letters, documents and daily figures.

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to-earth solution that works efficiently in practice.

In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

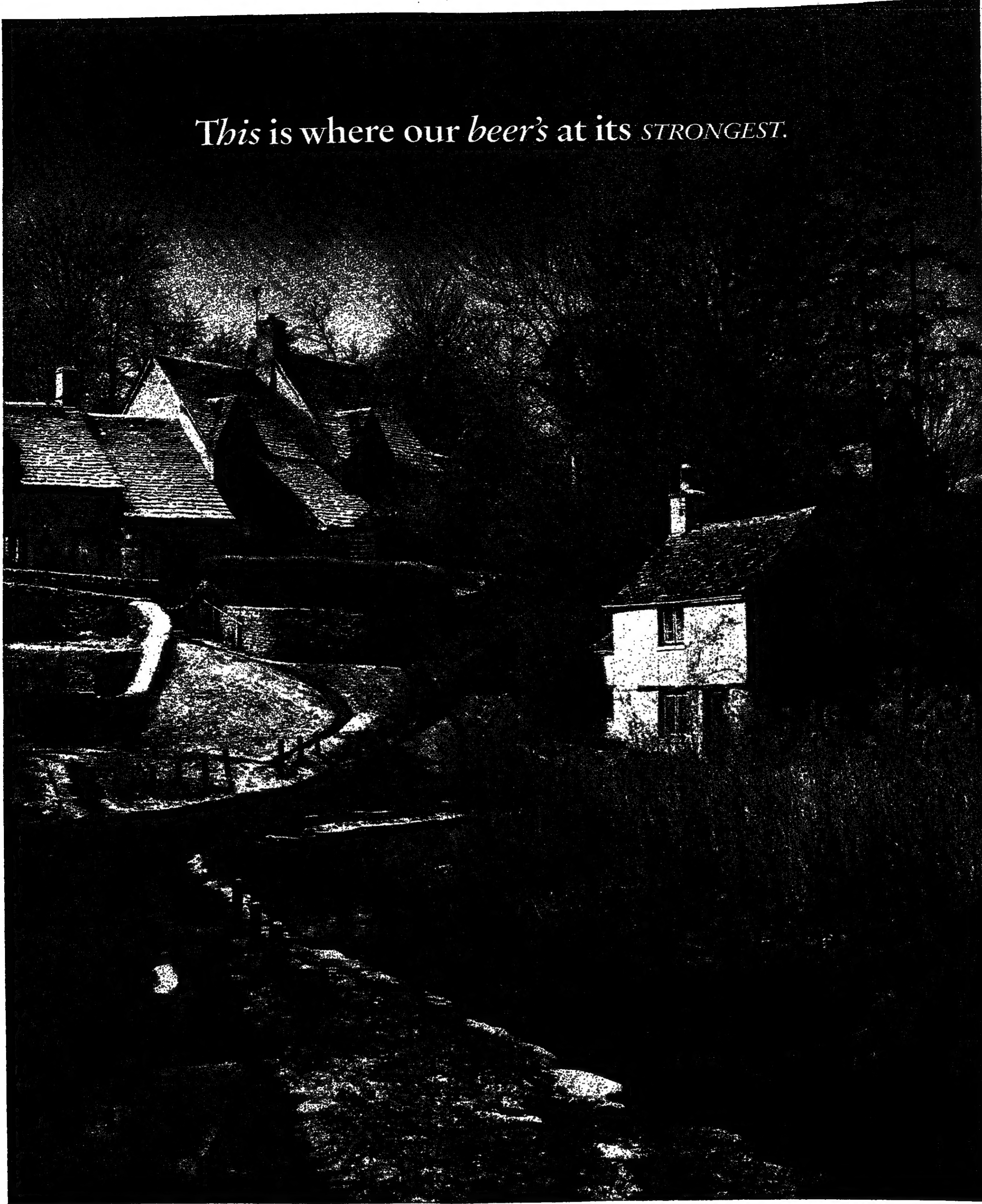
Even if, occasionally, it means getting to grips with the likes of Moss Man.

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## UK NEWS

Raymond Snoddy on moves posing a threat to newspaper rail distribution

## Paper chase to end of the line

AN ERA in newspaper distribution in which special newspaper trains travelled through the night from the great London stations as the papers were sorted on board may be reaching the end of the line.

Mr Rupert Murdoch, head of News International, pushed the British Rail service into loss when he took his four national titles off the rails and on to the roads when production moved to Wapping in east London last year.

Now his great rival Mr Robert Maxwell, publisher of Mirror Group Newspapers, may have delivered a fatal blow this week with his decision to deliver his three national titles by road using Newsflow, the National Freight Corporation subsidiary.

As a result it is now difficult to see how the rail distribution system can survive in its present form although nothing will happen immediately because most newspapers remaining with BR have contracts which run to the end of 1989.

"I think it is very difficult to see the system going on beyond the existing contracts. It's a great pity because there is no better way of sorting newspapers than at 60-70 miles an hour," Mr Frank Barlow, chief executive of the Financial Times, said yesterday.

After a final week of talks on Sunday, Mr Maxwell sent a letter to BR thanking them for delivering the Daily Mirror for more than 80 years but adding that from July 1 the Mirror titles would travel by road.

BR lost £3m from its total of £30m revenues on newspaper delivery when Mr Murdoch jumped the rails - although BR is suing for breach of contract. The Maxwell move will cost BR a further £5m.



Mr Robert Maxwell:  
"a fatal blow"



Mr Rupert Murdoch:  
"jumped the rails"

One factor behind the Maxwell decision was his insistence that BR employ Mirror drivers who would have been made redundant had the BR offer to begin picking up newspapers from the publishers' premises been accepted.

BR says it is legally barred from employing such drivers directly.

The underlying reasons that tipped the balance towards road for Mr Maxwell were his plans to print in a number of plants around the country and his desire to create a new network to cut overall distribution costs.

"We needed greater flexibility on both printing sites and printing schedules and we wanted to cut out the double or triple handling which rail involves," Mr Patrick Morrissey, managing director of MGN, said yesterday.

The Maxwell decision has put

enormous pressure on BR and Mr John Fitzgerald, BR's manager for newspapers and magazines, to come up with a new cost-effective package to hold on to the remaining business.

Mr Fitzgerald, who says the Mirror business was not lost "on grounds of cost or quality" is already at work trying to put together a new network, probably a mixture of road and rail, which would be viable in the long term. He concedes, however, that it is much easier to run a large or very small network than "a half-way house."

Every paper from The Daily Telegraph and The Guardian to the Mail and Express are all now reviewing their options and all have quotes from either National Freight or TNT, the company which delivers News International's titles.

"What I am in favour of is a dis-

tribution network which is as effective and inexpensive as possible and which does ultimately protect sales," Mr Nick Shott, circulation and publicity director of Express Newspapers, said yesterday. But he warned that, if everyone now ran off and did their own thing, "we might all be worse off."

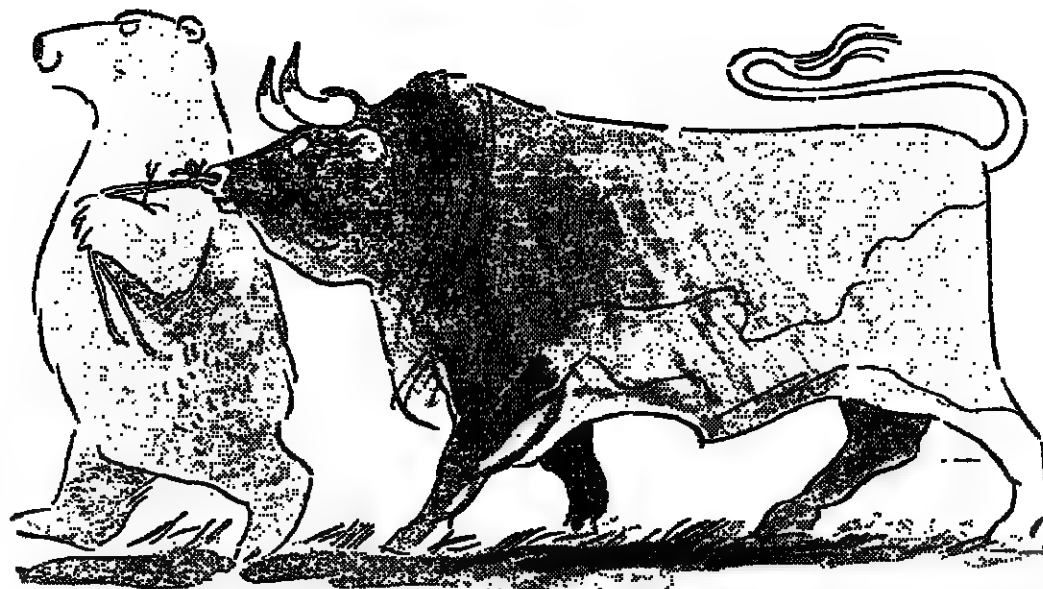
If the BR system were to collapse entirely, which seems unlikely at least in the short term, W.H. Smith, the retail and wholesale group, already has plans for a new national delivery service using regional truck companies.

But Mr Rodney Buse, W.H. Smith's wholesale group managing director, said yesterday he expected a flexible, hybrid system to emerge which would reflect the new reality that some national newspapers had opted for distributed printing at different sites while others had built high-volume plants in the Docklands development in east London.

In such a system, rail, he believes, could still have a place "on long-distance runs where time and volume are critical." In the longer term, many in the industry believe, the increased flexibility of road could, however, lead to direct deliveries to the 40,000 or so newsagents, bypassing wholesalers and their commissions entirely.

Mr Doug Cartin, managing director of Newsflow, confirmed that distribution direct to newsagents would be a logical next step for the development of road services although a decision to go ahead still seems to be some way off.

Newsflow won the Mirror Group contract only after a fierce fight with TNT, and the road distribution market looks likely to shake down into a straight fight between these two groups.



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## Suzuki set for record vehicle sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SALES of Suzuki four-wheel vehicles in the UK are on target this year to top 10,000 for the first time because it is supplying from three countries, according to Mr John Norman, chief executive of the Heron Corporation subsidiary which is the sole concessionaire for Suzuki products in Britain.

This represents an increase of about 25 per cent from the 3,734 commercial vehicles and 4,266 cars registered in 1985.

Suzuki has escaped the unofficial

quote on Japanese four-wheel vehicle imports to the UK by arranging production deals in Britain and Spain.

In the UK, General Motors has been producing versions of a Suzuki micro-van at its Bedford plant in Luton, north of London. These have a European content of over 50 per cent and are sold as the Bedford Rascal through GM's dealer network and as the Suzuki Super Carry by Heron Suzuki GB.

Mr Norman says his company

will sell between 2,500 to 3,000 Super Carrys through the 100-strong Suzuki dealer network this year, in line with forecasts made at the time the vehicles were launched in November 1985.

In Spain, Land Rover Santana, in which the state-owned Rover Group has a 33 per cent shareholding and Suzuki 17 per cent, is producing versions of the Japanese company's small SJ all-wheel-drive vehicle.

These have had free access to those European countries which re-

strict Japanese vehicle imports - France and Italy as well as the UK - since Spain joined the European Community in January.

One result should be a doubling of Suzuki four-wheel-drive sales in Britain to about 6,000 within three years, says Mr Norman.

Heron is continuing to bring in Japanese-built SJ vehicles which have retail prices about £1,000 below those of the Spanish versions but have a lower standard of equipment.

## PHILIPS ADDS NEW DIMENSIONS TO INFORMATION MANAGEMENT

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## UK NEWS — THE GENERAL ELECTION

## Chariots of Fire creator outscored Saatchi image-builders in battle honours

WHATEVER THE result of tomorrow's election, the campaign itself has changed the standing of many participants. Some have had a good war, others have not.

The obvious winner among the party leaders has been Mr Neil Kinnock who has excelled in what he does best, campaigning. He has enhanced his national position and internal authority. The concentration on image in the Labour campaign was reflected in the instructions to its leaders at the party's Islington rally on Sunday: "Please throw streamers as balloons fall."

But once the glass has worn off, Mr Kinnock will face the continuing problems of Labour's defence policy, the hard left and the party in London.

By contrast, Mrs Thatcher has at times looked tired and has faltered, appearing out-of-touch with voters' concerns about education and the

health service. The campaign has underlined the doubts of many about the social side of Thatcherism. She is still the dominant figure in British politics, impressive in her range and authority. But, as her own ambivalent remarks about her future indicate, this may be her last election as party leader.

Indeed, some of her own senior colleagues regard the campaign as her "last hurrah," the final victory of a seasoned campaigner who ought to retire, say in two or three years' time, before her luck runs out.

The Alliance leaders have had a miserable campaign for all their energetic charging around the country. Mr David Steel has at times appeared lacklustre after too many disappointed hopes of a breakthrough. Dr David Owen has had a sharper cutting edge, particularly in the past 10 days, yet he has displayed obvious impatience

## Peter Riddell on campaign winners and losers

and worry about a unique opportunity being missed. And neither can escape blame for mistakes in the Alliance's strategy.

The obvious winners have been those who came on television like Mr Bryan Gould. He has been skilful and unruffled as the party's public face in London—enjoying a rapid rise from comparative obscurity as a Labour spokesman to a central place in the party's hierarchy. Otherwise, it has been so much Mr Kinnock's campaign that few others in the shadow Cabinet have had much chance to impress although Mr Ray Hattersley has had a good war when he could easily have been squeezed out.

Further down the scale, both Mr Jack Straw, Labour's environmental spokesman and Mr Gordon Brown, regional affairs spokesman,

have confirmed their reputations as rising talents. And both Mr Frank Dobson, health spokesman, and Ms Harriet Harman, MP for Fife, have had some prominence.

On the Tory side, there has been a fascinating daily exercise in Kremlinology to watch who comes on to the platform alongside Mrs Thatcher at the morning press conferences. The main, and unsurprising, omission has been Mr John Biffen, now seemingly certain to be dropped if Mrs Thatcher wins. Mr Peter Walker has appeared twice and may be relieved.

Judged by frequency of appearance, Mr Tony Newton, Health Minister, Mr John Major, the Social Security Minister, Mr Peter Brooke, MP for the City of London and Westminster

South and Mr Nicholas Lyell, a Health and Social Security Undersecretary, are destined for promotion.

Contrary to popular expectations, Mr Nigel Lawson has been one of the Tories' few successes, good on both television and radio debates and in brilliant form throughout.

Mr George Younger and Mr Douglas Hurd have both confirmed that they have safe pairs of hands: a Tory leader after Mrs Thatcher. And Mr John Moore, the Transport Secretary, a frequent attendee at the party's press conferences, has impressed, notably in the Tories' most effective election broadcast. Lord Young has also proved to be a smooth campaigner.

The main Tory gainer has been outside the Government — Mr Michael Heseltine, who

has earned the gratitude of colleagues for his 100-per cent constituency tour of Britain.

At the start of the campaign Mr Heseltine was operating very much on his own. But the Conservative leadership has recently been keen to distribute his speeches and use him on broadcasts. It will probably not mean his return to office in the short-term, but his energetic campaigning has ensured that he remains in the public eye and is not consigned to the oblivion of other ex-ministers.

The main Conservative losers have been those involved with the campaign at Central Office. Insiders talk of no central direction. The Tories' marketing until recently has been outclassed by Labour and Saatchi's days as the maestros of political advertising appear to be numbered.

Among those not having a good war has been

Mr Kenneth Baker, the pre-election favourite as Mrs Thatcher's successor. Although the original slip-up over education was Mrs Thatcher's fault, not his, the proposals have appeared only half-prepared, and have reinforced doubts about his command over detail, as opposed to razzmatazz. Education has not been the vote-winner the Tories hoped.

But the biggest gainers in the campaign, as opposed to the election, have been the image-makers — Mr Hugh Hudson, who moved effortlessly from the Chariots of Fire idiom to create the compulsively viewable Labour election broadcasts, and Mr Peter Mandelson, the party's director of communications.

Mr Mandelson's grandfather, Mr Herbert Morrison, Labour's organisational supreme of the 1930s and 1940s, would have been proud of him. Whether it is socialism is another matter.



Winner Heseltine (top); loser Baker

## Steel smiffs 'sweet smell of victory' in election

By Philip Rawsthorne

MR DAVID STEEL last night brought his election campaign to a climax with a rousing attack on the Government's "arrogance, stubbornness, greed and prejudice."

The Liberal leader told the final Alliance rally in London: "The ideology of Thatcherism must be driven out."

The Alliance could do it, he insisted. "The sweet smell of victory is in the air. It was a bravura performance but there was a desperate note to the claxon call."

Earlier in the day the Liberal leader appeared to have lowered his sights and to have settled for a reduced Tory majority rather than the balance of power. And a round trip to Exeter and Liverpool seemed to drain most of the optimism and energy from his campaign.

In London last night, however, Mr Steel lashed into the Conservatives.

The new right had taken one nation and split it in two, he said. "They have betrayed the sense of fairness and moderation of the British people."

Institution after institution which reflected these values had felt "the icy blast of disapproval from the Tory thought-police."

The universities and the Civil Service, the BBC and local government, and the Church of England had all come under attack.

There must be a progressive alternative to the Thatcher Government, Mr Steel insisted. "There must be a government which gives ordinary people a chance."

Labour could not win. But the Alliance could bring about the changes that were needed. "We have sounded our trumpets at the walls of the two-party system and they are cracking," he declared.

But there had been no sign that Mr Steel was inflicting such damage in his visits to Exeter and Liverpool yesterday. In Devon he was filmed with a mob of schoolchildren. And what had been seen as a challenge to Labour extremism in Liverpool turned into an anticlimax when Militant ignored his presence.

Mr Steel told reporters that he was still cheerful. "I think we are going to get many more seats in the Commons," he said. "The Alliance would hold the balance of power — or something close to it."

Questioned about that qualification, he said that the Alliance could still exert a moderating influence merely by trimming back the Thatcher majority.

Wasn't he lowering his sights? "No, not at all," he said. "I am just facing reality."

## Thatcher launches final onslaught on Labour

BY JOHN HUNT

MRS THATCHER said last night that the outcome of the election tomorrow was more important than any since the war.

She warned that if a Labour government was returned to power it would within weeks destroy what the Conservatives had achieved and return Britain to a "strife-torn, strike-ridden, divided society."

She also warned: "Another Labour government would send inflation spiralling again." Financial prudence would go out of the window, she said, and the pound would go through the floor and through the roof.

Speaking in Harrogate at her last rally of the campaign, she described Labour as the "reckless party."

"It is reckless about defence, it is reckless about inflation, it is reckless about trade union power."

She renewed her accusation that Labour would put up taxes and would repeal the Government's trade union laws with a substantial return to industrial strife.

"Labour would condemn us and our children to a second-class life in a third-class country," she declared.

The Prime Minister also

made a savage attack on the hard left of the Labour Party and tried to persuade mainstream Labour supporters to withhold their support for Labour.

She said that many loyal Labour supporters had been driven out of their party by the new "hard-faced militants," extremists who were dislodging moderate Labour MPs.

The next parliamentary Labour party would be dominated by these people.

The more Labour MPs there were the more extremist the parliamentary party would become.

"So I say to old Labour supporters: the extremists have already taken over your party. Don't let them take over your country."

She said that the country was in the final hour of an election that was probably the most crucial of the century. In eight years, she claimed, the Conservative partnership with the British people had transformed Britain from a country that had led its way into a sturdy, vigorous and highly respected member of the world community.

Now was the chance to build on this foundation a form of

democratic capitalism which would become an example to Europe and the world.

On the theme of prosperity, she urged voters not to let a Labour government "tax and inflate and regulate until we are all forced into a miserable equality of failure."

She argued that in eight years the Government had rebuilt Britain's defence, cut down "overnight" union bosses, reduced inflation and transformed the economy into Europe's success story. "How long do you think it would take Labour to destroy our success?"

Defending the Government's record on the National Health Service, she said that spending on the NHS was up and that the money to pay for it and other social services had to come from those who created wealth in business and industry.

She repeated the hope of bringing the standard rate of income tax down to 25p in the next parliament. But Labour openly admitted it would put up income tax for everyone by 2p in the pound. It also admitted that it was going to remove the married man's tax allowance, thus putting up the married man's tax bill by £10 a week.

With unemployment at just over 7 per cent, well below the national average, and more than 67 per cent of local housing owned by its occupiers, Chelmsford is clearly a constituency that can be won by either the Conservatives or the Alliance, but in which Labour has virtually no chance.

At the last general election, the Alliance candidate was beaten by a mere 378 votes by the nationally known and locally respected figure of Mr Norman St John-Stevas, who has since retired from the fray.

If Mr Mole's chances are rated particularly highly it is that he is one of the brightest and most promising members of the small group of Alliance candidates with "ministerial potential."

Moreover, unlike his Conservative and Labour opponents, Mr Mole has been burrowing away locally since he first arrived in Chelmsford in 1971. He has built up a considerable reputation as a borough councillor over the past 15 years and, since 1983, when the Alliance first won control of Chelmsford Council, as chairman of its powerful policy and resources committee.

Boyish, bespectacled and eminently "presentable" in his Prince of Wales check suit and brogues, the 38-year-old Stuart Mole gives a somewhat deceptive first impression of a conventional young professional man.

However, underneath it all it soon becomes clear that he is fundamentally a passionate idealist whose whole life and varied career betrays a conflict between an intellectual and practical approach, which he has tried to reconcile in the pursuit of politics.

Whatever his jobs, which have ranged from lecturer in government and politics, director of a charity for disabled people and speech writer for IBM's UK chairman, to head of Mr David Steel's private office and assistant director of the Commonwealth Secretariat, this son of an itinerant Anglican

## Meet Mr Mole of Town Hall

THERE is nothing nowadays about the ancient market town of Chelmsford to remind one of The Wind in the Willows except its young Liberal candidate, Stuart Mole, and his campaign vehicle, the "Molemobile," of which Mr Toad would have been proud.

Once the centre of a rich, agricultural constituency, which returned Conservative candidates with the regularity of the chimneys of its undistinguished cathedral, Chelmsford has become a typical dormitory town, and a Conservative-Alliance marginal to boot.

Stripped of a large proportion of its farming electorate by the redrawing of constituency boundaries, the local economy now depends on the electronics and services industries, with the latter employing more than half the local labour force. At the same time, some 12,000 of its citizens commute every day to London.

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Vote catcher: Stuart Mole in Chelmsford.

priest has been active in politics. Rejecting any identification with the old "woolly-hatted, open-sandalled, soya-munching" image of Liberals, Mr Mole stresses that his guiding principle is "to become politically relevant through hard work."

"I really want to do things in places that matter," Mr Mole said in explanation of his long commitment to politics in Chelmsford. The remark could equally have applied to his work at the Commonwealth Secretariat and, particularly, his contribution to the report of the Commonwealth Eminent Persons' Group on South Africa.

Unlike some critics who look upon the Commonwealth as an anachronism, Stuart Mole feels

## Robert Mauthner on a passionate idealist of the centre in a marginal constituency

strongly that its underlying principles — the need for dialogue, understanding and co-operation between and within nations — reflect the basic philosophy of the Liberal/SDP Alliance. The EPG report, whatever its lack of practical resonance, is an outstanding example of an exercise which attempted to apply this philosophy in a thorough manner and he was "very glad" to have been associated with it.

Chelmsford, in spite of the absence of any obvious physical attractions, has become somewhat of a passion for Stuart Mole. Just how long he has been involved in local politics — though he is still in his thirties he first stood in a

Chelmsford parliamentary election in 1974, two years after being elected to the council — is illustrated by an early canvassing experience.

On that occasion, a constituent told the still wet behind-the-ears Liberal candidate that he would not vote for him because Lloyd George had promised him two acres and a cow and he was still waiting to receive them.

Today, Stuart Mole can confidently expect his local links and record to play a more important role in the outcome of the election than any promises Lloyd George may or may not have made or kept. He believes that the achievements of the Alliance controlled borough council — the quadrupling of capital expenditure last year compared with 1983, new shopping and leisure centres — should help his chances.

On his canvassing rounds and at his meetings, Mr Mole underlines the adverse consequences for the local workforce of Mrs Thatcher's policies in particular. If Trident goes ahead and he spends on other defence equipment, Marconi, the major local industrial employer, which has already had to lay off 450 people, is bound to suffer further, he claims. The argument does not fall on deaf ears in a constituency where 9,000 people are employed by the company in question.

A postcard pinned on the wall of campaign headquarters brings a touch of warmth to the dank and gloomy building. "Dear Stuart," it reads. "Our thoughts are with you. Please, please make it this time. We will expect afternoon tea at the House of Commons, naturally."

If Stuart Mole wins on June 11 after three previous unsuccessful attempts, the writers can expect not only tea, but crumpets inscribed with the Chelmsford coat of arms.

In such a situation, he said, Mrs Thatcher might well remain incumbent Prime Minister in a caretaker government over the weekend, and into Monday before it was possible for an agreement to be reached.

Dr Owen said any deal with the Conservatives would have to provide for changes in policy for dealing with unemployment, while any agreement with Labour would involve Mr Neil Kinnock abandoning his non-nuclear defence policy.

## Election could be 'historic landmark'

By Ivor Owen

A POSITIVE vote for the Alliance could make this 1987 general election the historic landmark which changed the way in which Britain was governed. Dr David Owen, leader of the Social Democrats, claimed last night.

Joining with Mr David Steel, the Liberal leader, in addressing an enthusiastic Alliance rally at Westminster he invoked the spirit of President Roosevelt when he introduced his "new deal" in the United States to urge the voters of Britain to escape from Thatcherism and avoid the perils of Mr Neil Kinnock-Labour Party.

Dr Owen stressed: "A vote for the Alliance on Thursday is a particularly precious vote — for it could change not just the shape of the Government, but the shape of all future governments."

Tomorrow's general election, he said, could ensure that never again could a party without the support of the majority of the people impose its ideology on the nation.

Dr Owen insisted that Mrs Thatcher did not command the wholehearted support of the country. People voted for her out of fear and not out of enthusiasm — "they do not vote with their hearts."

Dr Owen maintained that it was fear which had enabled the Conservatives to maintain their lead in the opinion polls.

Questioning what the Conservatives had in mind when they warned of achievements that could be wrecked or ruined he asked whether they were referring to the 3m unemployed, the 750,000 on hospital waiting lists or the 16m — nearly a third of the population — living in poverty.

Dr Owen said people were afraid of Labour leaving Britain defenceless, ducking out of international responsibilities, and of "160 hard hat MPs in the Commons."

Dr Owen declared: "There is no need to vote out of fear. For, as Roosevelt said, 'there is nothing to fear but fear itself.'"

For voting for the Alliance, he contended, it would be possible to have the sound market economy, conventional and nuclear deterrence, and responsible trade unionism.

Let the Alliance vote for the Alliance with their heads and their hearts — "you do not have to cut yourself in two, half head and half heart."

## Holidaymakers miss out on the vote

ONLY 34 per cent of British holidaymakers flying overseas have made provision to vote in the election, either by proxy or postal vote, according to a Gallup survey commissioned by the tour operator, Sunmud.

The result is based on a sample of 456 holidaymakers interviewed at Gatwick, Manchester and Glasgow airports from June 1-5.

Of those able to vote their intentions are: Conservative 58 per cent, Labour 20 per cent, Alliance 15 per cent with 7 per cent not disclosing or opting for other parties.

## Election result book closed

WILLIAM HILL, the bookmaker, yesterday stopped taking bets on the Conservative bid to win the General Election.

A flood of money forced the odds on the Tories being the largest party down from 13.0 on to 8.1 on. Under these odds no one could win money after paying betting tax, the bookmaker said.

Labour are offered at 8.1 and the Alliance at 50.1 to win the most seats.



Elections can be fun: Jack Cunningham, Neil Kinnock and Roy Hattersley see the funny side at the Labour press conference yesterday



## UK NEWS - THE GENERAL ELECTION

## Healey in row over wife's private surgery

BY MICHAEL CASSELL

MR DENIS HEALEY, the shadow Foreign Secretary, yesterday became embroiled in an angry row over renewed publicity of the decision by his wife Edna to have private medical treatment.

The argument flared during an interview on TV-am. Despite Mr Healey's insistence that his wife's private hip operation was two years ago, it will embarrass the Labour leadership following the concerted attack on Mrs Thatcher's use of the private health service.

After heated exchanges with Mr Anne Diamond, the programme presenter, Mr Healey accused TV-am of "dirty tricks" by asking him to talk about the economic summit in Venice but raising the subject of his wife's treatment.

Mr Michael Heseltine, the former Defence Secretary, who was also in the studio, said that Mr Healey swore at Ms Diamond and that the episode demonstrated the hypocrisy of senior Labour politicians. Mr Healey later denied swearing.

A senior Tory official said privately that the disclosure amounted to "hypocrisy writ large" while Dr John Grieve, the SDP leader, said that Mr Healey's cross-examination was "lovely theatre" which had left him "rolling on the floor with laughter".

Mr Neil Kinnock, the Labour leader, was said by his aides to be "disgusted" by the revival of the report. Later in Leeds he said he would not rule out paying for private health care if one of his children was "in agony".

Asked if there were any circumstances in which he would use private health facilities, he said that he had never been faced with that dilemma but if a child of his was in

desperate need of attention, which could not otherwise be secured, he would seek private medical help. He added: "I would do anything to get attention for them and anybody who suggests otherwise is not being honest with themselves."

Mr Healey was questioned by Ms Diamond about a report in yesterday's Sun newspaper that Mrs Healey had had an operation in an Eastbourne private hospital. It also alleged she admitted jumping the National Health Service waiting list.

Mr Healey said that the report was "full of lies" and had tried to suggest that his wife's treatment had just taken place. He added: "My wife is a National Health Service patient. She has had three babies on the NHS. She is currently attending an NHS clinic in Eastbourne for a wound in her leg."

He said that his wife had sought private treatment because she was in extreme pain and that, as a result of Tory health policies, she would have to wait three years for the operation. "She exercised her right, not as my wife, but as a breadwinner to use her money to ease the pain."

Mr Healey stressed that Labour had no intention of destroying private medicine, though it is committed to shrinking the private sector to limit its ability to tap the NHS of trained staff and resources.

Mr Frank Dobson, Labour's shadow Health Minister, yesterday resumed the attack on the Government's handling of the NHS: "Margaret Thatcher said last week that she can have hospital treatment any time, any day, any place. The vast majority of people are not so lucky."

## 'Muddle' alleged in Labour tax plans

BY TOM LYNCH

THE CONSERVATIVES yesterday launched a powerful attack on the "muddle" and sheer deceit of Labour's plans for changes in income tax.

At a press conference in London, Mr John MacGregor, the Chief Secretary to the Treasury, said a man on average earnings with no dependent children would be more than £10 a week worse off under Labour's £7.04 as a result of the abolition of the married man's allowance and £3 from the reversal of the Budget 2p cut in the basic rate of income tax.

Mr Norman Tabbitt, the Conservative Party chairman, said the abolition of the married man's allowance would hit 600,000 couples, the removal of the ceiling on national insurance contributions would hit 2m earners and all 25m taxpayers would suffer from the reversal of the cut in basic rates.

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He described Labour's policy as a "muddle" and challenged Mr Neil Kinnock, the Labour leader, to publish his party's plans "if anybody has told him what he is going to be doing."

Mr MacGregor said there were "yawning gaps" in Labour's figures. He said a lower rate band as suggested to compensate the less-well-paid for other tax changes would be more than £10 a week worse off under Labour's £7.04 as a result of the abolition of the married man's allowance and £3 from the reversal of the Budget 2p cut in the basic rate of income tax.

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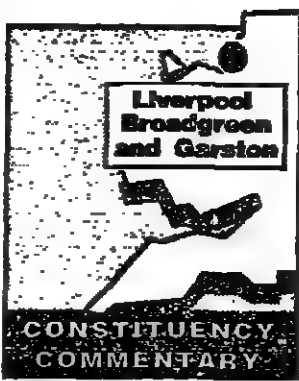
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Ian Hamilton Fazey assesses an opportunity for the Alliance in two Liverpool constituency contests

## Stricken city will put tactical voting to the test



"I'm here so that as many as possible can see what I look like," Mr Isaacson says. "I've lived in Woolton all my life. I'm a barrister and I'm 30 per cent of what most of them would want in a Tory candidate. I happen to be in the SDP."

The tactic seems sensible. Every few minutes self-confessed Conservatives accuse him before he can get to them promising their votes to get Lloyd Owen. Others come to say that they live in Mossley Hill or Broadgreen and will be supporting his fellow Alliance candidates, Mr Alton and Mr Richard Pine respectively.

There is only one Conservative in several seats who takes a decidedly different stand. She starts shouting at him from several yards away and continues over her shoulder as she passes by. "If you weren't standing, Lloyd Owen would be finished," she booms.

He runs after her, trying to prove his case with the municipal election results of May 7, when the Alliance won 43 per cent of the votes in the six Garston wards, compared with Labour's 40 per cent and the Conservatives 16 per cent. But she is unmoved.

A middle-aged man with a military bearing—he later reveals he is chairman of an ex-servicemen's association—says he is convinced by the figures but where does Mr Isaacson stand on capital punishment and nuclear power?

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Street credibility in Liverpool: Terry Fields campaigning in Broadgreen

He opposes the first but supports the second. "You're half-right for my vote then," says the elector, who then accepts Mr Isaacson's personal position on hanging—as a regular prosecuting barrister he says he could not live with the prospect of error.

An hour later, and two miles away on Park Chop Hill, another style of electioneering is in progress. The "hill" is actually a grass mound outside the No 1 gate at Ford's Halewood plant. It is a natural grandstand used for union meetings.

In this case, about 100 Ford workers gather for a lunchtime election pep-talk by Mr Lloyd Owen and Mr Fields. Park Chop Hill is actually in Knowsley South, but many Ford workers live in Garston or Broadgreen.

Both Mr Fields and Mr Lloyd Owen stress that if Labour wins tomorrow, it will be only the

start. Full-blooded socialism is what they joined the Labour party to achieve, not "minding exchange."

Neither man wears Labour's red rose, nor does the name of Mr Neil Kinnock pass their lips—but when Mr Kinnock made his sole campaign trip to Liverpool, he did not mention Mr Fields or Mr Lloyd Owen either.

Indeed, he only went to Mr Alton's Liberal stronghold of Mossley Hill, where the Alliance won 61 per cent of the aggregate vote on May 7, thrashing Labour on 28 per cent.

In Broadgreen, the figures were 54 per cent for the Alliance and 37 per cent for Labour. Mr Pine and his workers are hoping to keep it that way by exploiting Labour's divisions and Mr Fields' support for the ideas propounded by Militant, the Marxist weekly newspaper.

Mr Pine, who stood against the official SDP candidate last time and split the Alliance vote, trumps the long lines of suburban semis in Childwall looking to convert Tories to tactical voting. He finds a few who are "thinking about it" and marks them as doubtful on his return sheet. Labour's governance of Liverpool is almost the only doorstep issue.

A jobless man in his 50s, recently redundant from the nearby Flessy factory, promises support. Mr Pine does not let on that he is a personnel manager there. He admits it is one way his opponents are damaging him—Militant "class warriors" are labelling him a boss' man and accusing many of his supporters of being traitors to their class when they canvass them.

The problem he faces is that the Conservative vote has already collapsed in the constituency at municipal election level, falling below 8 per cent on May 7. He has to rely on former Labour voters, who switched for local polls, staying with him. The national campaigns—with Labour dominating a lacklustre Alliance performance—have not helped.

But by conveying a responsible view of Labour they have aided Mr Fields, whose mild-mannered sincerity on the doorstep also provides a strong counter to the image of extremism promoted by his opponents.

Like many uncommitted observers on Merseyside, he thinks that people will revert to Labour tomorrow in both Broadgreen and Garston. "I expect to continue to have the privilege of representing my class in the bourgeois democracy of the House of Commons," he says.

The political divisions that underlie this statement are actually very serious for what remains of the Labour vote is seriously stricken. Will Liverpool ever be a fitter place for Sainsbury's—or anyone else—to trade in?

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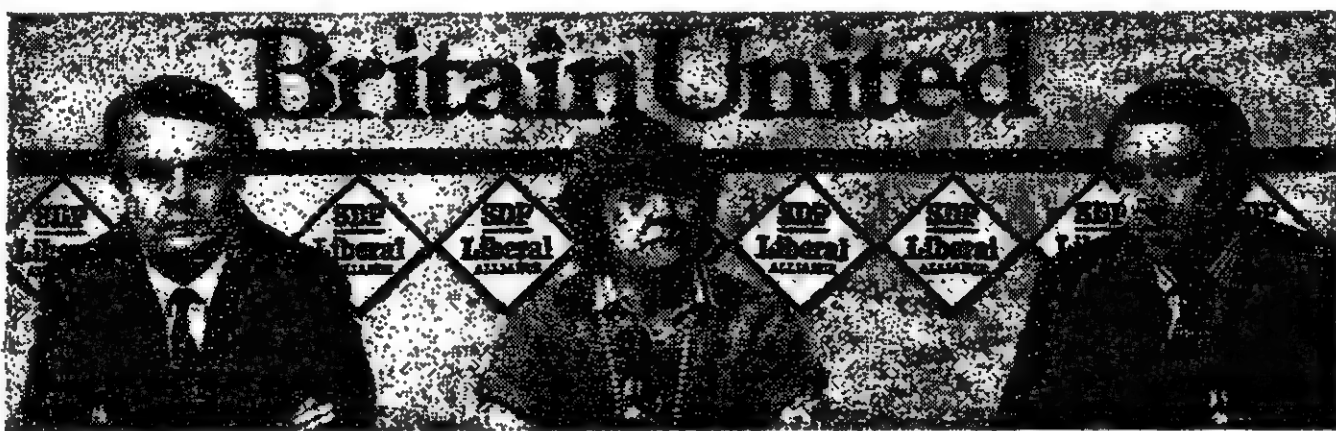
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United in grim concentration: David Owen, Shirley Williams and David Steel at yesterday's Alliance Press conference

## Alliance pins hopes on electoral reform

BY TOM LYNCH

ELECTORAL REFORM could be the issue to attract a surge of voters to the Alliance in the last 48 hours of the campaign and deprive Mrs Thatcher of a third term of "unfettered" power, Alliance leaders insisted yesterday.

Mr David Steel, the Liberal leader, conceded at a press conference in London that the opinion polls were pointing towards an outright Tory majority, but predicted a late surge of "thoughtful voters" towards the Alliance "as people recognise that we are the only movement that can stop a third unfettered period of power for Mrs Thatcher."

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Dr David Owen, the SDP leader, said private polls showed that one third of all voters had not made up their minds how to vote, and that half of those would rather see a coalition including the Alliance than an outright Tory or Labour majority. It was essential for the Alliance to gain their confidence.

He said a vital factor would be "that central core question that underpins our Alliance—our belief in proportional representation and our commitment to constitutional reform."

Mr Shirley Williams, the SDP president, said: "The excesses of the loony left or raving right would not happen if we had a system of proportional representation."

Mr Steel predicted that some people who had been indicating allegiance to either Labour or the Tories might also be open to persuasion to vote Alliance. In particular, he said traditional "One Nation" Conservatives would be "edging towards us."

Tendency of "large scale intimidation of our campaign" in Liverpool Broadgreen and the south London Liberal stronghold of Bermondsey.

Pressed for examples, Mr Steel said Mr Simon Hughes, who is defending Bermondsey, had written to Mr Neil Kinnock, the Labour leader, and jour-

lists had been referred to the contents of the letter. However, Mr Steel's letter, which challenges Mr Kinnock over Labour endorsement of candidates who support Militant, makes no mention of intimidation.

Mr Hughes said later that complaints of intimidation by Militant supporters were coming from campaign headquarters in Bermondsey and Broadgreen where police protection had been sought for canvassers.

A Bermondsey campaign worker said posters had been torn down, and one shopkeeper had been threatened with violence if he did not take down an Alliance poster.

The party, set up in 1983, has just under 100 members. It is based in The Ship pub in Bedford.

On law and order, they believe that the police should be helped to integrate more into the community. "Every man should adopt a police officer who should do the rounds," says Mr Steel.



## JOBS

## The dissenter's dilemma and how to dodge it

BY MICHAEL DIXON

SINCE this column's readers are obviously familiar with the facts of working life, you will all be aware that changing jobs is fraught with pitfalls. But be warned! Even the canniest promotion-hunters often overlook the trap known as the dissenter's dilemma.

It occurs when you are suddenly presented with compelling evidence that the bosses of the bit of the organisation you work for are committed to a destructive mistake, but you have no licensed channel through which to communicate the fact to those above them.

While that trap has always lain in wait for anyone doing responsible work and regularly claims victims with many years of service, it is particularly dangerous for a newcomer less acquainted with an organisation's political subtleties. What is more, the dilemma is growing more treacherous all the time.

Increasingly competitive conditions are fast putting an end to the days when it was safe to keep quiet. One serious mistake left to fester can be enough to scupper a whole department with all who toll therein, if not the rest of the company with it.

Anyone who sees the solution as going above the immediate bosses' heads to the top management would do well to read

the poem by Kipling which asks: "Friend of my heart, is it meet or wise to warn a king of his enemies?" By way of answer, it then tells of a young gentleman who tried to do so in Kabul at all places. Whereupon he found himself stuck up a peach tree without anything to drink or eat, and no prospect of sleeping except permanently on the bayonets of round-the-clock shifts of soldiers posted beneath.

The results of likewise warning a chief executive may perhaps be less acute. But they are still apt to culminate in the chop.

## Worse still

Resigning in protest is likely to be not only even less effective but more personally damaging, as witness a recent study of 204 unemployed executives by Cranfield Management School and the Pauline Hyde and Associates career-recovery service. The average time the 204 took to obtain a new job was 5.7 months. The five who had preferred to go rather than wait to be pushed took 9.4.

The only other way out of the dilemma that I can think of is to lie low while finding new job as fast as possible. But for anyone aged much beyond 35 in Britain, at least, that too is becoming harder. As I re-

ported three weeks ago, about nine in every 10 UK job advertisements for managers and key specialists now rule out the over 40s.

So the wisest course for those offered promotion is to check carefully before accepting to see that the organisation concerned provides safeguards against impalement on the dissenter's dilemma. The only problem is how.

It just so happens that a clue has lately been supplied by the Spencer Stuart executive-recruitment consultancy in a report on the selection and use of independent—often called non-executive—directors. In line with its reputation of handling high-held heads only, Spencer Stuart phrases its comments for reading by chief executives. But as is so often the case, the upstairs chat provides downstairs cave-droppers with useful tips on what to look for.

"Power play," the consultancy underlines, "is not infrequent at the top of big companies and this is difficult for those working in the company to deal with." Thereafter, however, the report's words become less minced.

It says that good independent directors "will sense when things are going too far and take positive action to diffuse too great a concentration of

power," and have an especially important role wherever a chairman is also chief executive. Indeed they must even "be prepared to decide when it is time for the boss to step down and be powerful enough to ensure that this happens..." Last, but not least, it is to be hoped not least of the good non-aligned duties is to "act as an ear to troubled executives."

## Checklist

Of still greater value to lesser beings is the report's descriptions of the sort of people who do not make good independent directors, which of course can be used as a checklist when investigating the personal qualities of a prospective employer's board. Those to be avoided, it advises, are:

- 1—The so-called portfolio director who collects non-executive board seats and makes them a full-time occupation. "As a general rule, beware the self-volunteer."
- 2—Professional advisers to the company such as lawyers and the like, who "cannot always be expected to adopt a detached view. Merchant bankers too, in most cases, fall into this category...."
- 3—Directors of big customers or suppliers.
- 4—Appointments of the you-say-my-backside-and-I'll-seat-

your type, in which an executive board-member of one company becomes a supposedly independent director of another and vice versa.

5—Former managers of the company, particularly if they used to rule the roost. "Their presence inhibits their successors, especially as many of them have a natural tendency to resist changes introduced after their departure."

6—Old cronies of the present chairman or chief executive. "This sort of appointment is a contradiction in terms."

7—Retired "worthies," whether from business or the public sector, "whose high profile or position in the community is not matched by qualities specifically appropriate to the company."

8—Anyone who has either not enough time or too much. People who are too busy to take part in informal functions or to stay on after a board meeting for lunch are unlikely to be able to do an adequate job. "On the other hand, an under-employed independent director who has all the time in the world may all too often be out of touch, out of date—and in the way."

Even so, quality alone will not enable the non-aligned to work effectively. Their quantity must also be sufficient. A random check by Spencer

Stuart on 220 of the biggest companies, including 15 august financial concerns, showed that most of them had at least three independents who, in overall terms, constituted a quarter of the average board. And that, the report suggests, is about the right weight of representation in all but the smallest companies, always provided that the chairmanship and the chief executive's job are kept separate.

"Where these rules are combined the proportions should be higher—maybe 50 per cent or more is appropriate. Moreover when applying these rules of thumb, only those who are truly independent and genuinely detached should be counted."

A further rule of thumb which the consultancy recommends for application by both individual shareholders and the investment world in general is that while the resignation of one non-executive can safely be passed over as coincidence, if two or more go it is time for intervention.

As for job-candidates wishing to avoid the dissenter's dilemma, the wisest rule to adopt is probably that if the board of the company making an offer does not include at least three genuine independents, the only place for it is the waste bin.

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To apply, please telephone or write in the strictest confidence, quoting reference RR5041, to Robin Rowe.

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This vacancy calls for candidates aged 23-35, who will have acquired not less than 2 years practical experience in a professional accountancy practice or in a Treasury Department. Following a full training in compliance work, the successful candidate will be responsible for checking on internal staff dealings, the impact of adequacy tests, every aspect of monitoring deals and the continual up-date on the statutory requirements of The Securities Association and Investment Managers Regulatory Organisation. An enquiring, alert mind and the ability to relate well at all levels is important. Initial remuneration by way of salary and guaranteed bonus, negotiable, £18,000-£25,000 + subsidised mortgage, contributory pension, free life assurance, free family B.U.P.A., free permanent health scheme. Applications in strict confidence under reference ACO 139/FT, to the Managing Director:-

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## FOREIGN EXCHANGE BROKERS

We are currently seeking experienced Foreign Exchange brokers to work in our overseas offices.

Suitable candidates should have no less than two years FX broking experience.

If you feel you can fulfil our requirements, please apply in writing to

Mr David Satchell,  
Managing Director,

Harlow Ueda Savage Ltd,  
Adelaide House,  
London Bridge,  
LONDON EC4R 9EQ

## INTERNATIONAL EQUITY SALES

£80,000 + BONUS

Our client is the London branch of a prestigious international investment bank with an outstanding reputation for equity research and distribution.

As part of its continued commitment to increase the range and maintain the quality of its customer services, they are seeking individuals of the highest calibre to market Continental European, Far Eastern and U.K. Equities to its institutional clients. This expansion requires candidates with proven experience in one or more of these markets gained with a recognised house. Interested applicants must display the polish and energy which is non-commitment with a successful track-record.

This represents an ideal career opportunity for the right individual and remuneration will not prove an inhibiting factor.

To discuss this further in strictest confidence, please contact:  
Christopher Lawless, Hilary Douglas or Stuart Clifford (who can be contacted outside office hours on 01-834 1832).

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£Negotiable  
plus full banking benefits

Outstanding opportunities are currently available with UK merchant banks for dynamic and ambitious graduate bankers with proven negotiating/marketing skills gained within the UK banking sector.

Applicants will be graduates, aged 25 to 27 years, with at least several years experience of marketing one or more of the following investment banking products:- Swaps, particularly Collars, Caps, Syndications, Capital Market Products or Corporate Finance Advisory Services. Contact Brian Gooch.

Global Custody Services  
£Negotiable

A North American institution plans to develop and expand its global custody operation by recruiting an additional experienced officer.

The successful applicant will probably be aged between 25 and 35 years, with a good educational background, an extrovert personality and the ability to communicate with fund managers. Previous experience will have been gained in a house with a specialist operation in custodian business. Contact Richard Meredith.

All applications will be treated in strict confidence

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The work involves all aspects of Stock Exchange clearing and settlement procedures, reconciliation and client statements. The firm is installing an integrated computer system and the person employed will have responsibility for its efficient functioning.

Knowledge of computer and computerised systems in a stockbroking environment is therefore essential. Salary to £15,000 plus discretionary bonus and usual benefits.

Apply to the Managing Director Box A0553  
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Highly reputable and well established financial group has career opportunities within its successful sales team. Successful candidates will undergo full and thorough training in order to successfully advise private and corporate clients. Applications are invited in strictest confidence from candidates aged 24-55, resident in the above locations, who are able to demonstrate previous success in any field.

To apply for an initial exploratory interview, write in strictest confidence to Box A0557, Financial Times, 10 Cannon Street, London EC4A 3DF or phone (0822) 680022



**SMALLER COMPANIES  
CORPORATE FINANCE****c. £28,000 Package**

Our client, a prestigious Accepting House is currently looking for young executives to join its corporate finance team responsible, specifically, for advising small companies on all aspects of financing and restructuring. Applicants will be recently qualified Chartered Accountants from 'Big 8' firms with impeccable academic credentials.

Contact Jon Michel, Tim Clarke ACA  
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01-870 1896

**MONEY MARKETS  
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One of the leading investment banks is looking for experienced sales executives to join its money markets desk.

We would welcome applications from individuals with more than eighteen months experience in multi currency FRN, ECP and Euronotes keen to further their career in a dynamic environment.

Contact Stuart Clifford  
or Christopher Lawless outside office hours on  
01-675 7121

**BOND TRADER****to £40,000**

Our client, a highly regarded international securities house, is seeking a trader able to demonstrate between 6 months - 2 years' experience.

The successful applicant will trade equity related bonds within an expanding department. Rapid progression is anticipated and all candidates must combine a high degree of professionalism with a sound educational background.

Contact Hilary Douglas for a  
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**LAWYERS  
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We are currently seeking highly qualified, motivated lawyers for key positions within the transaction management groups of major US, European and UK financial institutions. Applicants, aged 25-32, must have first class academic credentials with at least one years' relevant experience gained within a banking environment or a major City practice.

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**Trade Finance  
Manager****Sutton****£22,000 - Negotiable**

The Crown Agents is a major international purchasing organisation for Governments and Public Bodies Worldwide. Following a re-organisation of our Financial Services Division we have a vacancy for a Trade Finance Manager to manage a small team responsible for the development and application of innovative financing techniques to international supply contracts and major projects.

Applicants should have at least 10 years experience in international banking/finance, preferably with relevant banking or financial qualifications.

Recent responsibility for arranging exports and project financing including use of specialist financing methods, overseas travel experience, knowledge of the Foreign Exchange Markets and of export finance house business would be positive factors in applications for this position. A wide knowledge of international trade risks and methods of support to cover trade requirements are essential.

Please send full cv including details of your present salary to Miss A.J. Smythe on or before 19th June, 1987.

**Crown Agents**

The Crown Agents for Overseas Governments  
& Administrations, Personnel Division,  
St Nicholas House, St Nicholas Road,  
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The Crown Agents is an equal opportunities employer.

**Project Leader****Capital Markets Systems****CITY****c. £35,000  
PACKAGE  
INC. CAR**

Now that the dust is settling after the most significant change the City of London has undergone in recent times it is becoming clear which Merchant Banking Groups have established themselves firmly in the first division.

Our Client is one of this select band who have reacted quickly to re-organise their group into a well-balanced team of experts providing for all areas of the market with a constant flow of successful ideas.

Crucial to their success in this aggressive business area is the provision of first-class Information Systems free from the restraint of specific hardware or software.

That is why SCR have now been asked to identify an experienced Senior Systems Analyst to lead a new project in close liaison with senior banking executives. You must have a detailed business understanding of

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This is an extremely responsible and visible role and requires the ability to evaluate and recommend as well as the confidence and maturity to propose change and justify its implementation.

There is no doubt that this is a very challenging position, but for the right person it is an opportunity to become an integral part of one of the City's finest institutions where the rewards for success will be exceptional.

If you think you fit the profile then call John Kearney today on 01-935 0671/486 0461 or after hours on 01-603 1701.

Alternatively please forward your details to SCR's London office quoting Ref: JKD/0524.

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BRISTOL  
Creswick House, 9 Small Street  
The Centre, Bristol BS1 1DB  
0272 277641

MANCHESTER  
International House, 34 Deansgate  
Manchester M3 3EE  
061-833 0427

BRUSSELS  
33-38 Boulevard de la Cambre  
1050 Bruxelles  
010-322-640 7151/71

**Head Of Statistics  
Major Fund  
Management Group****To £35,000 Basic  
Plus Car****City**

Our client is one of the largest independent investment management groups in the UK.

The principal function of the statistical department is to provide the group with accurate and up to date information on the investments under management and the markets in which they invest.

They currently require an individual to co-ordinate and control the activity of the department, whilst assisting in the development of new techniques and new methods of presentation. Your particular brief will include the provision of performance measurement information for pension fund portfolios.

Probably, but not necessarily, a graduate in your 30s, you must be numerate and able to demonstrate effective management skills. Experience of performance measurement coupled with knowledge of computer systems would be a definite advantage.

In addition to the extremely attractive salary, a bonus, non contributory pension, BUPA and a company car will be provided.

To apply in the strictest confidence, please telephone or write to Robin Douglas quoting reference number RD5042.

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**International  
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160 New Bond Street, London W1Y 0HR  
Telephone 01-499 7761

**FIXED INTEREST  
FUND MANAGEMENT  
£15,000-£30,000**

Our client, a leading UK Investment Management House, seeks an assistant fund manager to play an important role in the management of a variety of funds.

Probably aged 24 to 28 candidates should have a sound understanding of the UK gilt market and, preferably, some experience of international fixed interest. Ideally, this will have been gained in performance orientated investment management.

The position will involve participating in the day to day management of unit trusts and, working closely with the group's fixed interest manager, advising on other fund's investments in international bond markets.

For an initial talk in confidence please contact Philippa Foy at 20 Cousin Lane, London EC4R 3TE. 01-236 7307.

**STEPHENS ASSOCIATES**  
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**CHARTERHOUSE  
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Corporate Lending is an important and essential part of our business as one of the leading Merchant Banks. We have a record of innovation and originality in our approach, with access to sufficient resources to put our ideas into practice.

We are seeking to employ two additional professional and enthusiastic Corporate Bankers, with flair and initiative to join our successful UK Business Development teams. The remuneration packages are commensurately attractive.

**MANAGER****ATTRACTIVE SALARY + CAR + BANKING BENEFITS**

Primary responsibility will be to market the Bank's products and services, and manage some existing accounts.

The ideal candidate will have sound analytical capabilities and educational background with several years' experience of business development in the UK corporate sector. The candidate must have developed good communication skills. The expected age range is 27-30.

**ASSISTANT MANAGER**

Primary responsibility will be to support the Director, Assistant Directors and Managers in new business development.

The ideal candidate will have a sound educational background and 2-3 years' credit analysis experience. The candidate must be numerate with good communication skills. The expected age range is 23-26.

In the first instance please send a full Curriculum Vitae to Christina Parker, Assistant Personnel Manager, Charterhouse Bank Limited, 1 Paternoster Row, St Paul's, London EC4M 7DH.

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**A Settlements  
Management Opportunity  
City****£20,000 plus and car**

This is a first class opportunity for a talented young administrator who has doubts about promotion prospects or the future.

Our client is a small specialised broker and market maker concentrating on dealing in small to medium sized companies' securities in the UK and overseas. It is a market sector which has shown consistently better capital growth over traditional blue chip investments.

The Firm requires an experienced supervisor to take the leadership of their small and efficient back office. Responsibility will be for all settlements operations including foreign business, contracts and Talisman. Reporting lines are to the Administration Director for office performance and the Accountant on the provision of accurate financial information and regulatory matters.

Salary and bonuses will be designed to satisfy the best candidate who is unlikely to be earning less than £20,000 pa at the moment. Please forward full details with salary to Terry Fuller, quoting reference LM901, at Spicer and Pegler Associates, Friary Court, 65 Crutched Friars, London EC3N 2NP.



**Spicer and Pegler Associates**  
Executive Selection



## EUROBOND TRADERS

Midland Montagu is the investment banking and securities arm of Midland Bank Group. We have a strong commitment to the international distribution of Fixed Income products and have an enviable global capacity. In our brand new dealing room overlooking the Thames, you will be a member of a lively team of professionals involved in the origination, trading and sales of a comprehensive range of products which include; Eurobonds, Gilts, FRNs, US Treasuries and DM Government bonds.

In order to strengthen our existing team we are keen to recruit traders with between 2 and 5 years' experience - particularly in Eurodollar straight, Eurosterling and Euroyen.



Midland Montagu

The level of each appointment will be conditional on your background and experience; however, for the most senior appointment you must have a track record which demonstrates that you are capable of running your own desk. We are offering a tremendous challenge and a very competitive financial package.

If you want to be part of a major British financial institution please write with brief career and personal details, in complete confidence, to: Carolyn J. Bland, Personnel Manager, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE. Tel: 01-260 9000

## Marketing Executive

Launch a major new financial product  
Milton Keynes to £24,000 + banking benefits

This leading financial organisation operates a diverse number of services and has considerable influence in establishing future trends and products in these markets.

In line with its reputation for innovation, a new computerised finance service is currently being developed for use both within the company and externally. Dedicated to the achievement of this goal will be a team of highly proficient business and technical professionals working from a Milton Keynes base.

As a member of this team, your challenge will be to ensure the successful launch and sale of the service, using your marketing or sales expertise. The work will involve you in determining market characteristics, establishing a sales and marketing plan, preparing advertising and sales literature, and promoting the service in the company.

Aged 25-30 and educated to degree level, you

will have a successful track record in marketing or selling computer-based information systems, ideally gained in a large financial institution or financial information services company. A good understanding of computer systems is needed and you should have the enthusiasm and interpersonal skills to communicate concepts and ideas effectively.

Salary in the range of £18,000 to £24,000, depending on age and experience, is backed by excellent company benefits including mortgage subsidy, profit-sharing scheme, Christmas bonus, non-contributory pension scheme, BUPA, and relocation assistance where appropriate.

To apply, please send your cv, in confidence, to Dana Clark, Technology Group, Ref: 1520/DC/FT.

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## SPOT FOREIGN EXCHANGE DEALER MAJOR INTERNATIONAL BANK

City

£ Negotiable

Our client is one of the world's largest overseas financial institutions, with extensive assets and customer network. The London-based International Treasury team is currently seeking to strengthen their foreign exchange dealing capabilities.

An excellent opportunity has now arisen for an experienced individual with a proven track record in the spot Sterling market. The successful candidate, likely to be in the 28-35 age range, will be expected to undertake an autonomous and responsible role immediately.

Remuneration will consist of a high base salary along with banking benefits. In addition, a generous individual performance-based bonus scheme is offered. However, the desire and ability to work within a highly professional and cohesive team is essential.

Please call Anna Marshi of our Executive Division on 01-930 7850, or in the evenings on 01-486 0940. Alternatively, write enclosing full details to the address below. All contact will be treated in the strictest confidence.

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RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

## Swaps

Saudi International is a major British Bank based in London with an aggressive marketing thrust throughout the world.

We now seek an articulate and well-motivated individual to assume a managerial role in our small, but highly successful and professional Swaps team.

The responsibilities involved demand at least 2 years' experience of trading Interest Rate and Currency Swaps and of structuring

deals for corporate clients.

Familiarity with Caps and Floors would be a distinct advantage, as would a background in other bank activities.

Salary and benefits will be wholly in keeping with the importance we attach to this position.

In the first instance, please forward a comprehensive c.v. to Robin K. Alcock, Personnel, Saudi International Bank, 99 Bishopsgate, London EC2M 3TB.

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Saudi International Bank

AL-BANK AL-SAUDI AL-ALAMI LIMITED

Systems Strategy within...

## Capital Markets to £35,000 + car + benefits

Our client is one of the largest and best known European banking groups. Its London based Capital Markets subsidiary is now in a rapid development phase and intends to become a leading force in the Eurobond Market.

Expansion of the company's Eurobond trading and related Corporate Finance activities has created the need for a Systems Specialist to establish a vital link between the front line and all related technical and systems support, both internal and external.

With a high degree of independence on all aspects of systems development and training, you will also take sole responsibility for

information technology. A direct contributor to the company's strategic planning, you will need to be an experienced systems professional, probably already at Managerial level within the DP department of a City based institution.

A key element of the position lies in effective liaison with both Senior Management and bond trading staff. Hence, well developed communication skills and an understanding of the Capital Markets will be essential.

Career prospects are excellent, either pursuing a career directly within this fast growing unit, or more broadly within the group in the UK or abroad.

Interested candidates should telephone Anita Harris on 01-606 1706, to arrange an early discussion.

Anderson, Squires Ltd,  
Financial Recruitment Specialists  
127 Cheapside, London EC2V 6BU

Anderson, Squires

## Gilt Edged Sales London

As part of the continuing expansion and development of our gilt edged primary dealership, we now have further opportunities in gilt edged sales. Successful candidates will join an established department which is growing in response to the demands from our customers.

Goldman Sachs became a primary dealer in gilts after the Big Bang. For us, this has been a successful and profitable experience. As a leading world investment bank we are an established force in fixed income markets worldwide, with a strong commitment both to trading and research.

Our present requirement is to recruit two experienced professionals to add to the sales team. The ideal candidate is probably in his or her late twenties/early thirties with 2 to 5 years experience in the gilts market. This may have been gained either with a gilts dealer or with an institutional investor. Essential qualities are high professional standards, strong presentational skills and a determination to achieve excellence. In

return we offer the opportunity to make an immediate contribution to a rapidly growing business. The salary and benefits will reflect the importance we attach to these positions.

Our experience has shown that on many occasions we have recruited candidates who were not necessarily contemplating a career move at the current time. As such, for a preliminary discussion in the strictest confidence telephone Rod Barr or David Bennett on 01-248 6464. Alternatively write to: Fixed Income Sales Manager, Goldman Sachs International Corp., 5 Old Bailey, London EC4M 7AH.

**Goldman Sachs**

Uncommon Capability

## ANALYST

APPOINTMENTS

Our clients require Investment Analysts with experience in Fund Management or Stockbroking.  
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3 Upper Brook Street,  
London W1Y 1PA

## PARTNER'S ASSISTANT

London Stockbrokers require Junior Assistant aged 20-25  
Write giving details of CV to Box A0563  
Financial Times  
10 Cannon Street  
London EC4A 3DF

## TRAINEE FINANCIAL ADVISOR

An opportunity has arisen for two trainee financial advisers aged 22-30 to build a successful business within the financial field. High earnings during training, rising steeply with an opportunity to enter management. Call:

Adrian Suckling 01-629 1599

## A CITY LICENSED DEPOSIT TAKER

has vacancy for person to specialise in the Swedish domestic and capital markets. This will be dealing exclusively in Swedish securities. Please write with full career details to Box A0560, Financial Times  
10 Cannon Street, London EC4A 3DF

## COMPLIANCE OFFICER

Aitken Hume International plc is a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking.

We require a Compliance Officer to take the responsibility for ensuring that all these areas comply with the requirements of the Financial Services Act and of the Self Regulatory Organisations.

Reporting to the Group Chief Executive, responsibilities will include the understanding of current legislation and regulations and developing company procedures to meet these requirements.

In addition the Compliance Officer will monitor continuously the activities of the Group's operating divisions to ensure that these requirements are met.

Applicants will possibly have a qualification in Law or Accountancy and have had recent practical experience of the Financial Services Act. At least one year spent in an investment environment would be a distinct advantage.

Salary and benefits will be commensurate with the level of responsibility of this appointment.

You are invited to write with your c.v. to Norman Perry, Aitken Hume International plc, 80 City Road, London EC1Y 2AY



AITKEN HUME INTERNATIONAL, PLC

## MANAGING DIRECTOR DESIGNATE

Established, successful financial services subsidiary of the Fuji Bank Limited, seeks highly motivated person to be successor to existing Managing Director.

The appointed candidate will be expected to introduce skills and ideas to lead the Company into complementary financial services, and must demonstrate a proven track record in services such as factoring, asset based financing, leasing, together with the ability to manage and motivate an enthusiastic team.

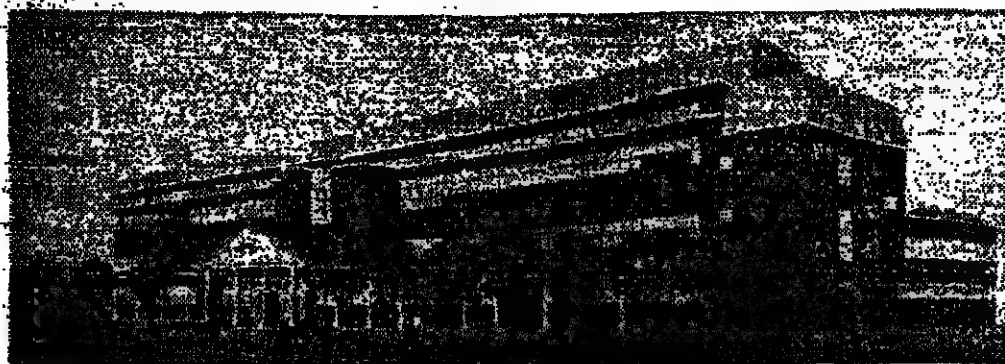
The Company is a member of the world's largest specialised account receivables finance network, and operates from Croydon. An attractive remuneration package is offered, including a performance related bonus scheme and usual other benefits.

Please reply with full c.v. to: Stephen C. Johnson, Heller Europe Limited, 1-3 Chancery Lane, London WC2A 1PS.



## CONSTRUCTION CONTRACTS

## Brent magistrates' court



Last week a foundation stone was laid to commemorate the start of an \$8m scheme to provide new magistrates' courts and offices for the probation service in the London Borough of Brent. The management contract was awarded to Trollope & Colls Management, a Trafalgar House company, by the borough after New Office approval was

given to the scheme in September 1984.

The new three-storey court-house will be built in a prominent position at the junction of Church Road and High Road in Willesden. It will provide 10 fully air-conditioned magistrates' courts in a brick-clad reinforced concrete frame on piled foundations. With Trollope & Colls

appointment an integrated design and management team was set up on site. This resulted in the acceleration and integration of the design and construction activities with works on site commencing in November 1986—ahead of schedule. It is planned that the new courthouse will be completed for hearings to begin in June 1988.

## Spread of work for Wimpey

WIMPEY CONSTRUCTION UK, a subsidiary of George Wimpey, has been awarded work worth nearly \$9m. The pedestrianisation of Ilford High Road (phase 4) for the London Borough of Redbridge is to be carried out under a \$1.6m contract. Work includes new block-paving, kerbs and channels to the full site area; associated street furniture and fittings; canopies, steel arches, clock tower, new street lighting and drainage works. The project is due for completion in October and the client, London Borough of Redbridge, is responsible for the architectural services.

At Woodside Estate, Dunstable, the construction of a block containing two warehouse units is being carried out for Briston Estate. Valued at nearly \$1m, the contract is due for completion in July. Construction is of steel frame with part-cavity/block walls and part-metal cladding with metal sheet roofing.

Contracts worth nearly \$4.5m have been received from the Milton Keynes Development Corporation, Luton Borough Council and Ipswich Borough Council for local authority housing and refurbishment schemes.

At Milton Keynes, Wimpey is building 53 traditional brick houses under a \$2m design-and-build contract awarded by the Development Corporation. Completion is scheduled for June 1988. The design of the houses is being carried out on behalf of Wimpey by E. H. Inskip & Son of Bedford.

Under a \$1.4m contract, the company will build 12 two-bedroom, 40 three-bedroom and four four-bedroom houses at Lewsey Park, Luton. They will be in 16 blocks of traditional brick/block cavity wall construction with pitched roofing. The contract is due for completion in March 1988. The client, Luton Borough Council, is responsible for the architectural and quantity surveying services.

At Ipswich, Wimpey is working on a \$375,000 contract for the refurbishment of 306 council dwellings. The work includes the replacement of windows, roofing and rainwater goods, rebuilding chimneys, repointing brickwork and repairs to rendering and canopies. The client, Ipswich Borough Council, is providing the architectural services and the contract is due for completion in November. Another contract, valued at about \$200,000, has been awarded by the Borough Council for the renewal of windows in 147 dwellings on a number of estates throughout the town.

## Scottish sewage schemes

NORWEST HOLST has started work on two sewage treatment contracts in Scotland worth \$2.7m. The treatment works at Pathheads, Sands, Kirkcaldy, worth \$2.5m and Barassie pumping station in Ayrshire totalling \$1.2m are being carried out for Fife and Strathclyde Regional Councils with contract lengths of 90 weeks and one year respectively. The works at Kirkcaldy involves the construction of a sewage treatment works prior to discharge through an existing long sea outfall.

At Barassie, Norwest Holst is to construct the pumping station, associated superstructure and roadworks. Also included is a 32 metre long, 1050 mm diameter thrust bore under the Glasgow to Ayr railway line and 2500 metres of reinforced concrete and ductile iron sewers and pumping mains ranging in diameter from 400-1050 mm together with associated manholes.

Norwest Holst Project Services has secured two design and construct car park contracts in Leamington Spa and Hemel Hempstead totalling \$3.1m. The Hemel Hempstead Watergardens contract, worth \$1.6m, involves a seven-month construction period with completion scheduled for January. The two-storey building—with a plan area of 208 metres long and 34 metres deep—will provide 642 car spaces for The Commission for New Towns and Deacons District Council.

Leamington Spa's Bedford Street car park has been specifically designed so that the building's brickwork facade blends in with adjacent buildings. The in situ reinforced concrete structure will provide space for 400 cars on 10 staggered deck levels and feature elevations incorporating arched openings.

## Shopping complex at Kendal

MOVES CONSTRUCTION has been awarded a management contract by Shearwater Property Holdings to build a \$7m shopping centre complex in Kendal. The shopping centre will be built on two interlinking levels with each retail unit opening on to pedestrian walkways which will be naturally illuminated through a glazed roof. The walkways will also include "courts" and be accessible to the disabled. The centre will be closely inte-

grated with the surrounding buildings. Part of the multi-storey car park will be demolished to provide more space for the shopping centre while the nearby bus station will be demolished to provide an area for the construction of a new multi-storey car park and bus station on ground level. The two interlinking multi-storey car parks will provide spaces for 720 cars. Work on the 123,000 sq ft complex will be completed by autumn 1988.

## Adult care facility in Canada

A \$5m (\$15m) contract to build a new adult care facility in Canada has been awarded by the Municipality of Metro Toronto to TAYLOR WOODROW CONSTRUCTION CANADA, locally-based subsidiary of Taylor Woodrow Construction Corp. of New York. Work on the five-storey building, which is next to Toronto's Centenary Hospital, has started and is due for completion in July 1988. The 100,000-sq-ft house, which is cruciform-shaped in plan, will provide 250 beds for the elderly and will be linked to the hospital. The structure will have poured concrete foundations, a reinforced concrete frame, brick-faced exterior walls and concrete floors and roof. The contract includes the installation of three lifts and heating, ventilation and air-conditioning services.

A \$1m plus refurbishment contract in Newcastle upon Tyne brings to \$7.5m the value of public-sector housing refurbishment projects won in the region within the past year by FAIRCLOUGH BUILDING's eastern division. The latest award—from Newcastle City Council—is for converting six three-storey maisonette blocks in Newlyn Road, North Kenton, into 42 two-storey houses.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.

10 June, 1987



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Application has been made to the Council of The Stock Exchange in London for Notes in the denominations of A\$1,000 and A\$10,000 together with warrants, constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Note and the temporary Global Warrant.

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### No squeeze in potatoes

From Mr W. J. Englebright.  
Sir, — The potato futures market should be investigated, says Mr McLeod (May 26). Why, because the futures market prices, particularly in April, were considered to be too high, ie closing at £166? What nonsense, whoever heard of any producer complaining because the price was "at a premium" unless, of course, he has oversold.

Mr McLeod is right, the AFBD and the Bank of England saw the figures for the April delivery month and yes, there was no evidence whatsoever of a squeeze. Indeed, anybody who visited the market would have seen a very fluid situation with willing buyers and sellers trading volumes totalling in excess of 1,500 lots a day.

It is totally wrong to equate the published average ex-farm PMS price with the futures price (which reflects 13 stated varieties), delivered from a registered store based on potatoes with a 5 per cent maximum fault content. Indeed, our literature, in examples of hedging, states clearly that there will be a difference between the cash and futures price, which will reflect the difference in costs incurred from ex-farm potatoes to those delivered ex approved futures etc. Furthermore, it is also made clear that these costs will vary from area to area.

Some Dutch potatoes were imported to meet the requirements of buyers (Mr McLeod chooses to call them speculators). The inescapable question is why did not more producers deliver a greater quantity of potatoes against open sales in one or more of the 218 registered stores?

The suggestion that an advisory committee from the potato trade be appointed to guide the management committee is an insult. Mr McLeod is perfectly aware that on the management committee there are three experienced members from the merchanting side in addition, two farmers and one processor, the latter is currently chairman of the association.

I take exception to the suggestion that there is a small group in the City out to destroy the potato trade. I can assure Mr McLeod that no such group exists.

Indeed, we are proposing to allow deliveries throughout the whole of the delivery month. Currently deliveries only take place from the close of business on the 10th. This will give greater flexibility to those sellers who choose to effect delivery. To deliver or receive must, in a physical market, remain the prerogative of the seller and the buyer.

W. J. Englebright,  
London Potato Futures Association,  
34-38 St Mary Axe, EC3

From Mr R. Bonwit.  
Sir, — The shotgun marriage between bankers, construction entrepreneurs and French and British railways should be an occasion for a fresh look at the issues involved. It is, for instance, absurd to hail the Channel tunnel project as "unprecedented" and as the biggest of its kind. The Japanese rail tunnel underneath the Tsuruga Straits between the rail networks on their main island and on Hokkaido is almost identical with that projected between Cherbourg and Sangatte.

The loading gauge problem is still with us; it cannot be sidestepped by limiting passenger train transit through the tunnel to rolling stock built to the RR loading gauge which allows, above rail, only 1/3 of the volume of the European Bernese standard loading gauge. The standard track gauge is identical on both sides of the Channel. One could run a few purpose-built BB-gauge sets, fitted with both pantographs and third-rail shoes, between central London and north Paris; but to impose those "toy trains" in vast numbers

on the expanding Continental rapid transit system would not be feasible. The rail freight problem will be eased by the growing use of containers, which can be easily transferred between road and rail — and between flat wagons built to different loading gauges.

The Japanese financed the Seikan tunnel without recourse to foreign financial interests. In fact, they traded costs for time by extending the tunnel construction period over some 15 years. This allowed them to deal at leisure with some major problems affecting the Tokyo-Sapporo rail axis. Shortly after 1976, they solved the problem of how to extend the new Shinkansen lines into central Tokyo; and recently they began the extension of the north-east Shinkansen beyond its terminal at Morioka to Aomori and the Seikan tunnel. An important purpose of the Seikan tunnel is to ease congestion of the Tokyo area air traffic space by encouraging a large-scale change of passenger traffic from air to rail.

This should be the governing consideration for the Channel tunnel project. It should provide for frequent and direct rail services between southern England and an area encompassing Paris, Lyon, Brussels, Cologne, Düsseldorf and Frankfurt, within a potential perimeter of 4 hours' real travelling time; for less urgent travel, the perimeter might be extended to include Marseilles, Bordeaux, Hamburg and Stuttgart. There appears to be no other way to curb air traffic congestion in and over greater London. This is really a political issue, since it concerns the public's willingness to consent to a drastic increase in overflights.

A practical way to solve the "loading gauge gap" would be to extend the Bernese gauge and 25kV catenaries beyond the tunnel as far inland as a freight transfer and passenger terminal station near Redhill by modifying the double-track Folkestone-Edenbridge-Redhill line. This would permit very high speeds over practically half the distance between tunnel and central London. The passenger terminal could be situated at the London-Gatwick-Brighton line, which would provide ready and

## Letters to the Editor

### Chaos in the courts

From Mr J. W. W. Huntruds.  
Sir, — My firm is engaged in the business of collecting commercial debts by litigation. I write to express my increasing

taking up to five weeks. Notice of service will be sent to you in the usual form when the summonses are posted to the defendants. If you do not receive a notice of service within six weeks after the issue date, please do not hesitate to contact the court . . .



concern at the apparent state of near chaos which appears to have afflicted the County Courts for some time.

This is a somewhat extreme example, but we find that it is not unusual for three weeks or more to elapse between lodging the request at the court office and the issue of proceedings. We have suffered inordinate delays through the loss of files in court offices and in two cases have had to reconstruct, for the

benefit of the courts concerned, their own files. It would be pointless to multiply examples, but suffice it to say that from our experience there are signs that the County Court offices are not far from breakdown.

We believe that the main cause of the trouble is shortage of staff, and we suspect that the courts are not allowed to recruit sufficient staff to deal with today's volume of work. We have also been told that staff turnover is so rapid that some offices are working with half-trained clerks. If these conditions are allowed to persist we would expect that eventually the whole system of civil litigation will grind to a halt.

It also seems that certain undesirable revisions to the insolvency proceedings have resulted purely and simply from a desire to save work for the court offices. For example, the substitution of statutory demands (which replace the old Bankruptcy Notice): such demands may be sent by post to judgment debtors, and a bankruptcy petition filed after 21 days. This leaves it open to judgment debtors to deny receipt of the statutory demands and thus to frustrate bankruptcy petitions. Therefore, it is necessary for statutory demands to be served personally by a process server and supported by an affidavit of service.

J. W. W. Huntruds,  
Midlands Commercial Services,  
6 College Street,  
Northampton.

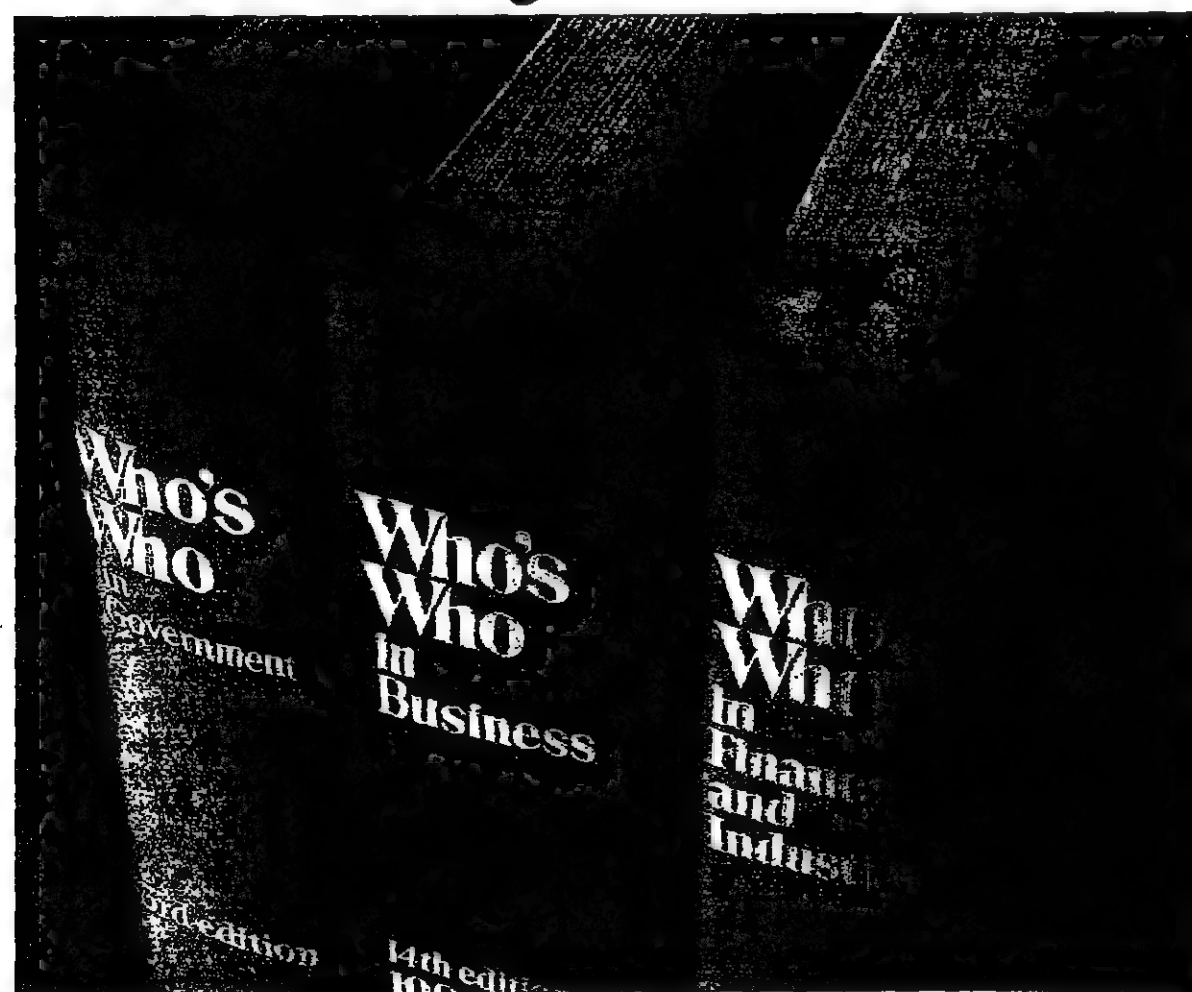
### Channel tunnel shotgun marriage faces some technical problems

services could survive fare competition by the ferries. Travel through the tunnel will be rendered unnecessarily costly for passengers because of the need of the operators to contribute heavily to the profits expected by domestic and foreign investors.

It is curious that not much consideration was given to the possibility of letting a major European rail link be financed by all the railway administrations directly or indirectly concerned. Existing regulations provide for EC contributions to projects required to eliminate technological hindrances to inter-European traffic: the loading gauge gap clearly falls under this heading. Instead of increasing rail charges by a special levy to provide for profit charges levied by investors, tunnel traffic should be included in the long-distance taper generally applied to Continental rail fares.

Ralf Bonwit,  
Sorby,  
Kilm Lane,  
Binfield Heath,  
Henley-on-Thames, Oxon.

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## TSB CHANNEL ISLANDS LIMITED INTERIM RESULTS

The unaudited results for the 23 weeks ended 30 April 1987 have been grossed up to 26 weeks to enable comparisons to be made with the Bank's performance in the 26 week period ended 21 May 1986.

### UNAUDITED BALANCE SHEET: 30 APRIL 1987

£000	1987	1986	1986
ASSETS	30,487	20,118	21,586
Current Assets	26,148	34,331	36,182
Investments	299,941	220,268	144,214
Loans by Bank	39,550	34,965	32,078
Other Assets	253	253	2,365
Fixed Assets	4,990	4,458	3,881
	370,842	294,275	218,720
LIABILITIES AND CAPITAL RESOURCES			
Current and Deposit Accounts	334,608	257,508	188,874
Creditors and Accrued Expenses	1,022	4,040	3,247
Taxation Payable	1,771	1,700	1,234
Dividend Payable	573	—	—
Share Capital and Reserves	337,974	263,248	193,335
Called up Share Capital	7,500	7,500	—
Reserves	25,368	23,527	25,365
	370,842	294,275	218,720

### UNAUDITED PROFIT AND LOSS ACCOUNT: 21 NOVEMBER 1986 - 30 APRIL 1987

£000	23 weeks ended 30 April 1987	26 weeks equivalent 1987	26 weeks ended 21 May 1986	Year ended 21 May 1986
Interest Income	16,505	18,658	11,560	23,677
Interest Expense	12,074	13,649	7,594	14,917
Net Interest Income	4,431	5,009	3,966	8,760
Total Income	5,162	5,761	4,663	9,663
Operating Expenses	2,126	2,403	1,987	4,207
Operating Profit before Taxation	3,036	3,358	2,676	5,456
Taxation	622	707	557	1,149
Operating Profit after Taxation	2,414	2,651	2,119	4,307
Extraordinary Items	—	—	(203)	3,271
Profit Attributable to Shareholders	2,414	2,651	1,916	7,578
Interim Dividend	573	573	—	—
Retained Profit	1,841	2,078	1,916	7,578
Earnings per 25p share	8.05p	8.84p	7.06p	14.36p
Interim Dividend per 25p share (gross)	2.5p	2.5p	—	—

The Directors have declared an interim dividend of 2.5p per share payable on 31 July 1987 to all shareholders registered on 19 June 1987. TSB Group plc has waived its entitlement to dividend on its Loyalty Bonus Shares. After adjustment to a comparable 26 week period pre-tax profits increased by over 25% to £3.36million (£2.68million).

The treasury operation contributed significantly to the profit growth and the 77% increase in customer deposits of £335 million since May 1986. The treasury operation was developed during the second half of 1986. It performed well

during that period and it would therefore be unrealistic to expect a similar rate of profits growth in the remainder of 1987.

Lending to customers grew by 23% over the past year to £39.5million with strong growth in personal lending. Resources continue to be invested to develop the commercial lending portfolio.

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The one who stands out







# MANAGEMENT

EVERYONE IN Europe is familiar by now with high-specification, high-priced, high-quality West German motor cars. But can the same strategy be applied to television sets on a pan-European scale?

This is the challenge that has been taken up by Loewe, a small-scale German TV producer, which is now stepping up its export drive from its remote location at Kronach in south western Bavaria.

Loewe makes only 215,000 sets a year, a production rate which would normally be regarded as suicidal in an industry noted for large volumes and continuously declining production costs.

Most manufacturers argue that an output of about 1m TVs a year is essential to achieve appropriate economies of scale for what is essentially a mass-market product. But Loewe has made its premium product strategy work so far in Germany, and to a lesser extent in nearby foreign markets, by concentrating its attention closely on the narrow niche for sets priced at between \$450 a unit and £1,900.

"A company in this business should be either big or small," says Helmut Rieke, chairman of the board at Rieke. "Where it is really difficult to make money is in the middle, when you are not big enough or specialised enough either."

Rieke heads a small group of senior executives who together took Loewe private a couple of years ago in one of Germany's rare management buyouts. The acquisition, made with the help of a group of banks, a venture capital organisation and the BMW car company, one of Bavaria's principal manufacturing concerns, became something of a cause celebre at the time, because it followed the exposure of hitherto secret shareholdings in the company by Philips, the Dutch consumer electronics group.

Philips, then in the process of increasing its stake in West Germany's Grundig, was forced to shed its holding in Loewe by the West German Cartel Office.

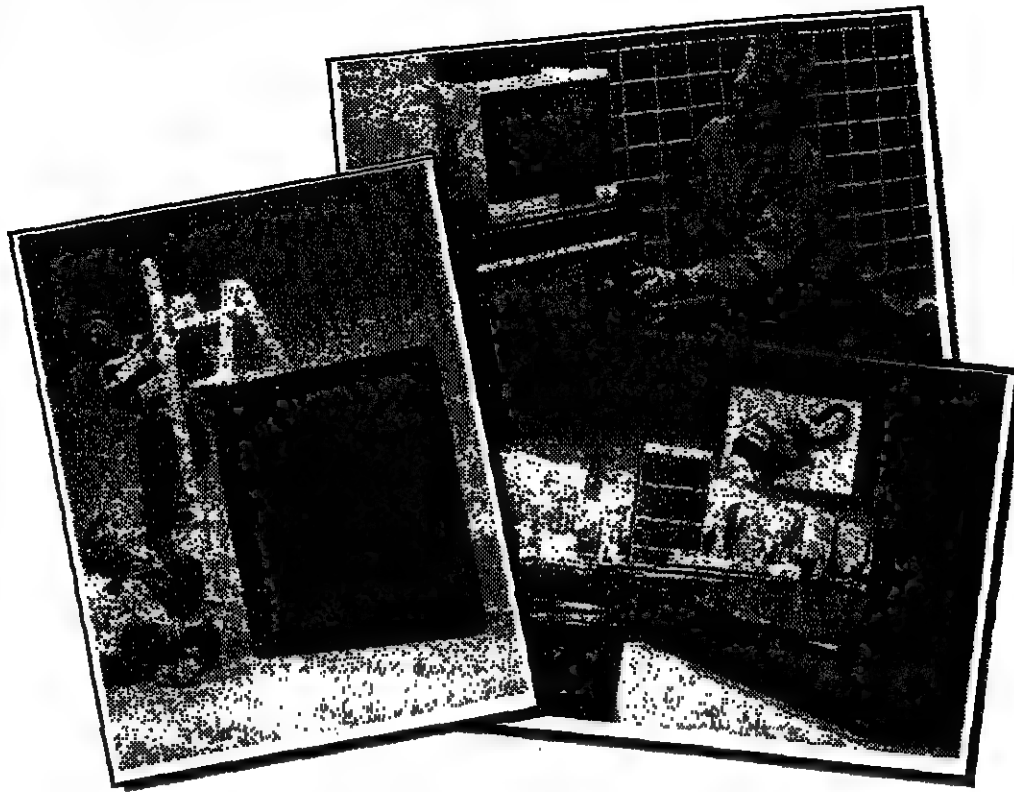
Rieke says that the change of ownership has not brought about any significant alterations in market strategy. Philips never interfered with policy, he says, because it did not want to expose the amount of its ownership—the Dutch company had officially declared a 15 per cent stake, but had held effective financial control through other nominee holdings. The buyout has, however, been followed by a significant expansion of the product range, which starts at portable sets with 10 inch screens and runs all the way up to large stand-alone 32 inch models.

Loewe regards the design of its models as one of the key elements in their appeal. The

## Product strategy

# Why Loewe is set on a premium path

Terry Dodsworth reports on the West German TV manufacturer



Among Loewe's premium products (left) an 81 cm set in its latest Art Line range, with an integrated VCR in the base; (top) a 40 cm Black and White—the colour of the cabinets—models; and a digital VCR with special effects such as "screen within a screen" facility

cabinets, made in moulded plastic, are offered in black, red or grey in the latest range, and look much sleeker than the average television set. They are all supplied with remote controls, so the exterior is uncluttered with knobs and switches. All the sets can also be used as monitors for personal computers, and several have integrated video-cassette decks. Most of the models can also be tilted through a 10-degree angle.

West Germany's reputation for quality products also helps in the market, the company believes. Like most television manufacturers, Loewe buys in tubes from specialist suppliers, but it designs and makes the main electronic parts which form the heart of a television

set, and assembles all of its own products at Kronach.

Despite its limited size, the company has managed so far to stay with the industry's leaders technologically. Indeed, its latest range of models, to be introduced in the autumn, will all be able to receive and decode television transmissions digitally. While the rest of the industry is moving in the same direction, Loewe will be among the first with the new system—a technology that gives sharper picture definition, and which will allow the new televisions to be used in any country, whatever the type of broadcasting system employed.

"You will be able to take your television from the UK to France or to Italy, and the only thing you will have to change

is the plug," says Tony Vernon, sales manager for the British subsidiary. At present, a UK television is designed to work on the British PAL 1 system only works outside the country in Hong Kong.

Maintaining a strong technological position is one of the elements in Loewe's future strategy for staying ahead in an industry swash with capacity. The company will continue, says Rieke, for a company of its size to invest heavily in research and development. Spending on R&D last year amounted to about 5.5 per cent of its DM 500m (£106.5m) sales, and it intends to expand its research staff from 120 people at present to 180 by 1990. A further DM 5m is going into a new research establishment this

year—along with DM 20m in new plant—and about the same in 1988.

Limited assistance with this expenditure comes from the West German Government, which has contributed about 5 per cent of total research spending over the last few years for Loewe's work on the country's videodata systems. But most of the funds have been found by the company itself, and Rieke says that it will continue to generate sufficient cash to meet its plans up to the end of this decade, despite the strain on cash flow from debt financing for the management buyout.

"After that, we may need additional finance, and we shall probably go public," he adds. Profits are around 3 per cent of sales at present.

The second strand in Loewe's expansion programme is to move more aggressively into markets. At present, about 60 per cent of the group's unit sales are in West Germany, a level at which it is becoming progressively more difficult to increase market penetration with its narrow product line. Export sales in some foreign markets, such as Italy, Austria and Switzerland, are already reasonably well developed. But Loewe is now pushing out further, bringing the UK in particular into its sights—with some trepidation.

"We have to be in the UK market because it is the most important in Europe for television sets," says Rieke. "But Britain is also the most difficult market in the region because it is highly competitive, with a large variety of products and fierce price cutting."

After launching its own UK sales company in 1985—until then Loewe had used a distributor—the group's sales jumped from 3,500 to 7,500 last year. Vernon expects further growth this year to 10,000 units, helped by the new product line, and is confident that there is plenty of latent demand in the UK. The televisions are sold through up-market stores such as Harrods, independent retailers and some television hire outlets, video cassette

"No-one knows how big the market is for these top specification products," he says, "but my guess is that it could be between 5 to 7 per cent of total sales." This would amount to between 150,000 and 200,000 sets a year, theoretically an attainable target over time given that Loewe sells more than 100,000 a year in West Germany.

Whether it can achieve this target while maintaining its normal margins, all the more necessary in the wake of the buyout, will be an iron test for its strategy.

## GKN board responsibilities

# Sharpening the definition

BY MICHAEL SKAPINKER

IN AN INTERVIEW published on this page last March, Sir Trevor Holdsworth, chairman of GKN, wondered aloud whether he had got things right.

Would his successor abandon the UK industrial group's mix of manufacturing and service activities and concentrate instead on only one of those areas?

Apparently not. David Lees, who became group managing director on June 1 and who takes over as chairman next May, is standing by the existing mix of businesses. But he clearly intends to give each of them a sharper definition and a more focused leadership, as evidenced by a reshuffle of board responsibilities announced last week.

When Holdsworth became chairman seven years ago, he sold off or shut down GKN's traditional businesses—the manufacture of nuts, bolts and screws—and put the group's steel interests into a joint venture with the British Steel Corporation.

GKN today concentrates on producing high-tech automotive components on the one hand, and a range of industrial services on the other. The industrial services include scaffolding, specialist foundations, piling, and the distribution of automotive parts.

As Holdsworth observed, manufacturing and industrial services have vastly different cultures. The level of investment in GKN's component manufacturing is far higher than in its industrial services.

The components business has only a handful of customers, the major automobile manufacturers. GKN's industrial services have thousands of different buyers. Hence Holdsworth's question about how well the two sides of the business go together.

To Lees, this diversity is a positive advantage. The various sides of GKN's business complement each other, he claims. "If you look at the profitability of the automotive business, the lion's share is outside the UK," he says. "In the services business, the lion's share is in the UK. Their markets are also different. The services tend to focus on national markets, the automotive on international markets. That gives us a bit of balance. They respond to different economic cycles."

"I see the compatibility in fiscal terms. I don't have a concern, frankly, that the cultures are different—provided we're prepared to manage them in recognition of their differences."

The changes made to the GKN board are part of that recognition, he says. All of the automotive manufacturing activities, are to be grouped under one managing director, Trevor Bonner. Bonner was previously responsible only for the manufacture of transmissions, primarily constant velocity joints, which are used in the making of front-wheel drive vehicles.

Similarly, John Jessop remains responsible for industrial services, but is now given the title of managing

director to go along with it. Lees hopes this will give industrial services a higher profile.

"The automotive side has tended to be the largest and perhaps had a disproportionately strong focus. By pulling out industrial services in this way I'm keen to give it the focus it deserves," he says.

Automotive components—other than transmissions—had been the responsibility of Alec Daly, who was also in charge of GKN's defence business. He now becomes managing director for defence. This is a sector which Lees is keen to develop. In 1985 the company won a Ministry of Defence contract for 1,049 Warrior armoured personnel carriers. It lost out to British Aerospace in its bid this year to buy Royal Ordnance, but Lees is on the lookout for other acquisitions or joint ventures.

The GKN board also acquires its first human resources director, Brian Inesh. By giving human resources a higher priority, Lees wants to attract some of the talent now heading for the City, both through financial incentives and high quality training. "That means moving them around the group. I have to say it means rearranging. It means picking people early on and giving them experience."

Although there might be some differences of emphasis, Lees says he has Holdsworth's backing for his strategy. "He clearly shares my view. The alternative would have been to do this in a year's time."

## Management abstracts

Diffusion models to forecast new consumer products. W. S. Sachs in *The Journal of Business Forecasting* (US), Autumn 1986 (81 pages).

Discusses the role played by such factors as the trial rate and the repeat purchase rate in the sales curve of a new product; outlines how factors such as these are being built into forecasters' models for new products; describes some of the most popular models.

Showroom design: J. Burner in *The Architects' Journal* (UK), Jan 21 1987 (8 pages).

This is the industrial unit used by a Japanese company, Amada, to show off its machine tools. Complete with a

restaurant and a plaza, where the machinery is displayed, the article touches on how Japanese practices are at play in the company's open management styles, but basically the emphasis is on the architectural considerations. Provides a good deal of illustration and shows—in drawing format—the plant layout.

Valuing an entrepreneur's sweat and skill. B. Dixon plus B. Fricke in *Accountants' Journal* (New Zealand), Oct 86 (11 pages).

Sets out a method to measure the value of an entrepreneur's contribution of abilities, energy, ideas, time and talent to ensure the success of a new business, so that the appropriate equity share can be given. The method involves valuing the future business, discounting backwards at the venture capitalist's required rate of return, and finding what

proportion the original monetary investment bears in relation to this present value.

Sick-building syndrome. R. Steyer in *Across the Board* (US), Dec 86 (6 pages).

Examines some all-too-common causes of office sickness. Covers pollutants, such as tobacco smoke, and their effects; notes that management often—unwisely—cuts back on expenditure on heating, ventilation, and air conditioning; looks at a growing trend to litigation on behalf of people affected by workplace pollution—and graphically shows the kind of crud that can exist in air ducts. These abstracts are condensed from the abstracting journals published by Asher Management Publications. Licensed copies of the original articles may be obtained at a cost of \$4 each (including VAT and postage and handling) from Asher, PO Box 22, Weymouth MA6 8DJ.

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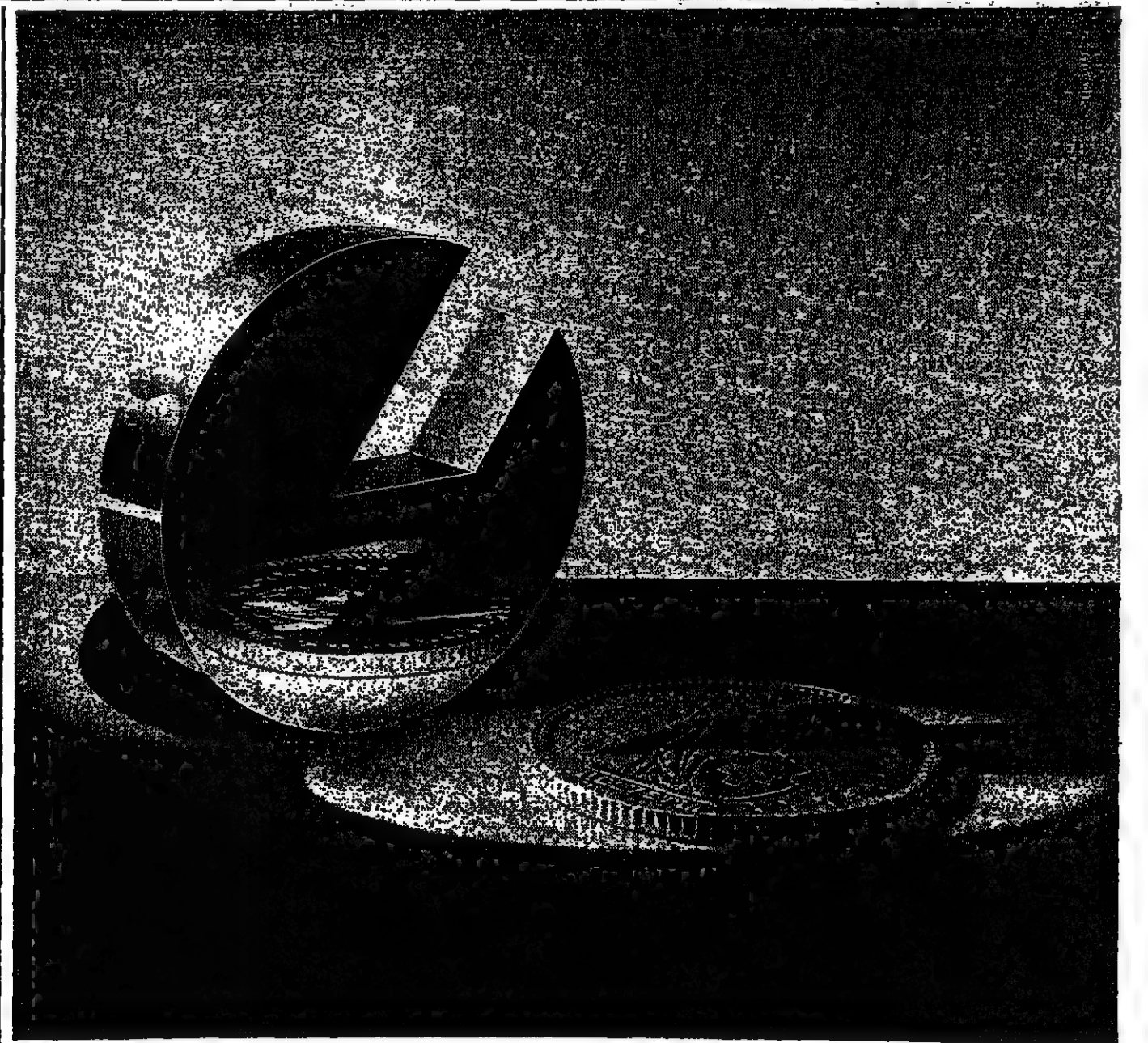
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Wednesday June 10 1987

# The case for a third term

SINCE 1979, under the two Thatcher governments, necessary steps have been taken to tackle deep-seated weaknesses in the British economy. Curbing inflation, reducing the disruptive power of trade unions, restoring incentives for managers and entrepreneurs—these and other changes have certainly not produced a British economic miracle. Indeed it is the patchiness of the country's progress since 1979, and the pain which the changes have inflicted on some sections of the community, that have made the Tories so vulnerable to Labour's campaign assaults. Yet the so-called Thatcher revolution provides the basis for a sustained improvement in economic performance. It needs to be consolidated and taken further in a third Conservative term.

Whether the changes could have been brought about in a less traumatic way is debatable. But the overall effect has been to make British industry more competitive and more profitable. The UK is now an attractive manufacturing location for foreign companies; London has become Europe's dominant capital market. North Sea oil revenues have been used to build up substantial overseas assets which will be a source of wealth in the future.

The judgment that the Tories should be allowed to build on these achievements in a third term is based less on their manifesto or their campaign (both of which have been disappointing) than on the threat which a Labour government, or even a Labour/Alliance coalition, would pose to Britain's continuing revival.

Labour's unexpectedly professional campaign has consisted largely of attacking the Thatcher Government's meanness, especially its record on unemployment, and of promising to spend more on schools, hospitals, pensions and other parts of the welfare state. Mr Neil Kinnock, the Labour leader, has struck a rich vein of anti-Thatcher sentiment and, in doing so, has enhanced his own reputation. Apart from the defence issue, Labour has presented an image of moderation and sympathy for the underdog, deflecting not-very-credible charges that the new-look party is simply a respectable front for the far left. Yet Labour's prescriptions—more public spending, more government-directed investment, a dose of redistributive taxation—have a decidedly old-fashioned air. There is not enough evidence that Labour's leaders understand or accept the need for a dynamic market economy in which enterprise and initiative come from below.

## Muffled message

In this context the apparent failure of the Alliance to make a major impact on the electorate is regrettable. Its over-detailed manifesto contained some worthwhile proposals, notably on constitutional reform. Even the suggested counter-inflation tax on excessive wage increases showed a justifiable concern with one of the central problems in the labour market, the wage-setting process. The commitment to full membership of the European Monetary System was welcome. But the Alliance message, perhaps reflecting the need to reconcile different strands of thought between the Liberals and the Social Democrats, came out muffled and indistinct. There was perhaps too much emphasis on the importance of a hung parliament and not enough on getting across in a forceful way the Alliance's commitment to the social market economy.

Yet if the Alliance is disappointed with its campaign, the Tories can hardly be proud of theirs. Harping on the excesses of past Labour governments did little to dent the central charge against them, which is that Thatcherism cares only about the rich and successful, and is not bothered about disadvantaged people and communities. Unfair though these accusations have often been, they gain support from the contempt which Mrs Thatcher has sometimes shown towards the public sector, including her civil servants. To respond to the attacks by pointing to the Tories' own record in spending on welfare lacks conviction. For the Tories' claim to a third term rests not on their ability to spend more taxpayers' money than their opponents, or even to spend it more wisely, but on their ability to make the market economy work better and thus to generate the resources which the country needs for its schools, hospitals and social services.

## Questionable choices

The Tory manifesto, while not lacking in content, is not as radical as it was claimed to be. The proposals for the housing market, one of the topics where radicalism is most needed, are tentative at best. The replacement of the rate by the so-called community charge has many disadvantages. The choice of the next targets for privatisation, including water and electricity, looks questionable; the implications for competition need to be thought through more carefully than in past public utility privatisations. The future direction of tax reform is unclear.

More promising are the proposals for education which, together with training, represents the most important "supply side" area in need of extensive reform. Although some details are still vague, the Tories are right to press for a core curriculum, for wider parental choice and for a reduction in the blocking powers of teachers' unions and local authorities.

There is a danger that the Tories will again find themselves bogged down in complex legislation on a range of issues which are not central to their objective. If a reduced majority forces them to be more selective and to drop peripheral items, so much the better.

What matters most is that the Tories should learn from their mistakes and from the campaign itself. There are serious divisions in British society and anxieties about Tory attitudes towards them. Many people think that the kind of society Mrs Thatcher wants has nothing to offer the bottom 15 per cent of the population. Yet the point of the social market economy which the Tories at least as much as the Alliance say they want is not just that it fosters wealth creation, but that it provides equality of opportunity and a safety net.

An effective safety net requires carefully thought-out policies which direct support to those who most need it. These policies often need to be radical, in the sense of upsetting special interest groups, some of them natural Tory supporters. Radicalism, within the context of a well-functioning social market economy, should benefit the poor and the unemployed as well as the entrepreneur and the City trader. The task for the Tories, if re-elected, is to demonstrate in practice that their approach is good for the country as a whole.



EVEN allowing for the hyperbole of an election campaign, it is difficult to reconcile the images of British industry being presented by the country's two leading parties. On the one hand, Mrs Margaret Thatcher trumpets handsome gains in productivity, steady growth in output and hefty advances in profits during her two administrations; on the other, Mr Neil Kinnock laments the destruction of manufacturing capacity, the loss of jobs, and Britain's decline in world markets. They could almost be on different planets.

The same sharply differentiated attitudes permeate the discussion of industry in the election manifestos. The Conservative document, in a long passage on the economic achievements of the present Government, mentions the need of a strategy for industry. It concentrates on its conviction that government should

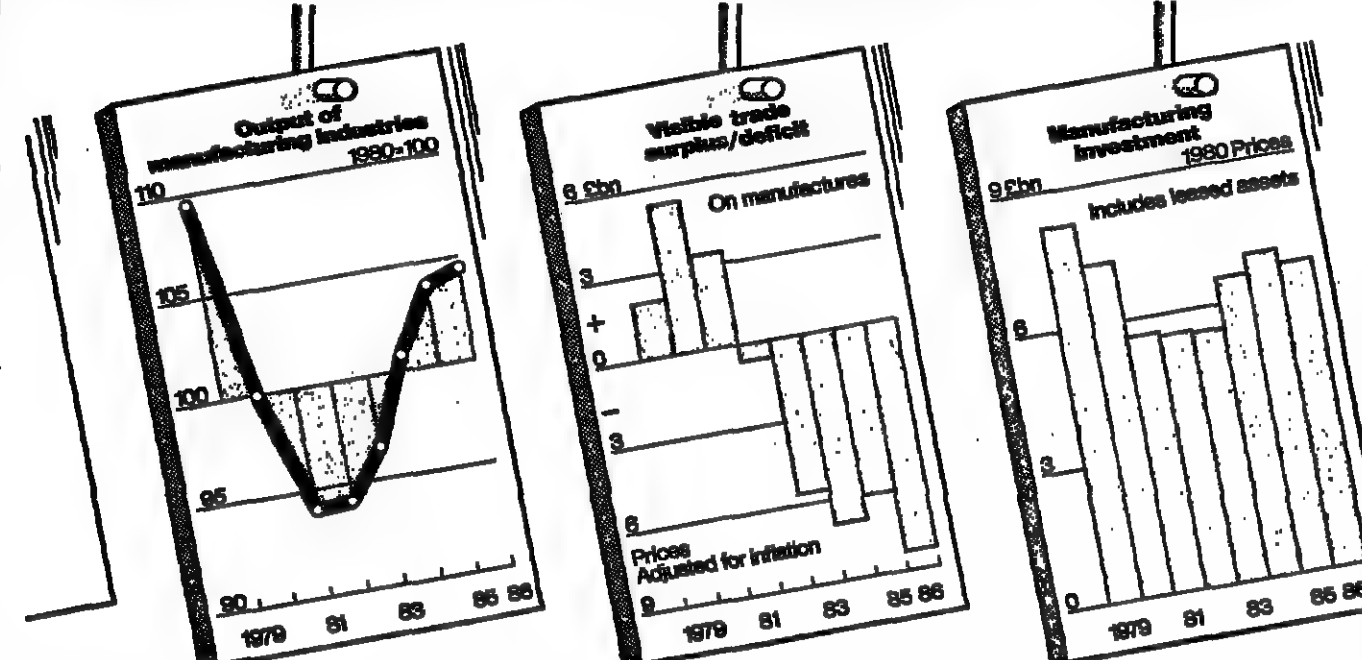
strategy for industry are directed mainly at ways of reinforcing the market—filling investment gaps where private funding is inadequate, strengthening civilian research, encouraging training and regional programmes, and curbing monopolistic practices.

It is evident from all three manifestos, however, that Thatcherite policies have redefined the debate about industry in the UK. Privatisation and curbs on union power, liberalisation in the City, telecommunications and transport, are all aimed at enhancing the place of market forces and creating more space for management to manage. The approach, at least in theory, is

By Hazel Duffy and Terry Dodsworth

# UK INDUSTRY AND THE ELECTION

## Different views of the new Jerusalem



make itself as unobtrusive as possible in industrial affairs, flourishing its privatisation programme as evidence of the way it has rolled back the boundaries of the corporate state. The Labour policy advocates new means of intervention, insisting that the state needs to become institutionally involved in running industry with the Trade and Industry Department as its champion.

In between these extremes, it has not been hard for the Alliance to find a distinctive voice. Indeed, its manifesto presents the most detailed outline of an industrial policy of all three parties, reflecting its view that Tory-style macro-economic management is not enough to guarantee competitiveness, while direct intervention is equally flawed by bureaucratic ignorance of the market. Its policies, which include a Cabinet-level committee to develop a long-term

weighted against protectionism and biased in favour of entrepreneurial activity and open markets.

Labour's accommodation to the disciplines of this road are easily identifiable. British Telecom and British Gas, for example, are to be brought back to the public sector, but by changing the status of the shares rather than by the state's acquisition of the equity. Although the success of privatisation in promoting competition has been very limited, this link with wider share ownership has helped win over the public.

Labour has thus been forced to find other ways of directing industry, such as by channeling investment to favoured sectors. This is particularly marked in policy towards high technology, which draws on the practice in other European countries.

A new British Enterprise group would be formed to in-

spending, so the Treasury could not cut it.

In this new Labour universe, planning has assumed a secondary role. The Trade and Industry Department would be expected to draw up a national industrial strategy, but the concept of a rigorous central plan, one of the main props of the corporatist state philosophy, has gone. As one Labour sympathiser points out, if planning is being questioned in the Soviet Union, what role can it have in the UK?

The Alliance has directed most of its fire power into the theme of strengthening the competitiveness of British companies. Unlike the Labour Party, the Alliance applauds some of the achievements of the present Government, particularly the moves to reduce the power of the trade unions and increase the prerogatives of management. Its policies also continue to echo some traditional Liberal Party concepts

of co-operation in industry. But it also takes issue with what it sees as the Government's failure to erect signs pointing towards the sort of industrial structure which is appropriate to the UK.

The Alliance view is that the Tory policy of benign neglect, of allowing industry to find its own feet while attacking the UK's industrial problems by indirect mechanisms such as exchange rate policy, runs serious risks. Too much worthwhile capacity has been destroyed. Britain may have become dangerously dependent on cheap products made by a low-wage workforce.

This theme strikes a chord among many executives, par-

Cabinet industrial policy committee should lay down a broad approach to the development of industry.

Government would give support to certain enabling technologies, financial institutions and skills to help industry adapt to unfamiliar conditions.

Again, high technology industries provide a focus of anxiety—a point the Conservatives have had to deal with in their own manifesto. The only mildly dirigiste phrase in the document concerns new initiatives in the research area, a move which may lead to less prominence for a Ministry of Defence widely criticised for both dominating the Government's research budget, and failing to spread its technological developments through industry. "One view is that the real industrial policy of this country is the equipment budget of the MoD," says Mr Kevin Morgan, from Sussex University's School of Social Sciences.

The Alliance also argues that British companies should be forced to face stronger domestic competition, while concentrating more resources on self-generating organic growth by a tougher policy on mergers and monopolies. The party contends that action against monopolistic pricing policies has never been strong enough in the UK, and recommends that the current anti-monopoly agencies should be brought together under a more powerful Office of Fair Trading.

These points underscore the Alliance's position as a party drawing on many of the West German ideas of a social market system, careful to understand industry and support it, but keeping a clear barrier between "enabling" measures and direct involvement.

Another method of increasing competitive pressures on UK industry, although a more controversial one, is to encourage foreign investment. Mrs Thatcher has taken a strong line here, even personally opening the Nissan car plant in the north-east. This policy, some argue, is aimed less at producing new jobs than putting pressure on British managers to improve their skills by being exposed to the best methods of Japan.

Much admired overseas, it is a high risk policy, characteristic of an approach which prefers stick to carrot. By way of vindication, the Government can point to a series of more optimistic business surveys since the beginning of the year. Critics reply that this must be seen in the context of the trade deficit in manufactured goods into which Britain slipped in 1984.

## The parties' proposals for industry



### TORIES

- More privatisation: water boards and electricity
- More competition: further deregulation
- Trade—maintenance of general trading system
- Energy: need for further cheap power
- Efficient transport: more investment and private sector initiatives
- R & D: direct spending to areas of national priority



### LABOUR

- Investment: capital repatriation scheme; establishment of British Investment Board to lend long-term money
- Regions: new Regional Development agencies and regional high technology innovation centres
- High technology: New Ministry of Science and Technology to encourage R & D
- Planning: strengthen DTI to develop a national industrial strategy; establish Industrial Enterprise Group to inject state control over British Telecom and British Gas, but do not re-acquire equity
- Training: new two-year training and work experience plan for 15 year-olds. New plan for adult re-training and training unemployed



### ALLIANCE

- Manufacturing: support for manufacturing the driving force of the economy
- Finance: introduction of industrial investment bonds to attract new investors; new industrial credit scheme for medium-term money; tax allowance for investment in new technologies
- Planning: new Cabinet Industrial Policy Committee to develop a broad, long-term industrial strategy in co-operation with industry
- Training: rebates for companies spending heavily on training
- R & D: increase funding for civil R & D
- Exports: more training to aid British companies on overseas footing with competitors
- Monopolies: tackle unfair trading; MWC to be subsumed in the Office of Fair Trading; mergers will have to be justified
- Privatisation: guarded support where companies are not monopolies
- Regions: strong regional action with help of local venture funds
- Small Business: help for small businesses, seen as a major engine of growth
- Share ownership: support for the extension of share ownership

## Don't eat the Bikini

The hidden dangers of pineapple-flavoured Bikinis will be among the matters on the minds of the European Community's consumer affairs ministers when they meet in Luxembourg today.

A Commission mole tells me that one of the items on their agenda is a proposal by the Commission to ban sales in the Community of products that look like food, but aren't.

The Commission first launched the scheme with the aim of outlawing things such as soaps that look like bananas, and chocolate-shaped candles. Parents know that such gimmicks can, when accidentally eaten, cause havoc with small children's digestions.

The Commission now wants to persuade member states to extend the ban to non-food imitation products.

That is where the Bikinis provide but scant coverage, you might say.

Commission officials have discovered it is possible in some member countries to buy Bikinis imprinted with a strong pineapple scent.

Now the Commission is worrying that some of its more hot-blooded citizens might be tempted to take a bite out of other citizens' swimwear.

## Tokyo Rose

The new Japanese craze for heavy industrial companies is called "image up."

It aims to boost their corporate profiles—which is another way of saying they want to look more important to more people who don't know precisely what they do.

Mitsubishi Electric, a company better known for its power plant equipment than consumer products, is currently giving itself a facelift with the help of a distinctly western phenomenon—Madonna.

The American pop singer's putting face can be seen at almost every subway platform in Tokyo these days, extolling

## Men and Matters

the virtue of Mitsubishi's Hi-Fi videocassette recorder. After a year of using Madonna in its television and poster advertising the company reports that it has doubled its market share of the machines to 10 per cent of the Japanese market, aided by her charm.

The campaign is to be further highlighted next week with a week of Madonna concerts in Tokyo and Osaka. And she is doing her bit to help correct the trade imbalance between the US and Japan.

She is reported to be taking home \$7m from her Japanese tour. That constitutes a record: the most money ever paid to a western performer in Japan, and probably a record in value added earnings for a western consumer product in Japan.

## Night shift

Mrs Thatcher no doubt has a band of ardent supporters in the City of London.

But she will not be able to count on the votes of all of them.

The revolution in financial services ushered in under her stewardship has meant a dawn start for countless dealers, and long evenings for many others, with the development of round-the-clock trading, particularly in the gilt-edged market.

Many traders will miss a night's sleep as securities houses keep the shop open on election night, with substantial trading teams poised to do whatever business comes their way from New York and Tokyo as the results roll in.

On normal nights, primary dealers in gilts simply pass their book to counterparts in



"Are you the lot who don't want to shelter under the nuclear umbrella?"

New York and Tokyo, who are briefed to trade as they will within prescribed limits. Any consultation with London is done on the telephone—irritatingly waking colleagues up in the middle of the night.

But tomorrow's special circumstances mean that scores of eager City Thatcher supporters will not get a chance to get to their local polling booths (which open at 0700 and shut at 2200) to give her their votes.

One gilt-edged participant described himself in aggrieved tones as "disenfranchised."

Many houses have ensured that at least some of their staff can exercise their democratic rights by instituting a shift

system. But the key personnel, notably the market makers themselves, will probably have to sit it out for the best part of 24 hours, fortified by coffee and sandwiches.

In spite of general City of London anticipation of a Conservative victory, champagne does not appear to be on the menu for trading with the Japanese is a very serious business.

## Final straight

There is a mystery about the Bournemouth punter who has laid a bet of £100,000 at 6-1 on for the Conservatives to win most seats in the general election.

The presumption is that he is either a businessman or a gambler of means—for he is reported to have returned to the betting shop to pay with a banker's draft, his wager having been accepted.

An odd feature is that he did not follow the usual course of paying the tax on his bet in advance. One of my gambling friends tells me that if he had laid out the same amount of money, and paid the 10 per cent tax in advance, he would show an extra profit of £1,060 over and above his present expectation of £5,000.

Better still, he could have visited a racecourse and placed the bet with one of the big bookies, and escaped tax altogether.

Although whether Chancellor Lawson intends his no-tax-on-the-course concession to apply to anything else but horse racing is a matter the Revenue might be ready to go to the courts to unravel.

In any event this rather unprofessional big punter has helped drive the odds against the Tories down to an even more prohibitive 8-1 on, taxable.

When you tire of reading the opinion polls take the following on board. Bookmakers William Hill are not taking any more bets on the Tories to win the election.

Observer

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"IN SCOTLAND now there is a stirring, a reawakening such as we have not seen for years. There is a revival of enterprise. We are competitive again."

These were the recent exuberant words of Mr Ian Lang, the Scottish Industry Minister, and it has been a major theme of the Conservative election campaign in Scotland. The claim is underpinned by a string of favourable economic indicators and the most positive Confederation of British Industry (CBI) survey of Scottish business opinion for 14 years.

Output is beginning to increase as the boom in other parts of the UK economy reaches Scotland, lifting the gloom caused by last year's oil price collapse—which has cost 20,000 jobs—and a bleak winter of lay-offs and closures in the engineering industry.

The Government's case is that, like the rest of the UK, Scotland has been through a painful but necessary period of transformation. Although the charges have had unfortunate effects in terms of unemployment (since 1979, one in three manufacturing jobs have gone north of the border), a resilient and competitive economy has emerged.

Between 1979 and 1985 Scottish productivity in manufacturing rose by 5.8 per cent, faster than the UK average of 3.9 per cent. Unemployment, standing at about 14 per cent, has been falling since the beginning of the year, although it did edge up in April.

But are the improvements that have taken place enough to lay the foundations of a strong regional economy, of the kind that Scotland dreamt about and which exists in some other outlying parts of Europe? Many Scots doubt it.

Mr Bill Miller, vice-chairman of the CBI in Scotland, said in an interview a few months ago: "The Scottish dream about a new Scotland is not regenerating itself the way it should be. It's not valid to explain everything away by the downturn in North Sea oil. There ought to be enough beef in the economy to make the oil price reverse just seem a small blip."

Mr Miller runs Prestwick Circuits, a printed circuit board maker which is one of the few, relatively successful Scottish-owned electronics companies of any size. The electronics industry is a shining example of the region's strengths and weaknesses. On the one hand, there is a fairly strong sector consisting of branch factories owned either by English concerns or by foreign companies using it as a gateway to UK and EC markets. Attracting inward investment is one of Scotland's

# A hard time for the spirit of enterprise

James Buxton finds that doubt remains about Scotland's economy despite signs of improvement

successes. Yet the presence of major electronics manufacturers has largely failed to stimulate the growth of a strong indigenous industry, either in the form of component suppliers or as spin-off enterprises. Only 12 per cent of the big concerns' inputs are sourced in Scotland, and only five per cent of the electronics labour force of about 45,000 work for Scottish-owned and managed companies.

The branch factory sector of the economy can only go so far to sustain Scotland. The electronics industry, through its dramatic rise in output, has enabled total industrial production to return to roughly its pre-1979 level, has produced little new employment.

Despite Government efforts to stimulate enterprise, Scotland appears to have a low quotient in that field. Its 5m inhabitants make up 9.5 per cent of Britain's population. Yet new Scottish registrations for VAT and the region's participation in the Manpower Services Commission's enterprise allowance and business expansion schemes are all at around 6 per cent of the UK total.

Some industrialists believe there is an anti-business bias in Scottish education, and find an explanation for the dearth of enterprise in the heavy preponderance of Scots who live in public sector housing. The Con-

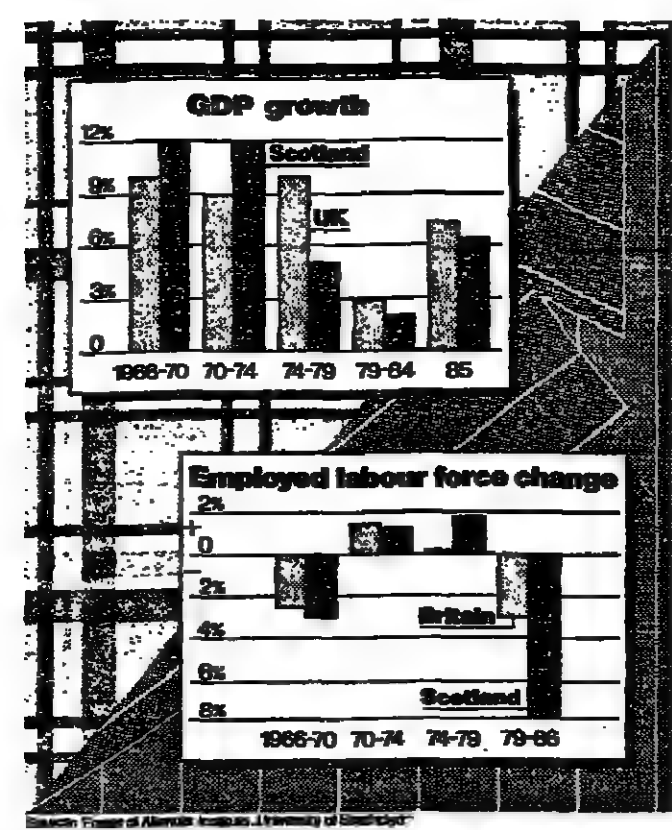
servatives have managed to lower the rate of owner-occupation up from 35 per cent to 42 per cent, though this is still more than 20 percentage points below the UK average.

Another important explanation may lie in emigration. Scotland's population is slowly declining as departures, especially of people in the 20-35 age group, offset the small natural increase. The renowned "enterprising Scot" exists, but is often to be found outside his homeland.

Scotland, in other words, is suffering from a facet of the drift to the south-east of economic power. Some business-men believe that the improvements of the last few years in the efficiency of Scottish companies and their increasing orientation towards export markets may push them towards the south-east. Cases of civil engineering consultants leaving Glasgow for the south have caused some Scottish-based manufacturing companies at least to wonder whether they should follow them.

"They want to be near Heathrow," says one observer. Chiefly Airway, an airline established to link Scotland directly with European cities, rather than flying via London, has recently gone into receivership after running for only six weeks.

Many Scots blame the lack of dynamism in their economy on



takeovers of indigenous companies by ones based outside—another feature of the drift to the south. Last year's takeover of Dieters by Guinness, soon after the acquisition of Coats Paton by Vantona Virella, has helped make this a major issue.

A study of takeovers of Scottish companies between 1965-80 confirmed the generally held belief that the company taken over usually cut its ties with Scotland. The takeover of Dieters by Guinness, and other services and decisions on materials supply tended to be taken at the acquirer's headquarters.

Yet the report on the effect of takeovers by a team from Strathclyde University could not decide whether they were on balance, good or bad for the Scottish economy. Many of the businesses acquired by outsiders were so badly run that they did better afterwards. In some cases, they would not have survived if they had been left alone.

The teams recommendation that takeovers and mergers involving a regional interest should, unlike at present, automatically be referred to the Monopolies and Mergers Commission commands the support of many Scots. But others oppose any form of special protection. Professor Jack Shaw, who runs Scottish Financial Enterprise, a pressure group aimed at promoting the region's financial services industry,

believes—as do others in the Scottish financial community—that it is up to indigenous companies to become more aggressive and acquisitive. Some are already such as Scottish and Newcastle Breweries and the textile group, Dawson International.

But industrialists, financiers, unions and others broadly agree on the more basic point that the Government should do more to redress the economic imbalance between the south-east and the rest of the country. Professor Shaw has asked why Edinburgh and Glasgow do not have enterprise zones when the City of London has the docklands zone on its doorstep.

The Government's 1984 changes in regional aid not only cut the amount of money available (Scotland is this year getting only about half the £200m it would have received under the old system), but—Scots are not alone in thinking—seriously reduced the effectiveness of the expenditure.

The Scots argue that the UK would benefit from having outlying regions that are economically strong, rather than growth being heavily concentrated in the south-east. There may be self-interest in what they say, but it more than a ritual shaking of the tartan begging bowl. And whatever the outcome of the general election, they will not stop saying it.

## The UK economy

# A note of caution over productivity

By John Muellbauer

THE NEWS on productivity has recently been good. The latest official figures show output per head in manufacturing growing 8.4 per cent between the first quarters of 1986 and 1987, compared with a 0.1 per cent fall over the previous four quarters. Recent revisions of the employment figures show just over 2m job losses since Mrs Thatcher first came to power, more than previously thought. But, looking at the bright side, the estimated growth in manufacturing productivity over recent years also needs to be revised upwards to some extent. Let us hope the revised employment figures are now accurate.

Last year (in Oxford Review of Economic Policy and the FT August 13) I argued that the poor performance of output per head over 1985-86 resulted from a fall in labour utilisation and should not induce pessimism about the underlying trend. Now I want to restrain euphoria over the rate of productivity growth in the last year: it is not sustainable.

To had a sustainable rate it is best to begin with estimates of the underlying trend growth in "total factor productivity." I take this to be the increase in measured output that cannot be explained by changes in the number of workers, in the gross capital stock (ie the stock of plant, equipment, vehicles and buildings), in holiday time, in the normal working week and in the intensity of weekly labour utilisation.

It reflects changes in a set of elusive factors such as working practices, technology, effort and efficiency by workers and managers as well as measurement errors especially in the capital stock statistics.

On the data available last year, I estimated that, since the 1980 third quarter, trend growth in manufacturing total factor productivity had been 2.4 per cent per annum.

On the revised data this figure rises up to 0.3 to 0.4 per cent per annum. This is 0.4 to 0.5 percentage points higher than trend growth in total factor productivity in the "golden age" that preceded the first oil shock in 1973 and much better than the low rates experienced between 1978 and 1980.

My diagnosis of the slowdown then experienced puts most weight on capital: I suspect the capital stock figures do not reflect the scrapping and reduced utilisation of the then prevalent. Conversely, I attribute most of the post-1980 improvement to the elimination of these measurement errors in capital. But this surely is not the whole story.

One can attribute other elements of the improvement to the shedding of below average inputs resulting from the great 1979-81 shake out, the microchip revolution, improved working practices and sharper management, in part stemming from the altered climate of industrial relations and the competitive pressure to which British companies have been exposed. No one knows how much relative weight to attribute to these various elements, however.

Let me return to the prospects for labour productivity growth. To get from total factor productivity growth of 2.5 per cent on my latest estimates to prospects for the growth in output per head one must add an allowance for the likely growth of capital per head. Making the assumption of constant employment in manufacturing, the size of this allowance depends upon the rate of investment and on the assumptions made about the existing capital stock.

Suppose investment is 4 per cent higher than last year as the latest survey predicts, then on the Central Statistical Office's gross capital stock figures, the trend growth in output per head in prospect is 3.4 per cent. Making the extreme assumption of a 20 per cent increase in investment, attributing all the 1973-80 productivity growth slowdown to unobserved scrapping and the subsequent speed-up to reduce scrapping, this rises to 3.9 per cent.

If earnings in manufacturing continue to grow at around 8 per cent we will see trend growth in unit labour costs around 4.5 per cent. This is more than for our competitors. I am therefore less optimistic than Giles Keating and Peter Spencer (of Credit Suisse First

Boston) about the consequences for growth and employment of allowing sterling to drift up further into the region of DM 3.2, especially with European Community growth falling.

The depreciation of sterling I recommended last August has been successfully managed and the optimistic forecasts for growth, unit labour costs, interest rates, the public sector borrowing requirement, that I made then have been borne out.

It would be sad to lose these gains. In particular, if manufacturing growth slows down so that labour utilisation falls, the outlook for unit wage costs would deteriorate and the virtuous circle from which we have benefited in the last year could well unravel.

The policy dilemma that would face a Conservative government on June 13 is, I believe, a tough one.

The inflow of foreign money can be taken in lower interest rates or a higher exchange rate or a mixture of both. However badly British industry needs lower interest rates, the authorities would be rightly apprehensive about the stimulus of lower interest rates to personal sector expenditure, imports and house prices.

I fear that our wage inflation problem, despite everything, has still not been licked and widening regional house price differentials linked to lack of labour and job mobility will sustain continued wage inflation.

My diagnosis is that we need a comprehensive reform of housing market institutions and of personal taxation. None of the party manifestos fully faces this need for reform.

By resetting the fundamental incentives and rules facing the personal sector relative to the tradeable sector it should be possible to manage the economy much more successfully even with the few macro-policy instruments now available.

On present policies, I predict we will continue to suffer higher inflation and unemployment than our competitors.

The author is a Fellow of Nuffield College, Oxford.

## Centralisation policies

From Mr S. Living.

Sir, I am accused of closet corporatism by Professor George Jones and Tony Travers (June 5), who believes that the government's proposals on education and housing would transfer power from elected local authorities to "non-elected and unaccountable groups."

The essence of a corporatist state is not who runs the corporations (ie whether elected or not), but whether the individual is forced to "buy" from them. It is the individual's freedom to seek another supplier which is incompatible with corporate power.

The present education system allows a wealthy parent who is unhappy with his or her child's education to either move house or pay school fees. A poorer parent must take what is given. The Assisted Places scheme provides an alternative for some parents, and the new proposals would widen parental choice still further.

The right of a school to opt out is a part of this process. Where a school has obtained the consent of its parents to opt out, the government may not be elected, but they would certainly be more accountable. Parents who have the power to choose another school have much more power than those who must rely solely on a vote every four years or so. The house with a power which has traditionally been held only by parents who are wealthy enough to opt out of the state sector altogether.

Turning to the housing proposals, Professor Jones and Mr Travers mention only part of the Conservative Party's proposals. It would be difficult to argue that the sale of council housing and the (rather too limited) loosening of the noose around private rented housing have the effect of centralising power.

The point they do mention—the proposed right of council tenants to choose their landlord—is they describe as simply transferring state (non-elected) assets to a "non-elected institution" at a "knock-down price." Again they fail to mention that it will be a matter of choice for the individual tenant. If he or she doesn't choose to remain with the local authority, it will be because it is not a good landlord—however "democratic" it may be.

It is possible that the right to change landlords will not have to be exercised. The very existence of this right may force local authorities to be more receptive to the needs of their tenants. A landlord, whether public or private, can only afford to be imperious with its tenants where those tenants have no choice other than to grin and bear it.

As for being "left isolated from central government," it would be more accurate to say that an individual who has the

## Letters to the Editor

right to choose, will be free to live his or her life without having to go cap in hand to either local or central government or anyone else for that matter.

Mr S. Living,  
294 Merion Road SW1A

### Private water

From Mr J. Houshaw.

Sir, I wholly support your editorial on privatisation's next phase (June 5) but for the fear that you, together with the Alliance and Labour Parties, appear to be promoting the idea that river basin management and water/environmental quality would deteriorate if subjected to ownership interests in making profits.

Our water industry infrastructure is in an advanced state of decay through decades of neglect under public ownership irrespective of which political party has held power and the quality of the service provided is (with a few notable exceptions) abysmal.

One regularly reads of the dangers of swimming in our coastal waters polluted by the discharge of virtually raw sewage into them by our water authorities. Coastal sea-fish, once an enjoyable delicacy, are now a potential health hazard.

In 1986, for example, 20 per cent of the water authority's sewerage treatment plants were in breach of their legally binding discharge consent conditions. Furthermore, the domestic water quality in several parts of the UK does not even come up to the comparatively low minimum standard established by the World Health Organisation as a guideline for under-developed countries.

Presumably the water industry has its own reasons for this state of affairs but the point remains public ownership has not proved particularly praiseworthy nor something to be protected in the so-called public interest.

It is significant that many leading industrialists, not normally considered the environmentalists' darlings, are highly critical of the continuing decline, calling for major improvements and proper enforcement of environmental legislation despite the obvious fact this might add to their own costs.

Managers of private enterprise may not be paragons of virtue but many are highly responsible, concerned individuals and at the very least they can be made to comply with the law, in water's case

against readily available, easily provable evidence, or be fined or be stopped from trading. And any private enterprise manager worthy of the title today understands the fundamental imperatives of constantly maintaining and upgrading the assets under his control in order to maintain the quality of his product or service at the highest possible level.

Water need be no exception. If the objectives, strategies and systems are properly thought out beforehand, privatisation will lead directly to massive capital investment in the industry over several decades (real job creation), better domestic water quality and a cleaner coastline.

James Houshaw,  
Jandola,  
Peachfield Road,  
Malvern, Worcs.

### Taxmen and the poll tax

From the General Secretary,  
Inland Revenue Staff  
Federation

Sir, In haste I write to correct Mr Jimmy Burns' unhappy error in article (June 5) on our campaign against the poll tax.

We most certainly do not in our members' leaflet refer to the Conservative Party as the "Monster Raving Looney Party." Abuse is not our style. There is (on reflection) a not terribly good attempt at humour in a section which reads: "What do the other parties say? The Monster Raving Looney Party has yet to make its policies clear, but the other parties—Labour, Liberal and SDP—have given a lot of careful consideration to the whole issue," followed by what we hope is a fair statement of both the Alliance and Labour positions.

The poll tax is a serious matter in terms of both tax policy and democracy because of its link with the right to vote. It has not so far received the public attention it should. My impression is that questions on it have been avoided by Conservative speakers. Perhaps this is unsurprising given that in 1983 they said that a poll tax would only be suitable to use in combination with other taxes and would be regressive and face serious collection problems if not set at a very low figure—as of course it is in Canada, Japan and Switzerland where it is £3-59 a head. The Government is planning £150-£750 a head. It is not difficult to understand why the Tory Reform Group last March said: "The

proposed community charge... is misconceived...."  
Tony Christopher,  
231 Vauxhall Bridge Road SW1.

### Qualifications for office work

From Mr D. Smith

Sir, The suggestion that vocational qualifications for office work should be replaced by A levels (National Institute quarterly review, May 25) is ill-conceived. Replacing vocational qualifications that certify practical, work-based skills with the academic and theoretical approach of A levels makes no sense at all. It is a strike at the roots of the work of the National Council for Vocational Qualifications which is currently coming to grips with, among other things, the practical specification of competence for the performance of the day-to-day work in various office-based occupations.

It is also debatable whether the present system of single-subject and group examinations has served the country altogether badly. Although the standards may be rather rigid, the system has flexibility, adaptability and cost-effectiveness in its favour. It is important to employers that examinations can be standardised efficiently. The system allows students to choose subject areas of special interest while retaining the option of combining them into related groups for integrated group awards. The London Chamber's commercial education syllabuses have all

### FURTHER LETTERS

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been developed in close consultation with the business community and represent, we would submit, a "clear and coherent set of vocational qualifications" for office work.

YTS has an important training role to fulfil, but it is unrealistic as the study says to expect YTS to supply all future requirements for clerical and office staff. Nor will YTS supply too many entrants for LCCI qualifications at the higher and professional levels. But to say that up to now, office staffing requirements have been met largely by entrants with basic level and/or irrelevant qualifications is not entirely true. Over 8,000 successful candidates for LCCI group secretarial awards in 1986 suggest otherwise.

David Smith  
(for Director,  
London Chamber of Commerce  
and Industry Examinations  
Board).

Marlene House,  
Station Road,  
Sidcup, Kent.

## CORAL ELECTION SPECIAL

### WHO WILL WIN MOST SEATS IN THE ELECTION?

CONSERVATIVES 1/8 LABOUR 9/2 ALLIANCE 200/1  
OVERALL MAJORITY

CON	Overall Majority	LAB	CON	Overall Majority	LAB	CON	Overall Majority	LAB	CON	Overall Majority	LAB	CON	Overall Majority	LAB
33	1-6	25	20	31-36	66	16	61-66	300	16	91-96	1000	25	121-126	2000
33	7-12	33	20	37-42	100	16	67-72	300	16	97-102	1000	33	127-132	2000
33	13-18	33	20	43-48	100	14	73-78	500	20	103-108	1000	33	133-138	3000
25	19-24	50	20	49-54	200	14	79-84	500	20	109-114	1000	33	139-144	4000
25	25-30	50	16	55-60	200	14	85-90	750	25	115-120	1500	50	145-150	5000

NO OVERALL MAJORITY R/4

The speaker and N Ireland Members will be considered others for the purpose of bets on this General Election

### HOW MANY SEATS WILL THE ALLIANCE WIN?

SEATS	ODDS	SEATS	ODDS	SEATS	ODDS	SEATS	ODDS	SEATS	ODDS
0-5	25	11-15	8	21-25	7/2	31-35	4	41-45	10
6-10	14	16-20	6	26-30	7/2	36-40	6	46-50	18

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Wednesday June 10 1987

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Bernard Simon reports on Canada's accord over Quebec

## Mulroney earns political break

NO-ONE can be more relieved than Prime Minister Brian Mulroney at last week's historic agreement bringing Quebec into the Canadian constitution.

Besides being a triumph of personal diplomacy, the accord has given Mr Mulroney a badly needed break from the political doghouse to which his government has been consigned for most of the past 2½ years.

The question is whether the accord between the Federal Government, Quebec and Canada's nine other provinces is a flash in the pan for the Prime Minister or the start of a real political comeback before the next general election, due to be held within the next 2½ years.

Mr Mulroney's Progressive Conservative party cannot go much lower in public esteem. Since the September 1984 election landslide (when they won three-quarters of the seats in the House of Commons), the Tories have sunk to a dismal third place among the three main parties in every major public opinion poll.

The latest Gallup poll shows them with only 26 per cent of public support, compared with 42 per cent for the Liberals and 30 per cent for the left-leaning New Democrats.

With the economy strong and few issues to ignite voter emotions, much of the blame for the Tories' slide has been laid at Mr Mulroney's door. His indecisiveness and inexperience at the start of his term

of office alienated many in the business community who were looking to the Tories for firm action to reduce public sector demands on the economy.

The slowdown in the oil and wheat-based economy of western Canada has created regional animosities. Government efforts to win support across the country by handing out contracts, industrial development grants and other favours have created more problems than they have solved.

Mr Mulroney's credibility among Canadians has been seriously undermined by a succession of petty scandals which have led to the resignation of six Cabinet ministers since the Tories took office.

By contrast, the negotiations leading to last week's accord on Quebec have at last given the Prime Minister an opportunity to show his strengths.

Mr Mulroney, a trained lawyer, won his spurs before entering politics as a skilled labour negotiator. As an English-speaking (but bilingual) Quebecer, he has a foot in both English and French Canada.

These attributes have been much in evidence in the past month as he has tried to find common ground between the Federal Government, Quebec and the other nine provinces.

Mr Mulroney kept the 10 provincial premiers at the negotiating table for 20 hours last week before emerging with a deal which gave



Mr Brian Mulroney

Quebec the status it wanted in the constitution as a "distinct society," without appearing to drive a new wedge between the French and English parts of the Canadian federation or seriously detracting from existing federal powers.

The agreement - which must still be ratified by Parliament and the provincial legislatures - has for the time being enabled the Prime Minister to turn the tables on his opponents. The leaders of both main opposition parties have applauded it.

Not to have done so would have risked losing support in Quebec, whose volatile voters elect a quarter of the members of Parliament.

Mr Mulroney can also take comfort from a deep rift in the Liberal

census on the constitutional settlement. A small but vocal group of Liberal MPs have broken ranks with their leader, Mr John Turner, to support former Prime Minister Pierre Trudeau's argument that the accord may weaken federal institutions and widen the gulf between Quebec and English-speaking Canada.

The Prime Minister has wasted no time trying to consolidate his success. He went on national television last Thursday to state his case that "there were two Canadas emerging when this government took office. Now there is one Canada - strong and united."

But translating Mr Mulroney's achievement into more durable respect among voters will not be easy. The Tory Government has called its colours to two contentious initiatives which will probably become hotter political issues than Quebec's role in the constitution as the next election approaches.

On June 18, the Government will unveil proposals for sweeping tax reforms. Although it will find widespread support in a call for cuts in basic income tax rates, political opponents and special interest groups are likely to resist fiercely the suggestion of a hefty new indirect tax.

Meanwhile, negotiators from Ottawa and Washington are working to a tight deadline to conclude talks on an historic US-Canada free trade agreement by the end of the summer.

## Ministers struggle to agree EC policy on airlines

By Tim Dickinson in Luxembourg

EC TRANSPORT ministers yesterday made heavy weather of their latest effort to promote greater competition among European airlines.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Ireland and Denmark, meanwhile, complained that another part of the proposed package was not sufficiently liberal, while further differences were expected to emerge in discussions on admitting new carriers to established routes.

As ministers continued to meet last night, EC officials were openly doubting whether there would be sufficient progress to meet the June 30 deadline imposed by the European Commission.

Another Transport Council meeting for a fortnight's time, but if a satisfactory political agreement cannot be reached by the end of the month, the Brussels executive is threatening to withdraw its package and simply pursue airline cartel practices directly under the competition rules of the Treaty of Rome.

Yesterday's bumpy negotiations followed several equally fraught attempts over the last year to agree measures which would modify the bilateral government-to-government capacity sharing arrangements which have long characterised the European air transport sector, to increase the number of discount fares, and to promote more competition on new and established routes.

Earlier discussions have resulted in broad agreement on cheaper fares and an end to the existing 50/50 capacity sharing deals - but neither success remains the key sticking point.

Essentially there are three problems: ● Hub to region flights. A number of new ideas were advanced yesterday which would reduce the impact of liberalisation for the less enthusiastic member states. But as one Commission official pointed out: "Most of them simply amount to everyone getting their own way."

● Fifth freedom. This is the right for an airline in one member state to set down and pick up passengers to and from a third destination (e.g. Dublin-London-Paris). Both Ireland and Denmark insist that a final package must take these demands seriously into account, Greece is totally hostile to the idea, and others are distinctly lukewarm.

● Multiple designation. This means allowing more than one national carrier on to established routes though keeping the traffic within government-to-government capacity agreements.

FT newspaper conference, Page 3

## Co-operation pact is approved

Continued from Page 1

The remaining differences between governments were reflected in a decision not to publish the full text of the agreement. Senior military officials said that the US believes that publication would strengthen the value of the indicators, but the Bonn and London governments were wary of publishing anything that suggested formal target zones for exchange rates.

Officials said there were also problems over the role of the group of five nations in international co-operation. Italy and Canada, which are excluded from this group, are concerned to ensure that meetings of the five do not undercut yesterday's agreement.

Continuing disagreements over existing policies were reflected in several statements by government leaders yesterday, although they were toned down in the interest of unity at the summit.

The US and Britain expressed concern at the recent slowdown in growth in West Germany, with Mr Lawson suggesting that West Germany could cut its official interest rates by another half percentage point.

Several governments voiced anxiety over the prospects for further substantial reductions in the US budget deficit. European officials quoted President Reagan as forcefully rejecting any suggestion of tax increases in the US in order to achieve bigger cuts in the deficit.

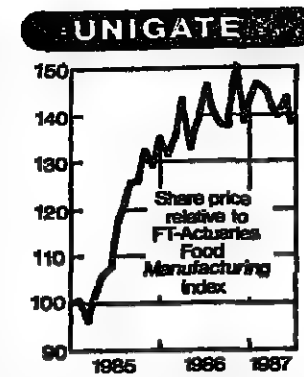
Mrs Margaret Thatcher, the British Prime Minister, said that Japan should do more to open up its economy to foreign goods.

THE LEX COLUMN

## Slimming is its own reward

A quick glance at Unigate's share price performance shows why it is easier for brokers to make a case for selling than buying. So although the company again delivered what the market ordered and more, in pre-tax profits up 24 per cent last year to £104.7m, the shares ended 3p lower at 412p on an otherwise buoyant day.

That reaction is rather unfair. Despite Unigate's rerating within the food sector, it still stands at a prospective P/E discount of a point or two to the average. Admittedly the fast rate of Unigate's profit growth in recent years, a combination of removing fat from both Unigate and its products, must now slow. And the increasing expenditure will dampen the rate of return on capital in the short term. Property profits will slacken, the dollar's fall will do more damage in translating US profits, and interest charges could rise depending on the sale prices of the engineering interests. Even so, profit rises should beat some of the lesser members of the sector and Unigate is demonstrably better managed than it used to be. Profit-taking may win out for a while, but further ahead Unigate should get the higher rating it deserves.



£32.2m for last year is the deserved result of pruning. Reckoning on £35m this year, the prospective rating at 288p is under 12, rather below the sector average. It is still up to the new chairman to prove the market wrong by turning the group's technical skills to commercial advantage.

### Underwriting cartel

Having outspokenly contested the abolition of the brokers' fixed commission cartel, M&G is kicking the other way on the underwriting cartel. It may not be the first to point out that a set 14 per cent sub-underwriting commission falls properly to evaluate risk between different kinds of issue, but to venture to sub underwrite (in certain circumstances) for nothing at all is heretical indeed. For a large stakeholder like M&G, this is not so much a quid pro quo for pre-emption rights as a recognition that it is silly to pay itself commission. Smaller institutions without the close management relationships will understandably feel less secure about abandoning a nice little earner. M&G is nevertheless right to imply that it is only the acquiescence of corporate treasurers that sustains the cartel in its present form; those treasurers should, however, remember that what comes down can also go up in a less favourable underwriting climate.

The group's management is plainly clearer than it used to be, and the 25 per cent rise in pre-tax to

again on dollar weakness, and Anglovaal and Gold Fields of South Africa have just declared (respectively) estimated results and dividends slightly above expectation. But with the costs of production continuing to rise, and some labour disruption expected, it is not certain that the current year will provide a real dividend increase for overseas investors.

Gold Fields can adjust its grades faster than the other major houses and is thus winning most plaudits on fundamentals; however, this is a market ruled by fashion, witness Western Deep's recent journey from \$45 up to \$75 and back to \$38. Net dividend yields are still well down in single figures which suggests the shares are already discounted, counting a gold price back up to \$490. And while South African multiples look attractive relative to North America or Australia, the smart money is cutting out the middle man and going straight into the metal.

### Tie Rack

The silly face of capitalism was on view yesterday, waiting impatiently in the rain around the Bank of England for the chance to gamble on the latest hot new issue. For the record, The Rack's market capitalisation of £49.7m at the offer price compares with net assets last reported at £3.5m, and offers a national yield and P/E of 1 per cent and 31.5 times respectively; the company has been making profits for all of three years. Just to add to the speculative element, the issue straddles the General Election, and the company is controlled by an anonymous Swiss-based trust which "has no present intention of either being involved in the management or seeking board representation."

The chances are that the issue will open at a fat premium, and that lots of people will make a little pin money. Maybe the company will avoid being rolled on by the big retail groups, and succeed in creating a long-term business for itself. But yesterday's crowds were in reality no more than a reflection of the casino mentality which emerges in a ripe bull market. Come to think of it, they would not have made a bad political advertisement for the Labour Party.

### Gold shares

With the South African gold mining share down 30 per cent since the April peak why are the traders not piling back in? The gold price should continue to move forward

## Pressure for review of UK policy on Syria

By Andrew Gowers, Middle East Editor, in London

BRITISH Government ministers are expected to be urged by senior officials to review London's diplomatic breach with Syria after the general election tomorrow.

Britain broke off ties with Damascus last October following the Hindawi affair, in which a Jordanian carrying a Syrian passport was convicted of trying to blow up an Israeli airliner, apparently with the backing of parts of the Syrian Government. London has repeatedly said since then that it will not reconsider the position until it receives convincing evidence that Syria has stopped supporting terrorism.

The Foreign Office said yesterday that relations with Syria would be a number of issues for review by a new Government, but cautioned against expecting any swift change in the British position. Mr Timothy Renton, the junior minister responsible for Middle Eastern affairs, was unavailable for comment.

It is understood, however, that there are reasons why the Syrian issue may be ripe for reconsideration after the election.

There has been mounting pressure from Britain's European Community partners for a softening of Britain's line. The EC suspended aid to Syria as a result of the break between the two countries, and has been forced to stop ministerial visits to Damascus.

However, Mr Leo Tindemans, the Belgian Foreign Minister and current chairman of the Community's Council of Ministers, is known to have wanted to visit the Syrian capital on one of his recent fact-finding missions to the Middle East. Other EC countries have also taken the view that Syria should not be kept isolated, on the grounds that it will have to be a key player in any international peace conference on the Middle East.

It has been reported that Syria has closed down the Damascus headquarters of the Abu Nidal terrorist group. Rumours of this kind have surfaced on a number of occasions before, but the most recent report - in a Jordanian newspaper - appears to have been given greater credence in the Foreign Office.

Officials say that this issue will have to be examined more fully after the election, along with such questions as the status of senior Damascus intelligence officials the British believe may have been implicated in the Hindawi affair.

## Conservatives maintain strong lead as poll day approaches

By Peter Riddell, Political Editor, in London

UK PARTY leaders last night stressed the crucial importance of tomorrow's general election in their final national appeals as further opinion polls confirmed that the ruling Conservative Party still commands a strong lead.

Speaking only 15 miles apart in Harrogate and Leeds, in the north, Mrs Margaret Thatcher, the British Prime Minister, and Mr Neil Kinnock, the Labour leader, were agreed that the elections tomorrow faced choices starker than in any election since the war.

Mr Denis Healey, the Labour Shadow Foreign Affairs spokesman, last night raised the temperature of the campaign by saying that if Mrs Thatcher was re-elected tomorrow she would set the world "on a path to extinction."

Speaking at a Labour rally, he said Mrs Thatcher had displayed on television backward-looking bigotry and fanaticism fired by hatred and aggression.

His comments came at the end of a long and heated day for Mr Healey in which he had been involved in rows over a television interview concerning a report in the Sun newspaper about an operation at a private hospital for his wife Healey.

## Komatsu president dismissed

By Ian Hoggard in Tokyo

KOMATSU, the Japanese group that is the world's second largest construction equipment maker, has dismissed Mr Shoji Nogawa, its president for the past five years.

The move came at the instigation of Mr Ryoichi Kawai, the group's 70-year-old chairman, according to industry officials in Japan.

Mr Kawai was, apparently, concerned that Mr Nogawa, 60, a hands-on manager with a production background, had become too powerful within the company. Mr Nogawa would say only that his departure as president was similar to his appointment - it happened very suddenly.

Mr Kawai said after the board meeting which effected the move that it was needed to establish a leadership able to cope with the strong yen and other deteriorating factors. The company's business was changing so quickly that Mr Nogawa's term should be consid-



Flying up to Yorkshire after her return from the Venice summit, Mrs Thatcher said it was "perhaps the most crucial general election of the century." She warned that Labour's "reckless policies" could destroy in a few weeks the prosperity built up by the Conservatives in the past eight years.

In Leeds, Mr Kinnock evoked the memory of former Conservative leaders to urge voters to reject the "different brand of Toryism" of Mrs Thatcher. He said she lacked the commitment to education, housing

and the health service shown by every government since the war.

The Liberal-Social Democratic Alliance leaders last night sought to counter their continued flat poll rating in a last-minute appeal to voters at a rally in Westminster. Dr David Owen, the Social Democrat leader, said support for the Alliance tomorrow "could change not just the shape of the government, but the shape of all future governments."

He said Mrs Thatcher did not command the wholehearted support of the country since people voted for her out of fear and not out of enthusiasm. At the same time they were afraid that Labour would leave Britain defenceless.

The latest polls show little change from the recent pattern and provide no clear evidence of the late surge hoped for by either Labour or the Alliance.

A Gallup survey in today's Daily Telegraph puts the Tories on 41 per cent, Labour on 34 per cent and the Alliance on 23.5 per cent, one of its highest ratings of the campaign. A Marplan survey for the Today newspaper shows the Tories on 43 per cent, Labour on 35 per cent.

Editorial comment, Page 24; UK industry and the election, Page 25

business in the Soviet Union for Komatsu. Mr Kawai's father built up Komatsu from its modest beginnings as a captive machine tool builder for a mining company.

According to Japanese newspaper reports, Mr Kawai spent two weeks quietly lobbying the Komatsu directors and then, confident he had enough support, asked Mr Nogawa to resign just before the company's regular board meeting on Monday. Mr Nogawa, who was in the US visiting the company's new plant in Tennessee until last weekend, was taken by surprise.

Komatsu is a quoted company and not closely related to any of Japan's big trading groups. Its shares lost Y5 to Y875 yesterday on the Tokyo Stock Exchange.

Mr Masao Tanaka, 62, a Komatsu executive managing director and general manager of its overseas division, takes over as the group's president.

## Backing for Gorbachev

Continued from Page 1

quality of a relationship which is still possible."

The leader implied that the brighter horizons for East-West relations stemmed from Mr Gorbachev's internal and external policies which they were following "with great interest." The approving reference to Soviet internal affairs was both unusual and rather more cautious than some delegations wished.

West Germany pressed unsuccessfully for the inclusion of an appeal for greater economic collaboration between the two halves of Europe.

On arms negotiations, the declaration gave only general backing for US efforts to negotiate "balanced, substantial and verifiable reduc-

tions," Mr Shultz indicated that a fuller endorsement of the US position on removing medium and short-range nuclear weapons from Europe could be expected from the meeting of Nato foreign ministers opening in Reykjavik tomorrow.

Preparatory discussions on the statement and exchanges of impressions of Mr Gorbachev's Russia dominated the heads of government dinner on Monday evening. As a result, the Gulf issue, which some leaders feared would plague the summit, was completely overshadowed until the start of yesterday morning's meeting in the Foundation Centre on the island of San Gior-

## World Weather

Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind
Algeria	21	7	Darmstadt	26	7	Madrid	25	7	Shanghai	28	7
Amsterdam	26	7	Edinburgh	11	52	Munich	28	48	Singapore	27	17
Antwerp	26	7	Geneva	18	52	Norwich	24	52	Taipei	27	17
Athens	33	51	Paris	17	52	Oxford	24	52	Tokyo	27	17
Bahia	34	53	Frankfurt	17	52	Perth	24	52	Yokohama	27	17
Bombay	34	53	London	17	52	Stockholm	24	52			
Buenos Aires	27	81	Geneva	17	52	Trondheim	24	52			
Calcutta	27	81	London	17	52	Umea	24	52			
Canton	27	81	London	17	52	Umea	24	52			
Cebu	27	81	London	17	52	Umea	24	52			
Colon	27	81	London	17	52	Umea	24	52			
Dacca	27	81	London	17	52	Umea	24	52			
Dhaka	27	81	London	17	52	Umea	24	52			
Hankow	27	81	London	17	52	Umea	24	52			
Hong Kong	27	81	London	17	52	Umea	24	52			
Kobe	27	81	London	17	52	Umea	24	52			
London	17	52	London	17	52	Umea	24	52			
Lyons	17	52	London	17	52	Umea	24	52			
Manila	27	81	London	17	52	Umea	24	52			
Medan	27	81	London	17	52	Umea	24	52			
Osaka	27	81	London	17	52	Umea	24	52			
Paris	17	52	London	17	52	Umea	24	52			
Perth	24	52	London	17	52	Umea	24	52			
Port of Spain	24	52	London	17	52	Umea	24	52			
Rangoon	27	81	London	17	52	Umea	24	52			
San Francisco	24	52	London	17	52	Umea	24	52			
Singapore	27	17	London	17	52	Umea	24	52			
Sourabaya	27	17	London	17	52	Umea	24	52			
Taipei	27	17	London	17	52	Umea	24	52			
Tokyo	27	17	London	17	52	Umea	24	52			
Yokohama	27	17	London	17	52	Umea	24	52			

## ADVERTISEMENT

### DEFENCE

#### US PICKET agreement

A teaming agreement has been announced between Ferranti Weapons Equipment Department of Merton, Manchester, and Teledyne Controls of Los Angeles, California. The agreement covers the joint marketing and production of acoustic sensor systems for the US market.

Ferranti has developed a unique detection and identification technology based on passive sensors and advanced signal processing which is employed in a system called PICKET. The system has been extensively tested and proven, achieving passive detection and identification of helicopter targets.

Operation is not constrained by line-of-sight, helicopter

### TELECOMMUNICATIONS

#### Look no hands

Ferranti GTE has launched the Rhapsody StarMate - a telephone with integral headset which enables the user to deal with calls, leaving hands free.

This telephone is designed to cater for users in a busy office environment where one specific person has the task of answering incoming calls. The Rhapsody StarMate means that the user may operate a keyboard, ideal for

example in a telexes or customer service department. The headset also gives a higher degree of comfort for people who spend a large part of their working day on the phone.

For noisy office environments or for staff with impaired hearing, the StarMate, with its three level volume control can prove a useful enhancement to the standard telephone.

## NEWS REVIEW

### BUSINESS

#### Ferranti wins national vote of approval

The Calibration and Test Centre of Ferranti Defence Systems, Electro-optics Department, has received national approval for its work in Electromagnetic Compatibility Testing and for Electrical Measurement and Calibration.

The internationally recognised approvals were granted by the British Calibration Service (BCS) for a wide range of measurements at DC and Low Frequency, and by the National Testing Laboratory Accreditation Scheme (NATLAS) for electromagnetic compatibility test activities to national and international military standards.

### Fuel efficiency

The range of 'Autocourt' petrol pumps available from the Fuel Dispensing Group of Ferranti Industrial Electronics has recently been extended. The introduction of both the 'rural' dispenser



## Big board shake-up at Hudson's Bay

Bernard Simon in Toronto

THE PROMOTION of a young member of Lord Thomson of Fleet's family to a senior position in the Thomson-controlled Hudson's Bay Company (HBC) has precipitated a management shake-up in the debt-burdened Canadian department store and property group.

An HBC official confirmed that Mr Iain Ronald, executive vice-president and one of the group's joint chief executives, had resigned following the appointment of Mr David Thomson as president of Zellers, one of HBC's department store chains.

The Thomson family owns 74 per cent of HBC, as well as an international network of publishing, travel and energy interests.

Mr George Kosich, until now HBC's other executive vice-president, has been named president and chief operating officer in charge of all merchandising operations.

Mr Neil Wood, president and chief executive of Markborough Properties, HBC's real estate subsidiary, will join the company's board and management committee.

The management committee of directors and senior managers has overseen HBC's affairs for the past 2½ years in the absence of a single chief executive.

HBC suffered a net loss of C\$44.1m (US\$34.2m) in the three months to April 30, including interest payments of C\$58.5m.

The company, the oldest commercial enterprise in North America, is in the process of disposing of assets not related to its merchandising and property businesses. It has already sold four sales operations in Canada and Britain, a wholesale division and a chain of stores serving remote northern Canadian communities. Debt has been reduced in the past year from C\$2.74bn to C\$2.38bn.

William Hall on the latest move by a US bank to provide against bad Third World debt and strengthen its balance sheet

## BankAmerica confronts a capital issue

BANKAMERICA's decision to bolster substantially its reserves against troubled Third World loans and take a \$1bn second-quarter loss has underlined the group's urgent need to raise either several billion dollars of new capital or shrink significantly its balance sheet.

The San Francisco-based banking group, which was forced to omit its common stock dividend after losing over \$800m over the last two years, announced late on Monday that it had increased its reserve for possible credit losses by \$1.1bn to \$3.3bn, or 4.8 per cent of total loans at the end of March.

The action met with a cool response on Wall Street where Bank America's shares fell ¾ to \$11¼ in early trading yesterday. Mr Raymond T. Garea, president of Cates Consulting Analysts which specialises in monitoring the financial fortunes of major US banks, said that BankAmerica was already undercapitalised and the latest move "will have the impact of greatly reducing its capital base once again."

The decision to bolster its loan loss reserves means that BankAmerica has one of the strongest loan loss reserve ratios of any major US bank and its primary capital ratio

of 7.4 per cent is the third-highest of the top 10 US banks. However, analysts note that the action will wipe \$1bn off the group's already slim \$3.36bn of common shareholders funds which supports assets of \$89bn and non-performing loans of \$3.5bn.

The group's ratio of equity capital to total assets has slipped to around 2.3 per cent which is less than half the average for major US banks. "In terms of any standard one wants to look at, be it regulatory or market, they do not have sufficient capital," said Mr Garea yesterday.

Mr Mark Gross, a vice president of IBCA, a firm of bank analysts, described BankAmerica's move as "positive" but said that it would put additional pressure on the group to raise additional capital.

The decision to increase its loan loss reserve ratio marks a major reversal in the attitude of one of the world's biggest international lenders which until now had stressed that unlike other major US banks it saw no need to bolster its reserve for loan losses from its current above average level of 3.17 per cent.

Mr Tom Clausen, former president of the World Bank who was brought in late last year to head the

troubled group after his predecessor had been ousted, told the annual general meeting just over a week ago that the bank's loan loss reserve ratio was "appropriate" and he saw "no fundamental change in the economics of the situation."

However, the bank acknowledged that it had changed its mind "in light of recent events regarding international debt brought on by major additions to loan loss reserves made by Citicorp, Chase Manhattan, Security Pacific Corporation and other banks."

Citicorp's decision to report a \$2.5bn second-quarter loss after boosting its loan loss reserve ratio by \$3bn last month was welcomed by Wall Street which sent its shares sharply higher, and this has encouraged other major banks to take similar action which means that they are effectively writing down a substantial proportion of the value of their loans to troubled Third World countries.

"These large increases in loan loss reserves by major banks not only change the way developing country debt is viewed but potentially will affect the dynamics of how this problem will be dealt with," said Mr Clausen.

"This addition to our reserve will allow us to address the new uncertainties introduced by the changes in market perception and will strengthen our ability to help develop constructive solutions to the developing country debt situation."

Many analysts had believed that BankAmerica and Manufacturers Hanover Corporation, two of the biggest US lenders to the Third World, would find it difficult to match Citicorp's action because of the severe impact it would have on their balance sheets.

BankAmerica's decision, which will result in its reporting a substantial loss for the third year running and delay the restoration of the dividend, has refocused attention on Manufacturers Hanover whose exposure to heavily indebted Latin American countries is roughly twice its equity capital of \$3.2bn.

Manufacturers Hanover said yesterday that "it's no secret that we've been considering some action since Citicorp made its announcement."

However, it indicated that it was unlikely that the bank will make any announcement before its board meeting next Tuesday when it will also announce its next dividend.

Unlike BankAmerica, Manufacturers Hanover's shares have risen since Citicorp's dramatic announcement three weeks ago, and analysts say that, while a substantial increase in its loan loss reserves could have a serious impact on its balance sheet, it has more financial flexibility than BankAmerica which has sold off most of its best assets already.

BankAmerica, which is currently capitalised in the stock market at \$1.7bn, has been trying for some months to raise \$1bn of new capital, and it was unclear yesterday how its latest action would affect its plans. Analysts suggested that it retained several options ranging from selling its large Seafirst regional banking subsidiary to attracting a group of substantial Japanese institutional investors as passive shareholders - a step that has again been mooted in recent days.

The additional reserve, when added to the previously established reserves and prior charge-offs applicable to the countries in question, amounts to approximately 26 per cent of the \$10bn owed to BankAmerica by borrowers in the 45 countries.

"BankAmerica's fundamental recovery should be basically unaffected by this action although we expect that the reserve addition will have benefits for the company over the long term," said Mr Clausen, who added that his group was looking forward to "significant improvements" in its primary businesses of California banking, worldwide corporate and institutional banking and Seafirst Bank.

The group said that it expected to apply the additional substantial tax provision benefits resulting from the increased reserve against its operating income over time, after using its existing benefits.

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Mr Tom Clausen: "appropriate reserves"

## Maxwell frustrated in HBJ court move

By James Buchanan in New York

MR ROBERT Maxwell's bid to overturn a defensive plan by Harcourt Brace Jovanovich, the US publishing giant, was yesterday brusquely rejected by a New York federal judge.

Judge John Kenna said in a written opinion that the UK publisher's effort to disrupt the payment of a special dividend to Harcourt Brace shareholders would have been unfair to "countless investors" if it had been upheld.

The opinion said that the British Printing & Communication Corporation (BPCC) had been unable to gain an injunction against the \$40-a-share cash dividend. Last month Mr Maxwell withdrew a \$44-a-share hostile offer for Harcourt Brace.

The dividend is part of a drastic recapitalisation plan adopted by Harcourt Brace to save off Mr Maxwell. It involves taking on some \$3bn in debt to pay shareholders the special dividend.

BPCC's US attorneys have asked for a delay in the dividend payment until a complicated dispute is settled over the status of \$200m Harcourt Brace convertible debentures, which are affected in value by the recapitalisation plan.

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## Caesars bid stalemate

BY JAMES BUCHAN IN NEW YORK

THE THREE-MONTH battle for control of Caesars World, the US gambling concern, has been stalemated with the rejection by a California court of the financing for a \$27m hostile offer from Mr Martin Sosonoff, a New York investor.

Caesars World stock fell ¾ to \$33¼ in early trading yesterday in response to the court ruling, handed down in Los Angeles late on Monday, that Mr Sosonoff's \$35-a-share offer violated federal rules on the use of borrowings in takeover.

The court also ordered Caesars World's management to delay for at least a month a shareholders' vote

on its own counter-offer, set for Friday.

The management's offer consists of a recapitalisation of the kind now in vogue on Wall Street. The plan involves the payment of a \$28.25-a-share cash dividend and stock in the heavily indebted company, which the market believes would be worth over \$8 a share.

The judge's ruling is based on a regulation of the Federal Reserve Board, promulgated last year amid concern at highly leveraged bids involving the use of low-grade bonds (known as "junk bonds") secured on the target company's stock.

## Chilean forest group wins bankruptcy case

BY MARY HELEN SPOONER IN SANTIAGO

A CHILEAN appeals court has returned control of the Industrias Forestales (Inforsa), the forestry products company, to its original management and abruptly suspended bankruptcy proceedings sought by Spain's Banco Exterior.

The move comes just a week after Chile's courts had declared Inforsa bankrupt, halted its share trading on the Santiago Stock Exchange, and appointed an outside administrator to manage the company.

Banco Exterior has lent Inforsa and a subsidiary of Spain's Mazonal Indro Tejeiro (MIT) group US\$56m for the construction of a cellulose plant in southern Chile. The plant has been plagued by cost overruns estimated at equal to the original costing.

This has caused disputes between the MIT and Compania Manufacturera de Papeles y Celulosas (CMPC), Inforsa's parent.

## Seagram lifts earnings

BY ROBERT GIBBENS IN MONTREAL

SEAGRAM, the Canadian drinks group, has reported that its liquor and wine business turned around sharply in the first quarter ended April 30, bringing a sharp gain in earnings.

Liquor and wine sales were up almost 26 per cent to US\$632.1m from a year earlier, leading to a gain of 72 per cent in operating income and after-tax income of US\$34.5m, up from US\$15.1m a year earlier. Favourable exchange rates also helped.

Including dividends, totalling US\$39.5m, from Seagram's 22.5 per cent holding in DuPont, against

US\$37.8m a year earlier, and equity in DuPont's unremitted earnings of US\$41.7m against US\$47.2m, total net income was US\$115.8m, or US\$1.21 a share, against US\$89.4m, or US\$1.04, a year earlier.

At the annual meeting late last month, Mr Edgar Bronfman, the chairman, said the long decline in US liquor sales had bottomed out and the world's largest distiller expected higher profits for all fiscal 1988.

In the year ended January 31 the company earned US\$423.5m, or US\$4.45 a share, on revenues of US\$3.34bn.

## Noranda to shut Quebec mine

By Our Montreal Correspondent

NORANDA, the Canadian resources group, says it will not reopen its Gaspé Copper Mines operation in north-eastern Quebec because of a recent fire, which caused more than C\$30m (US\$22.32m) damage. Low copper prices are also to blame.

However, the Gaspé smelter will continue using concentrates from Chile and elsewhere.

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\*Copies of the Prospectus will be made available only to professional investors whose ordinary business it is to buy or sell shares or debentures, whether as principal or agent within the meaning of section 79 of the Companies Act 1985 of Great Britain.  
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NIKKO

Any investment bank can talk about placing new



# INTERNATIONAL COMPANIES and FINANCE

## The embattled Swedish antibiotics and chemicals group holds its annual meeting today. Kevin Done sets the scene

### Fermenta shareholders to cast their vote on a costly future

**SCITECH**  
Société Anonyme  
Registered Office: 2 Boulevard Royal  
Luxembourg  
Shareholders are hereby  
convened to the  
ANNUAL GENERAL MEETING  
of shareholders of SCITECH SA  
to be held at the head office of  
Banque Internationale à Luxem-  
bourg, Société Anonyme, 2 boule-  
vard Royal, Luxembourg, on June  
20th, 1987 at 5.00 pm with the  
following agenda:

1. Reports of the Board of Directors and of the Statutory Auditor and of the profit and loss statement as at March 31, 1987; appropriation of the profits
2. Discharge of the directors and of the Statutory Auditor
3. Receipt of and action on nomination of the Directors and of the Statutory Auditor
4. Miscellaneous

The shareholders are advised that no quorum is required for the items of the agenda of the annual general meeting and that decisions will be taken at the simple majority of the shares present or represented at the meeting with the restriction that no shareholder, neither by himself nor by proxy, may vote for a number of shares in excess of one fifth of the outstanding shares or two fifths of the shares present or represented at the meeting. In order to attend the meeting of June 20th, 1987 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with the following banks:

Banque Internationale à Luxembourg SA  
2 boulevard Royal, Luxembourg  
Bank Mees & Hope NV  
Hermengracht, 548, NL, Amsterdam  
Lombard Odier & Cie  
11 rue de la Corneille  
CH-1204 Geneva  
The Board of Directors

IT IS not yet quite high noon in Sweden's worst business scandal of the post-war era, but today's annual meeting of Fermenta, the embattled Swedish antibiotics and chemicals group, will show just how seriously the country's business establishment intends to act in cleaning up the debris.

At issue is whether the new board and top management will have the determination to pursue their now discredited predecessors through the courts for damages, a move unprecedented in the annals of corporate Sweden.

The old Fermenta board, which resigned en bloc at the end of last year, as the first details emerged about the extent of financial manipulation and mismanagement in the company, had earlier been called the "most professional board" in Sweden.

Gathered together by Mr Refaat El-Sayed, the driving force behind Fermenta's spectacular rise and fall during the last five years, it included some of the top names from Swedish business, such as Mr Gösta Bystedt, deputy chairman of Electrolux and Mr Ove Sundberg, formerly chief executive



Gösta Bystedt: attacked over chairmanship

of Kema Nobel. Successive investigations by the company itself, its auditors, the Stockholm Stock Exchange and a special auditor appointed to safeguard minority interests in the company have put much of the blame on to Mr El-Sayed himself, the Egyptian-born en-

trepreneur and once the richest man in Sweden, who is already facing personal bankruptcy and is under criminal investigation.

In the last couple of weeks, however, two reports have been published, which would appear to ensure that many of the former Fermenta board members will also have to account to the courts for their stewardship of Fermenta.

The Fermenta scandal has already sent shockwaves through other boardrooms in Sweden, as it has dawned on those holding comfortable securities that they personally may be held financially accountable, if events turn sour and they can be shown to have been negligent in their duties.

It is an uncomfortable truth that has dawned not only on the representatives of capital, but also of labour. Under Swedish co-determination laws, the workforce is entitled to minority representation on corporate boards, but now through the Fermenta scandal, it has become apparent that the employee representatives on the board are just as vulnerable to damage claims as other members elected by shareholders.

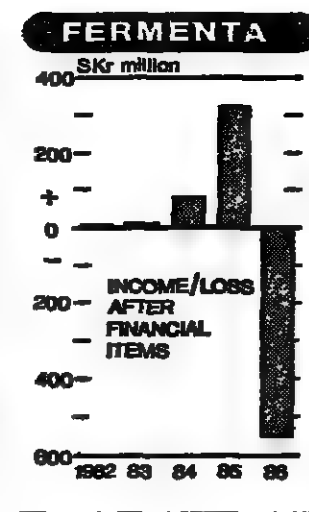
Since the Fermenta scandal broke in its full enormity at the end of last year and the directors resigned, the unions have shied away from nominating any members to the new board.

At the same time there has been a boom in Sweden of sales of liability insurance for directors and officers, a relatively new phenomenon in the country. Ironically, the old Fermenta board had discussed taking out such a policy many months before the group was plunged into crisis last year, but no action was taken.

New Hampshire, an insurance company specialising in such policies, estimates that about 80 per cent of publicly-quoted companies in Sweden have this cover compared with barely 10 per cent five years ago.

The pressure on Fermenta's new board and on Industri- värden, the investment company (associated with Svenska Handelsbanken) which is Fermenta's largest single shareholder controlling about 48 per cent of the votes, to take court action against the old board has become almost irresistible in the last two weeks.

Fermenta's external auditors



have issued the express advice to shareholders at today's annual meeting of the old board and the managing director from liability for their administration of Fermenta during 1986.

Instead of the usual perfunctory couple of paragraphs approving the income state-

ment and the balance sheet, the auditors issued a 34-page appendix detailing the often chaotic way in which Fermenta's affairs had been run.

For the auditors it is clear that legal advice should now be sought by Fermenta to allow the new board to pursue its investigation of Mr El-Sayed and Mr Sundberg, who both served as managing director for periods during 1986, as well as against eight other board members.

The harshest judgment was delivered last week, however, by Mr Magnus Lindahl, the Stockholm lawyer, appointed earlier this year to act for the minority shareholders.

In a 72-page report, he issued a scathing indictment of the old board, which he "systematically abused" his "extraordinarily strong" position in the company in an "unprecedented" manner.

Mr Bystedt's conduct of the chairmanship of Fermenta had been "deficient" in many respects, said the special investigator, while Mr Sundberg must bear responsibility for many of the unsatisfactory events that occurred while he was chief executive last year.

While Fermenta's sorely tried shareholders mull over the extent of legal action against the old board, they must also face up to the thorny question of whether to pump yet more money into the company. Fermenta is still teetering dangerously close to financial collapse.

A rescue plan agreed with the banks and a group of financial institutions and Swedish companies earlier this year has alleviated the immediate liquidity crisis, but the company's future is still hanging on a narrow thread.

The management is currently trying to raise SKr 348m (\$55m) from shareholders. But in the recently issued prospectus it is able to provide precious little logic for supporting the issue, other than the threat that failure to subscribe could render shareholders' existing shares worthless.

For shareholders who have already seen their shares plummet from a peak of about SKr 300 to less than SKr 10 in the last 18 months and who saw forecast profits of SKr 1.5bn for 1986 turn into a loss of SKr 541m, such threats must by now have a hollow ring.

## Kymmene earnings up sharply

BY OLLI VIRTANEN IN HELSINKI

KYMMENE, the Finnish forest industry group which is building a \$300m paper mill in Scotland, lifted profit before appropriations and tax from FM 50m to FM 325m (\$74m) for the first four months of 1987.

Turnover declined from FM 2.58bn to FM 2.28bn due to disposal of Strömberg, its power technology division, to Asea of Sweden.

The disposal of the less profitable Strömberg contributed to the improved result, said Mr Casimir Ehrnrooth, the chairman. However, he also stressed the impact of increased demand

in nearly all pulp and paper grades.

Kymmene raised output of paper from 480,000 tonnes to 548,000 tonnes during the four months. Pulp production rose by 6 per cent and sawn goods by 40 per cent.

Kymmene is in the middle of a big investment programme with FM 3bn earmarked for new production facilities between this year and 1989. The total investment for this year which includes first instalments for the Caledonian Paper Land, the LWC plant in Scotland, will top FM 1.5bn.

The group, which made a profit after appropriations and tax of FM 81m in 1986, is expected to achieve a strong upturn in earnings for 1987 as a whole.

Valmet, the state-owned group, is to acquire control of the papermaking machine operations of Ahlstrom, a privately-owned company.

Valmet will take a 70 per cent stake in the Ahlstrom unit. The deal will lift Valmet's share of the world papermaking machine market to around 30 per cent.

## Ikea Svenska disposes of bank holding

By Our Financial Staff

IKEA SVENSKA, the Swedish furniture company, has sold its 22.6 per cent holding in Jämtlands Folkbanken, the provincial bank, to Föreningsbankernas Bank which is affiliated to the farmers' co-operative.

Ikea said it sold its stake because a planned co-operative scheme with Denmark's Den Kjøbenhavnske Bank and Norway's Oslo Handelsbank had been "impossible to carry out."

## Bow Valley Industries Ltd.

has sold

## Bow Valley Exploration Norge A/S

to

## Elf Aquitaine Norge A/S

a wholly owned subsidiary of

## Société Nationale Elf Aquitaine

Morgan Guaranty Trust Company, subsidiary of

J. P. Morgan & Co., acted as financial advisor

to Bow Valley Industries Ltd. in this transaction

## JPMorgan

## Textron Inc.

has sold its Packaging Systems Division and

its 42.9% investment in Elopak a.s. to the

## Tiedemanns Group

Morgan Guaranty Trust Company, subsidiary of

J. P. Morgan & Co., acted as

financial advisor to Textron Inc.

## JPMorgan

## Sabena confirms talks on co-operation with SAS

BY OUR FINANCIAL STAFF

SABENA, the Belgian airline, would not be forced into a full merger with Scandinavian Airline Systems, as SAS had said it wanted, said Mr Carlos van Rafeleghem, the Sabena president, yesterday.

Talks on co-operation between the two airlines would go ahead this weekend unless SAS indicated to the contrary, he said.

Mr van Rafeleghem reaffirmed that co-operation with SAS would cover only airline activities, and not other interests such as catering, and that

Sabena was not prepared to be merged fully into SAS.

Mr van Rafeleghem said he hoped to dispel ambiguities and quell press speculation that this weekend's meeting might not take place, after comments last week by Mr Jan Carlson, head of SAS, on Swedish television that the talks would have to aim at a complete merger between the two companies.

"Our entire offer is still on the table, but Sabena will not depart from the conditions it has already stated," Mr van Rafeleghem said.

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**A FINANCIAL TIMES SURVEY SCOTTISH FINANCIAL SERVICES**  
The Financial Times proposes to publish a survey of the above on SATURDAY, SEPTEMBER 5 1987. For full details, please contact: KENNETH SIMON on 011-220 1198 or write to him at: 35 George Street, Edinburgh EH2 3JN.  
**FINANCIAL TIMES**  
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The content, size and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 9th June, 1987 to 9th September, 1987 has been fixed at 8 1/4% per cent per annum.  
Coupon No. 11 will therefore be payable at £1,250.00 per coupon from 9th September, 1987.  
Smead Morgan & Co Limited  
Agent Bank



## Interim report for the six months ended 31 March 1987

### Operating income after taxation

The unaudited results of the operations of the Nedbank Group for the six months ended 31 March 1987, together with comparative figures, are as follows:

	Unaudited 6 months ended 31.3.87 R million	Unaudited 6 months ended 31.3.86 R million	Audited 12 months ended 30.9.86 R million
Nedbank	32.4	23.6	35.0
Less: Intercompany dividends	—	1.8	1.1
UAI Merchant Bank	32.4	21.8	53.9
Syrets Trust	11.1	5.3	13.8
Nedfin Bank	6.1	5.9	13.5
Finansbank	1.0	(2.0)	(3.8)
Nefic Limited	5.0	—	—
Other investments	3.8	3.7	7.7
Taxed income	(1.4)	(2.5)	(3.4)
Weighted average number of fully paid shares in issue (millions)	58.0	32.2	79.7
Earnings per share (cents)	156.0	90.1	106.6
Dividend per share (cents)	37.2	35.7	74.8
Dividend cover	11.0	10.0	30.0
	3.4	3.6	2.5

### Group results

Net earnings of the Group, after making adequate provision for bad and doubtful debts and for taxation, and excluding extraordinary items of R2.3-million, amount to R58.0-million for the six months ended 31 March 1987. This half year profit represents an increase of 89.1% on the R32.2-million result achieved in the same period of the previous financial year.

The gains were widely sourced. The largest contributor in absolute terms was Nedbank Limited. UAI Merchant Bank, in more than doubling its earnings, contributed significantly to the growth in Group profits. All other companies in the Group achieved improved operating results, with Nedfin recording an expected return to profitability. Finansbank features in the Group results for the first time with an earnings contribution of R5.0-million for the six months.

As a result of the rights issue in mid-1986 and the acquisition of Finansbank in the last quarter of last year, the number of issued ordinary shares to be serviced has risen very substantially to 156 million. Earnings for the half year amount to 37.2 cents per share, representing an increase of 4.2% on the same period of the previous year. An interim dividend of 11.0 cents per share has been declared.

A clear improvement in the quality of the earnings of all Group companies is evident, and this improvement is expected to continue in the second half of the year.

For and on behalf of the board  
Prof D P F Herremans, Chairman  
P J Liebenberg, Chief executive

Nedbank Group Limited  
(Registration No 10130/80)  
81 Main Street, Johannesburg, 2001



# Leadership in International Mergers, Acquisitions and Divestitures

**Prudential Corporation plc**

*has acquired*

**Jackson National Life Insurance Company**

*The undersigned acted as financial advisors to Prudential Corporation plc.*

**The First Boston Corporation  
Credit Suisse First Boston Limited**

June 10, 1987

**ARC America Corporation**

*a wholly owned indirect subsidiary of*

**Consolidated Gold Fields PLC**

*has acquired*

**American Aggregates Corporation**

*The undersigned acted as financial advisors to ARC America Corporation and Consolidated Gold Fields PLC and as dealer managers of the tender offer.*

**The First Boston Corporation  
Credit Suisse First Boston Limited**

June 10, 1987

**Beecham Group p.l.c.**

*has sold its*

**U.K. and European Home Improvement Products Division**

*to*

**Henkel KGaA**

*The undersigned acted as financial advisors to Beecham Group p.l.c.*

**The First Boston Corporation  
Credit Suisse First Boston Limited**

June 10, 1987

**Beecham Group p.l.c.**

*has sold*

**Roberts Consolidated Industries, Inc.**

*to*

*a newly formed, privately held company organized and owned by*

**Dubin Clark & Company, Inc.**

*The undersigned acted as financial advisors to Beecham Group p.l.c.*

**The First Boston Corporation  
Credit Suisse First Boston Limited**

June 10, 1987

**The First Boston Corporation  
Credit Suisse First Boston Limited**



Haig Simonian examines prospects for a new market in Germany  
**Frankfurt studies the options game**

That support will be as important in Germany. The danger is that the "will to win" may be weaker here, given what is probably the relatively lower importance of a new equity options market in the overall German financial scene.

## Uncertainty over Minebea bond confuses markets

weighed down with new paper.  
Mitsubishi Finance International  
led a ¥200m seven-year  
44 per cent issue for Eurofund.  
Completed in 1011.  
International (Europe) brought  
a ¥300m five-year 41 per cent  
bond for State Bank of Victoria,  
priced at 1014.  
The Australian dollar market,  
too, was looking weaker under  
the weight of 10 per cent offerings,  
although dealers said they were  
still finding reasonable buyers  
from West German retail  
accounts of bonds for borrowers  
with which they were familiar.  
NordLe led an A\$50m four  
year 13½ per cent issue for  
financed through a finance  
vehicle. The bond, priced at  
1011, traded at less 1½ bid, the  
level of its total fees.  
Daiwa Europe led an  
Ecu 50m seven-year 7½ per cent  
bond for Swedish Export  
Credit, priced at 1014.  
Svenska Exportbanken led an  
LE 300m seven-year 7½ per  
cent private placement for  
Scandinavian Airlines System,  
priced at 1001.

Brent Walker, a UK leisure and property development group, has appointed Citicorp Investment Bank and CIBC Limited as dealers for a £50m sterling commercial paper programme. Kleinwort Benson is to be sole dealer for a £25m programme for Perstorp, a Swedish chemical concern.

**Limited**

**Limited**

February 5, 96	7/2500	100	+0.00
February 12, 96	7/2500	100	+0.00
February 19, 96	7/2500	100	+0.00
February 26, 96	7/2500	100	+0.00
March 5, 96	7/2500	100	+0.00
March 12, 96	7/2500	100	+0.00
March 19, 96	7/2500	100	+0.00
March 26, 96	7/2500	100	+0.00
April 2, 96	7/2500	100	+0.00
April 9, 96	7/2500	100	+0.00
April 16, 96	7/2500	100	+0.00
April 23, 96	7/2500	100	+0.00
April 30, 96	7/2500	100	+0.00
May 7, 96	7/2500	100	+0.00
May 14, 96	7/2500	100	+0.00
May 21, 96	7/2500	100	+0.00
May 28, 96	7/2500	100	+0.00
June 4, 96	7/2500	100	+0.00
June 11, 96	7/2500	100	+0.00
June 18, 96	7/2500	100	+0.00
June 25, 96	7/2500	100	+0.00
July 2, 96	7/2500	100	+0.00
July 9, 96	7/2500	100	+0.00
July 16, 96	7/2500	100	+0.00
July 23, 96	7/2500	100	+0.00
July 30, 96	7/2500	100	+0.00
August 6, 96	7/2500	100	+0.00
August 13, 96	7/2500	100	+0.00
August 20, 96	7/2500	100	+0.00
August 27, 96	7/2500	100	+0.00
September 3, 96	7/2500	100	+0.00
September 10, 96	7/2500	100	+0.00
September 17, 96	7/2500	100	+0.00
September 24, 96	7/2500	100	+0.00
October 1, 96	7/2500	100	+0.00
October 8, 96	7/2500	100	+0.00
October 15, 96	7/2500	100	+0.00
October 22, 96	7/2500	100	+0.00
October 29, 96	7/2500	100	+0.00
November 5, 96	7/2500	100	+0.00
November 12, 96	7/2500	100	+0.00
November 19, 96	7/2500	100	+0.00
November 26, 96	7/2500	100	+0.00
December 3, 96	7/2500	100	+0.00
December 10, 96	7/2500	100	+0.00
December 17, 96	7/2500	100	+0.00
December 24, 96	7/2500	100	+0.00
December 31, 96	7/2500	100	+0.00



## INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata on the alternative income strategy of industrial groups

## Japanese find a financial cushion

JAPANESE industrial companies may be having a hard time making profits in their main businesses these days, but many are more than making up for it with earnings from investing their surplus funds.

The success of sophisticated fund management or Zaitech (financial technology), as the Japanese call it, has been the main feature in many of the 1986-87 corporate reports that have been published in the past few weeks.

According to a survey by Wako Securities of the results of 976 non-financial sector companies listed on the Tokyo Stock Exchange, nearly one in two of them (468) made net profits on financial items last year.

Wako said many companies had been tempted to try to make money from money partly because of the devastating impact of the yen's appreciation on their mainstream businesses and partly because of the remarkably low cost of borrowing.

Some have been highly successful. Toyota Motor, the

## TOP TEN ZAITECH EARNERS

Company	Year to March 1987		
	Zaitech profit Yen	Change %	% of pre-tax profit
Toyota Motor	159.0	+11.9	48
Nissan Motor	127.0	+93.4	187
Mitsubishi Corp.	115.4	+11.4	61
San'yō	46.3	+378.1	58
Sony	39.1	+29.6	167
Tanabe	36.9	+16.2	81
Sumitomo Corp.	23.0	+51.4	25
Nippon Oil	21.6	—	46
Sanyo Electric	18.0	+11.8	104
		-44.3	116

\* Loss last time.

champion in this field, earned ¥158.9bn (\$1.1bn) from its investments last year, and will probably do better this year. Market watchers expect Toyota to make a large new issue of convertible bonds soon that, thanks to a currency swap, may carry a negative interest rate.

In some cases, companies' investment profits last year were enough to offset operating losses. Among them are Nissan Motor, Sony, Nippon Oil and

Sanyo Electric. Investment profits of JVC, the consumer electronics group, were 2.3 times as high as its pre-tax profits. One analyst pointed out that this meant that five fund managers produced more profits than the company's entire workforce.

Until last year, companies' Zaitech fund management was aimed mainly at reducing the interest burden on existing debts by repaying high cost

loans and arranging new ones at lower cost. Now, an increasing number of companies are raising low-cost funds through convertible bond issues in the domestic capital markets or bonds with share warrants, with the sole aim of investing the proceeds for capital gains in stocks and bond investment, Wako says.

A record ¥9,300bn was raised through domestic convertible issues last year, up 43 per cent from the previous year. The basic interest rate on such issues now stands at a record low level of 2.3 per cent and companies with the highest ratings can tap the market by paying a mere 1.3 per cent.

A company like Nippon Telephone and Telegraph (NTT) has been able to raise cheap funds to replace high-cost borrowings made in the past. In an attempt to restructure its ¥4,600bn debts, NTT is placing Euroyen, Eurodollar and other foreign bonds while purchasing back outstanding domestic bonds issued at high interest rates in the past.

## White goods shake-up boosts profit at Email

By Bruce Jacques in Sydney

EMAIL, Australia's largest white goods group, has demonstrated the benefits of rationalisation as the industry with a 35 per cent profit rise to \$438.1m (US\$272.3m) in the year to March, against \$328.2m.

With competitiveness increased by devaluation of the Australian dollar, the company lifted sales from \$567.5m to \$579.5m and is increasing its annual dividend from 12 cents to 15 cents a share. This will be paid on capital increased by a one-for-eight bonus issue during the year, lifting payout from \$12.5m to nearly \$15m.

Sir Peter Finley, the chairman, declined to spell out the contribution from the Simpson group, acquired last year for \$442m, saying the result reflected only 10 months' trading from Simpson and rationalisation complicated any comparisons.

But he did say that Simpson, which has averaged losses of around \$52m over the past three years, was back in the black as part of the company's major appliance division.

Sir Peter pointed out that since 1983, while restructuring into Australia's only big white goods group, Email has increased earnings from \$57m to current levels and earnings per share from 6.7 cents to 30.6 cents a share. Its shares have outperformed the Australian stock exchange's all ordinaries index by 68 per cent in the period.

"The substantial reshaping of the company across the past five years and the considerably improved financial performance which has resulted, ensure there is a solid foundation for the future," Sir Peter said.

"While there remain uncertainties in the Australian economy, many flowing from international influences, the large majority of our operating units forecast good demand situations for their products through at least the first half of the new trading year."

Email has been one of Australia's most sought-after companies in the 1980s, having fought off three takeover attempts in as many years—from Austrom, Hooker and, most recently, Feltex New Zealand, a member of the New Zealand company controlled by Mr Alan Hawkins, Equitcorp chairman.

The latest Email result was after tax of \$127.7m (\$153.3m previously), a charge which was helped by tax losses.

## NZI Corporation lifts earnings by 70%

BY OUR SYDNEY CORRESPONDENT

NZI CORPORATION, the Tasmanian financial services group, has continued its recent rapid expansion with a 70.5 per cent increase in net profits to NZ\$145.3m (US\$84.4m) in the year to March, compared with NZ\$85.2m.

The company, which is sitting on a 4.5 per cent stake in the British-based Hill Samuel Group, benefited from healthy stock markets in Australia and to a lesser extent in New Zealand during the period. Investment income to the group's insurance operations was NZ\$76.9m but an underwriting loss of NZ\$10.7m cut earnings from this arm back to NZ\$66.2m.

The importance of the stock

market to the group's health was reflected in a NZ\$311.6m surplus in market value of listed investments over book value at balance date. This compared with a NZ\$28.8m in the previous period.

The next largest earner for the group was its growing banking operations, which contributed a net NZ\$45.5m to the results, well up on the previous year's NZ\$15.8m. Life insurance operations contributed NZ\$10.1m (NZ\$13.7m previously) while the trust and investment services division lifted its earnings from NZ\$4.9m to NZ\$8.1m. The group now has NZ\$4.9bn under management.

The result included a NZ\$16.8m loss in movements be-

tween the Australian and New Zealand dollars (NZ\$99.9m loss previously). Directors said the improved banking result reflected the merging of the Marac and Broadlands operations. They expect a continuation of the profit progress.

The result excluded NZ\$2.1m extraordinary loss (NZ\$2.9m previously). The annual dividend has been raised from 9 cents to 10.5 cents a share, but shareholders can elect to take bonus shares instead.

Wilson & Horton, a New Zealand newspaper publisher, will invite Mr Robert Holmes & Court, the Australian financier, to join its board following his acquisition last month of a 10.3 per cent stake in the com-

pany. AP-DJ reports from Auckland.

The invitation came after a meeting of shareholders yesterday granted directors power to restrict further share purchases by foreign investors if such purchases would threaten Wilson & Horton's current application to the Government for a New Zealand television licence.

Golden Bay Cement directors are recommending acceptance of a NZ\$82.9m bid from Winston, a Brierley Investments unit. Reuter adds from Wellington.

Blue Circle Industries of the UK had previously agreed to sell its 70.4 per cent stake to Winston.

## Bond to pay A\$160m for Sydney Hilton building

BY OUR FINANCIAL STAFF

BOND Corporation Holdings, Mr Alan Bond's Perth-based company, is to pay A\$160m (US\$114.4m) for the Sydney Hilton Hotel building, which is adjacent to a site where Mr Bond last week announced plans to build the tallest office building in the southern hemisphere.

The Hilton property was sold by the AMP Society, the country's leading investment institution. The hotel, which will remain under its present management, has 619 guest rooms as well as shops and

offices. The Bond development next door, to be known as Sky Tower, has a projected cost of some A\$600m. It would dominate the central business district with up to 88 storeys, involving five years' work, starting as soon as October.

Last Friday Bond also announced funding plans for the group involving a A\$750m domestic convertible bond issue, of which companies associated with Mr Bond could absorb up to a third.

## Public Bank seeks 30% stake in MPH

BY WONG SUIKONG IN KUALA LUMPUR

PUBLIC BANK, Malaysia's fourth largest bank, has submitted proposals to the authorities seeking a 30 per cent stake in Multi-Purpose Holdings (MPH), through which it would effectively control the diversified but financially troubled Chinese investment group.

Tan Sri Teh Hong Piew, Public Bank's president, told shareholders yesterday the proposals involved the bank taking over Kooperatife Serbaguna Malaysia (KSM), the largest of the 24 deposit-taking co-ops whose activities were frozen by the authorities last August.

KSM has nearly a quarter of a million members who had placed a total of 544m ringgit

(US\$230m) in the co-operative, but who had been told to expect to get back only 41 per cent of that. KSM's main asset is its 41 per cent stake in MPH.

Tan Sri Teh declined to reveal the bank's proposals—submitted to Bank Negara, the central bank—but it is understood that if they are accepted, KSM depositors can expect a full refund over a number of years.

He said that if the Malaysian authorities allowed Public Bank to take a 30 per cent holding in MPH, the bank would eventually have to sell off MPH's 70 per cent stake in Malaysian French Bank and its 55 per cent stake in Magnum Finance to comply with banking regulations.

For the past two years, MPH has incurred attributable losses of 420m ringgit. A new management, under the chairmanship of Mr Robert Kuok, a prominent businessman, took over the group early this year.

Tan Sri Teh also confirmed that Public Bank has made a 4.5m ringgit offer to take over GP Securities, net of assets and liabilities. This would be the first step towards the bank's aim of participating in the global securities business.

Shareholders later approved a resolution to double the bank's authorised capital to 1bn ringgit. The bank is expected to make a rights issue soon to increase its present paid-up equity of 210m ringgit to keep within the required 4 per cent capital to deposits ratio.

## CREDITO ROMAGNOLO 1986 RESULTS

91 ST YEAR OF BANKING ACTIVITY



MANAGED FUNDS

17,851 Billion (+429%)

LOANS

4,174 Billion (+38%)

CASH FLOW

278 Billion (+345%)

In brackets percentage of increase compared with previous year's performance

Extract from Audited Accounts 31st December, 1986

	1986	1985
Share Capital and Reserves	977	858
Deposits & C.	11,994	10,876
Total Assets	13,150	11,872
Net profit	179	138
Dividend paid	48	38

At the end of 1986 the Bank's shareholders numbered 27,782 and the Bank's personnel 4,416 - Branches: 188.

BOARD OF DIRECTORS: Chairman - Gerardo Romagnolo - Vice Chairman - Luigi D'Amico  
 HEAD OFFICE: General Manager - Mario Ferial - Deputy General Manager - Antonio Mazzanti  
 HEAD OF INTERNATIONAL DEPARTMENT: Paolo Masini

Representative Offices: NEW YORK - Park Avenue Tower 85 East - HONG KONG - 3820 Connaught Centre  
 Affiliated Bank: BANCA AGRICOLA COMMERCIALE della Repubblica di San Marino - Repubblica di San Marino  
 ITAS GROUP Ltd. - 80 Cannon Street - London

CREDITO ROMAGNOLO

S.p.A. - Presidenza e Direzione Generale in Bologna - Via Zamboni, 20

## GRE Holding Inc.

a Delaware corporation and a wholly-owned subsidiary of

## GENERAL REFRACTORIES COMPANY

has sold

## Radex-Heraklith Industrieeteiligungs A.G.

(Formerly named General Refractories Company European Group A.G.)

to a management group including international investors for  
 Austrian schillings 800,000,000.

The undersigned acted as financial adviser to  
 the vendor in this transaction.

Samuel Montagu &amp; Co. Limited

April 1987

U.S. \$100,000,000



Allied Irish Banks plc  
 Floating Rate Notes Due 1995  
 Subordinated as to payment of principal and interest

Interest Rate	7 3/4% per annum
Interest Period	10th June 1987 10th December 1987
Interest Amount per U.S. \$10,000 Note due 10th December 1987	U.S. \$393.96

Credit Suisse First Boston Limited  
 Agent Bank

U.S. \$600,000,000



Malaysia

Floating Rate Notes Due 2009

Interest Rate	7 3/4% per annum
Interest Period	10th June 1987 10th December 1987
Interest Amount per U.S. \$10,000 Note due 10th December 1987	U.S. \$393.96

Credit Suisse First Boston Limited  
 Agent Bank

June 1987

This announcement appears as a matter of record only.

BSI

Banca della Svizzera Italiana

Lugano, Switzerland

Guarantees

BSI (Delaware) Inc.  
 \$200,000,000 Commercial Paper Program

Ratings assigned:  
 Standard & Poor's A-1+  
 Moody's Investor Service P-1

The undersigned has been selected as placement  
 agent for this commercial paper program.



Irving Securities

Subsidiary of  
 Irving Trust

Irving Securities, Inc.  
 One Wall Street  
 New York, NY 10005

This announcement appears as a matter of record only.



Private Export Funding  
 Corporation

\$75,000,000

Inflation-Indexed Floating Rate  
 Promissory Notes, Series 1987-A  
 Due May 13, 1988

Citicorp N.A. acted as advisor to  
 Private Export Funding Corporation  
 in the private placement of these securities

May, 1987

CITICORP INVESTMENT BANKING



## UK COMPANY NEWS

# Metal Box meets City hopes with 25% boost

BY TONY JACKSON

Metal Box has matched market forecasts with a 25 per cent jump in pre-tax profits to £82.2m for the year to March. As expected, profits were helped by a 57m reduction in pension contributions, and there were further savings from the phasing out of group headquarters in Reading.

This was more than offset, however, by the costs of winding up the group's canning operation in Italy, which had been plunged into loss by problems among tomato farmers in the area around Naples. Trading losses from the operation were smaller than the previous year's £7m before minorities, the group said, but there were had debts of £4.6m charged above the line and a further £9.1m of extraordinary closure costs.

The group said it had also withdrawn from its Petaliner venture in the US, where it had been developing a clear PET plastic can with Coca-Cola and other partners. Environmental pressures, based on the difficulty of recycling the product, had been growing for the past year. "None of the US majors were prepared to engage in the environmental controversy," the group said.

Aside from research and development costs written off, net costs on withdrawal would be around £0.5m. Rights would be retained to exploit the concept in some other countries outside the US.

Group sales were 3 per cent ahead at \$1,137.7m. The £16.4m rise in pre-tax profits would have been £2.6m higher at constant exchange rates, the group said. In particular, the 4 per cent rise in US profits to £14.0m concealed a rise in dollar terms of 25 per cent.



Mr. Brian Smith, chairman of Metal Box

The interest charge was 28 per cent lower at £14.2m. Balance sheet gearing had fallen to 9 per cent net, and 24 per cent gross. Mr. Brian Smith, group chairman, said: "We look upon that as a platform, rather than an achievement. We give ourselves normal gearing targets of 30 per cent net."

The group has made five acquisitions in the past two months in the UK and US, and is also building factories in both countries to make its new forms of plastic packaging and to extend its cheque printing operations.

Celestis Packaging Systems, the joint venture in plastics packaging with Alcoa of the US, was making good progress, the group said. The dividend has been raised by 21 per cent for the year as a whole, to 5.75p net.

See Lex

## Buckleys stake on the move again

By Nikki Tait

THE MERRY-go-round of stake-holders in small Welsh brewer, Buckleys Brewery, moved on yesterday with Brodian—nominee company owned by Mr Guy Cramer and Mr Peter Clowes—emerging as the purchaser of the 27.57 per cent stake formerly held by Bestwood, the financial and property services company headed by former stockbroker, Mr Tony Cole.

The stake—4.18m shares—was bought at 137.5p a share, netting Bestwood a modest profit. Yesterday, Mr Cole said that its holding had been built up at a cost of slightly under £5m. Buckleys's shares gained a further 4p to 146p.

Earlier this year, Mr Cole tried—in the face of hefty opposition from Buckleys's, to win a place on the board and to oust Mr Jasper Clutterbuck, a Whitbread director. Whitbread Investment Trust, too, holds 27 per cent.

Yesterday, Mr Cole maintained that some momentum, at least, had been injected into Buckleys's management, and so Bestwood felt that it was better to take a smaller profit now rather than a larger one later.

For the buyers, Mr Peter Clowes said that Brodian hoped to be a long-term investor and would also be seeking a board seat. He stressed that Brodian was unconnected with James Ferguson, the former shell company being built up into a financial services group by himself and 25-year-old Mr Cramer.

However, he refused to comment on whether acquisition of the stake might herald a bid for Buckleys's at a later stage. Earlier this year, Messrs Clowes and Cramer built up a near-30 per cent stake in Belgrave Holdings, which they then sold on to a private company owned by the Jivraj family. Belgrave was subsequently bid for by a third party.

Down in Llanelli, Mr Colin Thomas, Buckleys's managing director, greeted the news "staunchly." "Oh dear, it's never a quiet life, is it?" Buckleys's response to any boardroom seat request would depend on what Brodian proposed, he suggested.

On one point, at least, there seems certain to be agreement. "We do like a nice pint of beer," maintains Mr Clowes.

## OVER 100 ENQUIRIES FOR ENGINEERING COMPANIES

## Unigate advances 26% to £105m

Unigate, the dairies group, yesterday announced 1986-87 profits ahead of stockbrokers' forecasts, but witnessed its share fall over the day.

Taxable profits for the year to end of March were £104.7m, £11.9m more than the previous year. The City was expecting figures in the range £100-108m and the shares were initially marked up to over 420p from 415p, but ended the day 2p down at 413p.

Turnover was £550m up at £1,977m, and operating profits were £107.7m, against £91.4m. The company experienced growth in all but two of its trading areas, which encompass food transport and specialist industrial services.

Unigate Dairies increased profits from £80.6m to £134.3m, despite turnover down 29m to £558m.

Profits from Wincanton, the motor dealer, jumped 51 per cent to £15.9m. Approximately half of the increase derived from acquisitions made during the year, Mr Hodson said.

The poultry division achieved £10.2m, against £5.5m. Demand for white meat had been buoyant, Mr Hodson said, but depressed conditions in the red meat market partly explained the decline at Unigate Foods, where operating profits fell from £8.1m to £7.4m. Another adverse factor was the high price of the milk used to make cheese, he said.

Unigate's established name now is for skilled development within chosen market niches. It reaped rewards in the first half for instance from its penchant for brokering professional indemnity insurance to solicitors and Britain's smaller accountancy firms. Their premiums have had to rise again this year to keep step with their growing fee income, as well as the 20-25 per cent rate increases still expected by the small but gradually expanding group of London underwriters taking the business. Yet Bradstock was right to sound a note of caution at a time when marine and aviation reinsurance markets are teetering on the brink of the rate reductions that began to afflict the direct market months ago. Bradstock also depends rather more on the US than some analysts have recognised. Even if premium rates stay the sector. True, that should firm, the dollar might not.

Five years of steeply-ascending earnings per share have evidently not exhausted the market's appetite for more good news from Bradstock. A prospective multiple of 17.5 leaves it still clear of bigger and more conspicuous rivals in the sector. True, that should firm, the dollar might not.

Bradstock obtained a Stock Exchange listing in June 1985 as the holding company for a

## Egerton buys US aggregate business

By Nikki Tait

Egerton Trust, the former Caparo Properties, the main interests of which are in nursing homes and sheltered housing for the elderly, yesterday announced further expansion in the US with the £29.5m (£17.82m) acquisition of a Massachusetts-based aggregates business.

Emeral Corp, an old-established family-owned company, is involved in ready-mixed

concrete and gravel extraction, mainly around Worcester, in the Boston hinterland. In 1986 it made an operating profit of \$4.2m and pre-tax surplus of \$4.5m, on sales of \$29.4m.

The company owns about 850 acres of mineral-bearing land and some 120 acres of this "are considered to be suitable for future residential, commercial and industrial development," Egerton said. Net assets had a value of \$16.1m at end-1986, including \$4m in cash.

Egerton said that these were substantially undervalued. Preliminary revaluation suggested that the present figure was not less than the purchase consideration.

Egerton, which is following recent moves into the US aggregates market by substantially larger UK building companies like C. H. Beazer and Tarmac, said the acquisition would expand its stock of development land and complement its existing US activities. The company intends to centre its US expansion in New

England and under Mr Frank Sanderson, chairman, a former chairman of Bovis, made its first move with a \$12.4m deal which included land and properties in Vermont and Massachusetts last December.

The price will be satisfied by staggered cash payments, \$15m on completion, \$6m after two years and \$8m after four years. Management has agreed to stay with the business and there is a bonus of one-quarter of pre-tax profits in four years to end-1990 if these, in total, top \$10m.

To pay for the acquisition, Egerton is raising \$10m via a placing of 3.9m shares at 185p.

Existing shareholders are offered first refusal on these shares on a two-for-seven basis. Directors, family, and associated interests, which own 47 per cent of Egerton, have undertaken to take up 13.8 per cent of the placing, so that their shareholdings will be diluted to about 40 per cent.

Yesterday, Egerton shares jumped 7p to 213p.

## Pentos ahead strongly

By Steven Butler

Pentos chairman, Mr Terry Maher, yesterday reported a strong start to the year for his retailing, publishing, and office furniture group, at the group annual general meeting. Turnover in the first five months was running 40 per cent ahead of the previous year, boosted by a strong UK retailing performance.

He also announced the pur-

chase of a freehold retail premises in Oxford for \$406m cash, to be funded by the issue of 3.19m ordinary shares in Pentos at 128p each. The site will become a Dillons bookshop with 13,000 sq ft of retail space. A further 20,000 sq ft site has been leased in Birmingham for another Dillons bookstore.

The group's expansion into the US market has been furthered by the opening of four new Athena galleries, bringing the operating total to seven. If the Athena formula succeeds, the group envisions a much broader penetration into the US.

Capital spending forecasts for the year were raised £2m to £8m and Pentos has established an Athena subsidiary in Singapore. Athena stores-in-stores now operate in Singapore and Hong Kong.

At the same time Emnex is seeking shareholder approval for a placing of 25m new ordinary shares at 50p (100p) to raise £12.5m. Ordinary holders will be able to participate in the issue.

Some £5m will be used to finance the acquisition made up as to £11.35m (£490m) cash, the issue of 1m ordinary shares and options over a five-year period over 3m shares in Emnex.

Although the broker's report concludes that "we feel uneasy about the scale of some of the extraordinary charges of the last three years and believe that Allied's shares should be accorded a lower rating than quality stocks of the same sector," the recommendation made to investors was hold/buy rather than sell as reported.

Pannure believes that Allied's current rating fully reflects market concern over its debt level, erratic growth record and short-term prospects.

activities generated £4.1m (£2.2m) and income from related companies was £4.4m (£3.4m). Interest payable declined to £7.4m (£12m).

Tax for the year was £35.5m (£28.1m). Earnings per share were 30.8p, against 24.6p.

Capital expenditure for expansionary projects was £89.6m (£28.8m), out of a total of £92.9m (£75.9m). Acquisitions amounted to a further £76.5m (£41.6m). Net debt gearing was 18.3 per cent at the year end, down from 19.1 per cent.

The board recommended a final dividend of 7p (6.25p), making 11.5p (9.7p) for the year.

See Lex

## All-round growth for Appletree

By Alice Rawthorn

Appletree Holdings, the food group formed earlier this year, yesterday announced a 19 per cent increase in pre-tax profits to £747,000 on turnover which rose by 24 per cent to £20.84m in the first half of the year.

The group was formed in February by the merger of Appletree, a USM-quoted vegetable and fruit distributor, with Hunter Foods, a privately owned snack foods manufacturer. Appletree has since graduated to the main stock market and, in March, it acquired a new shareholder in British & Commonwealth Holdings, the financial services group.

Mr David Johnson, chairman of the merged group and founder of both Appletree and Hunter, said that every area of the business had secured healthy volume growth in the first half but both potatoes and sweet-label crisps had suffered hot spots. The latest oil industry downturn according to their remote areas until next year should be easily farmed out, leaving Premier well geared to any discovery, but with limited losses should the wells prove dry. The Far East, aside, Premier is emerging as a serious contender in the independent, as evidenced by these figures, which pushed the shares up a further 4p yesterday to 544p. The benefits of last year's acquisition are coming through in spades on the p and l, while Burch is rapidly approaching the date at which it is free to sell its stake with every intention of staying put for the long term.

In the fresh produce division, potatoes faced the parallel problems of tighter margins from the retail multiples and poor growing conditions. None the less, turnover increased by 30 per cent during the interim period.

Snack foods suffered from intense competition within the industry. But the group increased its business with Marks and Spencer, gleaned new accounts from Tesco and Booker, and turnover rose by 19 per cent.

Earnings per share increased to 4.42p (3.76p) in the six months to April 4. The board proposed to pay an interim dividend of 1p.

Mr Johnson said that the pressure on margins had alleviated slightly in the second half and that the outcome for the full year should be "satisfactory." Appletree is now looking for acquisitions among "added value" businesses within the food industry.

The progress of Appletree's share price had been distinctly dull ever since it surfaced on the USM two years ago. The combination of the merger and the emergence of British & Commonwealth as a shareholder, fuelled a surge earlier this year, but the stock has since resumed its pedestrian course. The shares jumped by 6p to 250p yesterday, but this was more a reflection of the market's strength than of the merits of the merged company.

The problem with potatoes have, if nothing else, demonstrated the benefits of broadening the base of the business in the volatile food market. Margins have mustered some improvement in the opening weeks of the second half and the City expects profits of £2.25m for the full year. But barring a startling acquisition, the outlook for the shares, on a prospective p/e of 23, is as dull as ever.

## Premier Oil doubles profits to £8.6m

By Lucy Kellaway

Premier Consolidated Oilfields, the independent oil company, yesterday announced profits and turnover more than doubled for the year to March, despite the fall in the oil price. Profits before tax rose from £4.4m to £8.6m on turnover up from £10m to £20.5m.

Mr Roland Shaw, chairman of Premier, said that the results were "enormously encouraging" and justified the purchase last year of Burmah Oil's oil and gas interests. However, he said that even if the company had not made the acquisition it still would have avoided making a loss for the year.

Next year he said that profits would be further boosted by a full 12 months' production from the Thistle field in the North Sea and from higher production from the onshore Wytch Farm oil field.

In the course of the year, Premier drilled 20 wells, which resulted in six discoveries in Trinidad. The company also discovered oil on block 22/2 in the North Sea. Mr Shaw said the latest well drilled on this block was disappointing, the company was still pressing ahead with two further wells, and remained optimistic about the prospect.

He said that Premier's major expansion intention was to move in Papua New Guinea and offshore Thailand, close to a recent discovery by Shell.

For the past year or so the market has had the independent oil companies' return from bankruptcy and their chances of being taken over. It is perhaps a sign both of the recovery of the oil market, and of Premier's success that it is now viewed as a serious contender in the independent, as evidenced by these figures, which pushed the shares up a further 4p yesterday to 544p. The benefits of last year's acquisition are coming through in spades on the p and l, while Burch is rapidly approaching the date at which it is free to sell its stake with every intention of staying put for the long term.

Whewy profit finishes lower. Although there was significant recovery during the second quarter, Whewy, Birmingham-based engine and forger, saw its pre-tax profits for the half year to April 4 1987 fall from £763,000 to £751,000.

The company, which spent much of 1985-86 reorganising and restructuring, improved turnover on its continuing activities from £26.5m to £27.5m, while discontinued activities fell to £1.06m (£1.58m). The comparisons have been restated to include the estimated results of Wright Aircraftconditioning and its subsidiaries, bought by Whewy in April for £5m.

Traditionally the group performs more strongly during the second half of the year, and the directors envisaged that such would be the case for the current financial year.

They are paying an interim dividend of 0.15p from earnings per 10p share of 0.74p (same). For the year to September 1983 the dividend was 0.5p net.

Operating profits on continuing activities rose by 17 per cent to £1.4m (£977,000). Discontinued activities contributed £104,000 last year. Related companies took £2,000 (£50,000 credit), and the pre-tax result was after interest charges of £590,000 (£368,000).

This announcement appears as a matter of record only.

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£28,500,000

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The Clares Equipment Group

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Management team advised throughout by

Price Waterhouse

June 1987

## ANOTHER RECORD YEAR

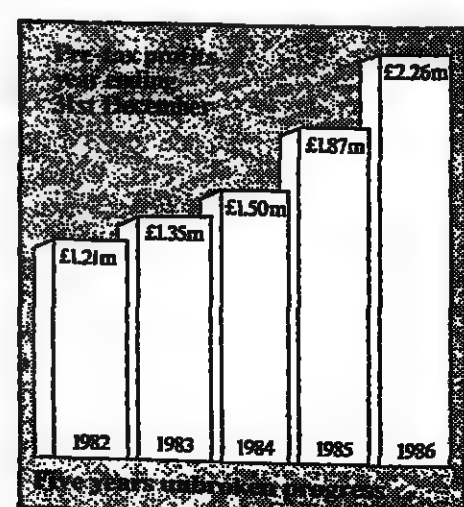
Profits up 21%  
Earnings up 20%  
Dividend up 10%

At the Annual General Meeting held on June 9, 1987, Mr. Brian W. Stanton, Chairman, said:

"The current year is showing an improved level of turnover compared with early 1986. We continue to look for further areas both to improve our general geographical spread and also to extend our product lines into similar trades to those in which we principally operate."

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# Unigate pulls further ahead

## (And profits pass the £100 million mark)

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Unigate Dairies (again, thanks in part to investment in healthier low-fat milks) also grew very satisfactorily.

Our Wincanton motor and transport businesses accelerated briskly.

And Giltspur's exhibition service activities showed strong progress, too.

Our International division's results were adversely affected by the fall in the US dollar, but we're happy to say that the current year's trading prospects are already looking distinctly brighter.

The overall result was, once again, record profits (up 26% to £104.7 million) and record earnings per share (up 24% to 30.6p).

Our return on trading capital improved from 23.5% to 28.3%, putting us even further in the forefront of UK industry. And even after capital expenditure of £93 million (£40 million of it for expansion) cash inflow from operations remained impressive.

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It will show you just how strongly the tide is running in Unigate's favour these days.



Staying ahead  
in food, transport and  
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FT10/8



## UK COMPANY NEWS

## ICI to buy Belgian seed company for £100m

By William Dawkins in Brussels  
Imperial Chemical Industries of the US is expected to complete by the end of this week its takeover of Société Européenne de Semences, the leading Belgian seed breeding company.

The British chemicals giant is negotiating for full control of SES and not just a 50 per cent stake as thought earlier, industry experts said yesterday. Both shareholders, Feruzzi, the Italian agro-industrial group and Raffinerie Trielmontoise, Belgium's largest sugar refiner, have agreed in principle to sell the 50 per cent which they each own. The purchase price is thought to be in the region of £100m.

SES, one of Europe's top seed producers, has developed a fungus resistant strain of sugarbeet and one of Europe's most popular strains of soybean. Negotiations are thought to have opened with ICI two or three months ago, though ICI executives in Brussels refused to comment on any aspect of the takeover.

**Glaxo for New York**  
Glaxo Holdings announced that its application for a listing on the New York Stock Exchange of its outstanding ordinary shares in the form of American Depositary Receipts (ADRs), has been approved and that trading of ADRs commences today.

**United/Extel**  
Extel shareholders are choosing cash by wide margins over shares in United Newspapers, the publishing group which this week succeeded in its £280m takeover bid.

The 481p cash alternative has been accepted on behalf of more than 85 per cent of shares so far. The United share offer was worth 479p yesterday.

**Wardle Stores' deal**  
Wardle Stores has sold the military trainer and air launcher businesses which were previously part of GQ Defence Equipment, at Godalming, Surrey, to Ferranti. These businesses formed part of the RFD Group, which was acquired by Wardle Stores in June 1986, and currently employs about 50 people.

The three product ranges included in the sale are air defence tactical training systems, Marksman small arms training systems and air launchers.

**Western Motor**  
Western Motor Holdings has agreed to buy Penta, a Reading-based retail motor trader, for around £13.3m. Some £7m of cash element will be funded via a rights

## Purchases boost Siebe to £62m

BY CLAY HARRIS

Siebe will soon be on the acquisition trail again. Mr Barrie Stephens, chief executive, said yesterday that the controls, engineering and safety equipment group planned to spend at least £150m this year.

This would follow a £390m US buying spree in 1986-87, which has put Siebe in the position to expect sales this year of £1.1bn, more than half from its controls division.

Siebe yesterday reported pre-tax profits of £62.1m for the year to April. This is nearly 87 per cent higher than the 1985-86 figure of £33.2m, which was restated to reflect Siebe's change this year to using average rather than year-end values for currency translation.

On unchanged policy, profits would have been nearly £2m lower at £60.3m. Currently Siebe's earnings are £15.8m against £9.4m in eight months of 1985-86. Deutsch Telechem's first full year came in at £1.5m.

Turnover increased to £67m from £37.1m (restated from £37.2m). Siebe's three US acquisitions lost no time in adding to profits. Robertshaw Controls, specialising in heat-control systems, contributed £16.1m in six months. Ranco, its low-temperature counterpart, brought in more than £2.4m in only two months.

W. H. Salisbury, market leader in high-voltage protection equipment, reported profits of £410,000 in three months. Existing businesses also advanced. The original Siebe safety equipment operation and Tecalemit garage equipment company increased profits by 10.5 per cent to £25.6m.

Compair, the compressor air division bought from ICI Glas, contributed £15.8m against £9.4m in eight months of 1985-86. Deutsch Telechem's first full year came in at £1.5m.

Stephens still cannot believe Siebe's fortune in picking up both Robertshaw and Ranco in the space of weeks, to create the basis of a world-beating controls group. But Siebe would be well advised not to push its luck too far. Its shares are notoriously vulnerable to the paper-issuing machine. The £39 fall in the price to £11.4 yesterday was not so much a reflection of such doubts, however, as reaction to a handful of forecasts which overstated even a result boosted by the accounting change. Currencies remain a considerable cloud for a company which finds hedging too much trouble. Siebe's shopping expedition was uncommonly successful but now it needs time to finish unpacking and get everything in working order. It should have no difficulty achieving £100m pre-tax, where a p/e of 14 makes the shares look enticing.

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## Brookville admits breaking the Code

By Philip Coggan

Brookville Securities, the private company bidding for building group J. Jarvis, yesterday admitted it had inadvertently broken the Takeover Code and would now, at the request of the Panel, reduce its stake to 29.99 per cent.

Jarvis' advisers, Kleinwort Benson, has alleged two breaches of the Code: that Brookville had failed to provide confirmation that it had sufficient resources to satisfy full acceptance of the offer; and that the offer should have been conditional on 50 per cent, rather than 90 per cent, acceptance.

Brookville's £7.5m bid was triggered after it bought 3.45 per cent of Jarvis last week, carrying its stake to 32.76 per cent, above the Takeover Code's 29.99 per cent limit.

Brookville's advisers, PK English Trust, yesterday said it had satisfied itself that the company had the resources to meet the £7.5m per share cash offer, and altered the terms of the offer to require a 50 per cent acceptance level.

**Nash Inds**  
midway rise  
PRE-TAX profits at Nash Industries, the packaging, engineering and construction group, increased from £56,000 to £274,000 in the six months to March 1987. Turnover was slightly lower at £2.1m against £2.35m.

Mr John Nash, the chairman, said the interim results were all generated from the group's existing subsidiaries. Stated earnings per 25p share climbed from 1.3p to 4.3p. The interim dividend is doubled to 1p net on the enlarged share capital.

**Plaxtons doubled**  
Plaxtons (GB), coachbody builder, produced a 98 per cent boost in interim profits to £123,000 on turnover up from £124,240 to £131,180.

Earnings per share rose from 0.4p to 0.9p, and the interim dividend was unchanged at 1.5p. Mr John Pepper, chairman, said the results for the 26 weeks to March 29 reflected another moderate performance, again mainly due to losses in luxury coachbuilding.

**Kynoch warning**  
G. G. Kynoch, the Scottish woolen cloth manufacturer, increased its pre-tax profit from £5,638 to £26,740 in the half year to February 28 1987. Turnover for the period was up from £1.83m to £1.85m.

Mr G. D. Hay, the chairman, said the current strength of sterling, particularly against the dollar, had produced a slow increase in sales. After tax of £6,433 (£6,752) and preference dividend paying of turnover from export markets, affecting the second half of the year.

## Regalian more than doubles to £8.2m

Regalian Properties, the residential developer which has specialised in the renewal of former public housing, yesterday announced a 125 per cent increase in its 1986-87 pre-tax profits and more than doubled its dividend.

But on the market, the shares moved up only slightly, gaining 1p to 26p, suggesting that the profits increase had been fully anticipated in the price.

Pre-tax profits in the year to last March were £8.2m compared with £3.6m in the previous year, on a turnover up from £19.1m to £27.2m.

The directors declared a final dividend of 1.375p a share, bringing total payments for the year to 1.995p, against payments of 0.954p for 1985-86. Earnings per share moved from 5.35p to 9p, although there was during the year a rights issue and two vendor placings that together raised some £80m.

Mr David Goldstone, the managing director, said the company's development programme, which should produce a turnover in the years after 1988 of around £500m, was now fully funded. He undertook that there would be no share issues that would dilute earnings growth per share.

**comment**  
A combination of developments coming on stream, and a buoyant house market, especially in the London area, helped to swell Regalian's margins, so that in the south east it has exceeded its 20 per cent target. In the provinces it has been achieving sales around that figure although having to work harder for it. Sales are coming on which point to a further increase in profits this year, although it seems unlikely that they can be doubled for the second year running.

In 1988-89 there should be a further flip from the Bankside office development on the south of the Thames, which will hit the London market before a rush of other developers' projects arrive. But the company will probably need to produce around £14m pre-tax to keep earnings per share at current levels, because the paper will be in for a full year and not as in the year past, for just part of it. Some City estimates are for 1987-88 pre-tax profits of around £16m to give an eps of 11.5p. This would put the shares on a prospective p/e of 22.5, about double that of other housebuilders. With a development programme that is putting more stress on new houses and less on refurbishment, the company's rating may change. In present or future guise, it is highly dependent on mortgage lenders remaining generous.

**Riley directors under fire over Midsummer bid**  
DIRECTORS OF Riley Leisure, the moorero group, came under fire yesterday at the company's annual general meeting over their decision to recommend a £14m takeover by Midsummer Leisure.

Shareholder Mr Douglas Howell said the bid had been accepted without seeking alternative offers, but "we have left the door open", he said. Mr Deal said yesterday that a couple of other companies had expressed interest in Riley but there had been no official approaches.

**DIVIDENDS ANNOUNCED**

Company	Current payment	Date of payment	Corresponding dividend	Total last year	Total this year
Appletree	11	Aug 26	1	—	3
Atkins Bros	5.8	July 24	5.3	8	7
Bradstock	1.4	Sept 29	1.1	—	3.75
Brit Benzell	2	—	nil	2	nil
N. Brown	5.25	Aug 6	3		



## UK COMPANY NEWS

## SHARES BOOSTED BY BETTER-THAN-EXPECTED RESULTS

## N. Brown surges 51% to £9.2m

BY ALICE RAWSTHORN

N. Brown Group, the mail order and financial services group, yesterday watched its shares rise by 15p to 220p when it surpassed the City's expectations by unveiling a 51 per cent increase in 1986-87 pre-tax profits to £9.2m.

Mr David Alliance, chairman, whose family holds a controlling interest in the group, said that it was committed to pursuing growth both organically and by acquisition.

Traditionally Brown has been a mail-order company, but during its last financial year it diversified into insurance broking and fund management with the acquisitions of Morfitt & Turnbull and Hammond House Investments respectively.

Mail order dominated this set of results, however, with

Morfitt contributing just £400,000 for its first seven months.

Mail order is still swamped by the J. D. Williams business, which produces a direct catalogue for older working class women with weight problems.

Brown has introduced two new catalogues - Comfortably Yours and New Horizons - both of which are now trading profitably and should contribute in the present financial year.

Brown began a mail order pilot scheme, in conjunction with Marks and Spencer, last autumn. This scheme is still a small-scale project and it will be decided later this year whether to develop it further.

In the year to February 28 group turnover increased to £73.4m (£57.4m). Earnings per share rose to 22.9p (14.5p). The

board proposes to pay a final dividend of 5.25p making 7.5p (5.5p) for the full year.

Since the year end Brown has diversified into property services with the acquisition of Dunlop Heywood, a firm of commercial chartered surveyors. The group intends to expand Dunlop, which has offices in London and Manchester, into a national network.

Mr Alliance said that Brown was now scouting about for acquisition opportunities within its established spheres of mail order, financial and property services.

## ● COMMENT

For years Brown has thrived in the fashion conscious mail order industry by being as unfashionable as can be. It specialises in selling clothes to

the CSE women who are too old, too poor and too plump for its more fashionable competitors to bother with; and has nurtured a very lucrative market. This year it will glean growth from other areas with the first contribution from its new catalogues and the full fruits of its expansion into finance and property. With these acquisitions Brown has not only moved into new markets, but should balance its books by countering cash hungry mail order with cash rich financial services. The shares have soared in recent years - anyone who invested £1,000 in 1977 would hold £60,000 of shares today - but projected profits of £13m and a prospective p/e of 20.5 suggest there is more growth to come.

## Continuous Stationery in profit

By Philip Cogan

Continuous Stationery bounced back into the black yesterday, announcing preliminary pre-tax profits of £530,000 after two years of losses.

The company has been transformed in the past year after the Lansdown family, managers of the company for over a century, sold its 61.6 per cent holding. Mr Bill Eastwood, formerly managing director of the J. B. Eastwood poultry company, became chairman and since then the group has expanded rapidly via acquisition.

During the year, the company acquired Paperweight, T. Blackburn (Printers) and Carwin (Business Forms), the latter two results being included on a merger accounting basis. As a result, the previous year's figures have been restated from a £132,000 loss to a £286,000 profit.

The newly acquired subsidiaries made a pre-tax profit of £286,000 but this was reduced by a loss in the original business of £286,000.

Turnover was up at £7.7m from a restated £7.1m and after taxation of £145,600 (£54,500) earnings per share were up sharply at 4.96p (0.43p). The final dividend is set at 1.5p (0.45p) making a total of 2p (0.5p).

## British Benzol hits £8m via a Powerscreen boost

British Benzol, enlarged via the acquisition of Powerscreen last November, increased its profits sharply in 1986-87 and is returning to the dividend list for the first time since 1980.

Profits for the group, formerly a small fuel business heavily dependent on the declining coke market and now a world leader in the manufacture and distribution of mobile screening equipment following the £25m acquisition, rose from an adjusted £5.83m to £8.04m pre-tax.

The results for the year to March 31 last were struck on a merger accounting basis and included 15 months figures of Powerscreen.

In effect, the acquisition was a reverse takeover and Powerscreen now contributes some 80 per cent of group profits.

Commenting on the results Mr Patrick Dougan, chief executive, said: "The combination of a rationalised Benzol with the positive cash flow, product development and marketing and distribution strengths of Powerscreen will lead to future good earnings and progressive dividend growth."

For 1986-87 shareholders are to receive 3p net dividend per 10p share from earnings of 9.8p (8.6p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than

1p. Group turnover pushed ahead from £45.19m to £50.53m. Tax accounted for £1.58m (£815,000) and after little changed minority and extraordinary provisions of £2.33m (£244,000), mainly reflecting the closure of the coke manufacturing plant, the attributable balance worked through at £4.14m against a previous £5.27m.

During the year under review Powerscreen continued to expand its operations. Profits were well ahead of the comparable figures of the previous year and in North America the newer dealerships became more established, thus providing further impetus to growth.

The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

At the present time Powerscreen's sales were running at record levels and the directors were confident that this progress could be maintained.

Brown Lennox, a manufacturer and distributor of static and mobile crushing equipment acquired by British Benzol for £15m in February, was developing encouragingly. The JC Abbotts fuel distribution activities made a useful contribution to profits and was also cash positive - this company

now has 10 petrol filling stations to augment its bulk distribution business and prospects for the current year were described as excellent.

## ● COMMENT

British Benzol has become a very badly-named company since the acquisition of Powerscreen last autumn in what was essentially a reverse takeover.

This, perhaps along with recent memories of a chequered past, accounts for a rather lowly prospective p/e of 10 on the shares at 125p based on analysts forecasts of £10.5m pre-tax profits. Benzol's new management has paid off £2.6m of debt since February and is sitting on £8m in bank deposits. It has a worldwide product distribution network for a range of mobile screening machines that have only limited competition and an intro to markets ranging from gravel sorting to the processing of sewage. The company plans to graft new products onto its extensive US sales network, and may even use Benzol's UK solid fuels distribution system to approach difficult overseas markets where countertrade in coal could be the only way in.

If the market continues to look with disfavour on the shares, Benzol could lose its separate identity - even a change of name might not prevent a predator from sorting this one out.

## Osborne &amp; Little below expectations

By Philip Cogan

Start-up costs in the US restricted growth at Osborne & Little, the wallpaper and fabric designer, last year leaving pre-tax profits below market forecasts at £143m.

An extraordinary debit of £195,000 was taken to reflect the costs of opening the New York showroom, and profits were further restricted by £150,000 of US operating losses.

Mr Sir Peter Osborne, the chairman, said that the US operations, which generally carry higher margins, should show modest profits this year with an increased contribution expected next year.

Last year US sales totalled £430,000, of which 85 per cent occurred in the second half and the group now has 3,000 American account customers.

Despite the US costs, pre-tax profits in the year ended March 31 still showed a 26.4 per cent increase from the previous year's £124m, on turnover up 35.5 per cent at £2.58m (£1.83m).

After tax of £519,000 (£401,000), earnings per share rose 30 per cent at 12.12p (9.34p). The final dividend is being set at 2.6p (2.1p), making a total of 3.6p (3.1p).

## Prontaprint falls 74% after subsidiary losses

A SUBSIDIARY'S trading losses and higher marketing expenditure saw profits at Prontaprint Holdings, USM-quoted franchiser of high-speed print shops, fall by 74 per cent to £213,000 pre-tax for the year to March 27.

Turnover fell from £3.78m to £3.54m after two disposals and the lower level of franchise fees received, said Mr Edwin Thirlwell, chairman.

The £85,000 trading losses of Fudge Kitchen, the group's specialist confectionery retailer, pulled profits down, and closure costs of £363,000 for the offshoot were shown as an extraordinary item.

Marketing costs in the UK had been abnormally high, he said, partly because of the television advertising campaign in April and May of 1986.

Earnings per share fell from 7.7p to 2.3p. The directors maintained the interim dividend at 1p but will not be recommending a final - shareholders received a total of 2.5p previously.

The group's strategy for improving future results includes developing the profitable Prontaprint core business, and launching an aggressive franchise recruitment campaign in the UK and abroad to improve the sale of franchises in the current financial year.

"The directors are confident that these actions coupled with intensified sales activities in conjunction with our licensees, will improve performance," said Mr Thirlwell.

Sales by franchisees in the current financial year were ahead of the comparable period last year, and the directors expected to see a substantial improvement in profits.

Overseas, development continued and the group is now operating in 10 countries. The total of 453 units includes 65 new shops opened in the year. Pilot units have also been opened in Holland and Italy.

The group's new corporate identity had been further

## Atkins electronic problems hit shares

Atkins Brothers (Hosiery) left the market disappointed yesterday with pre-tax profits for the year ended March 31 emerging just £54,000 up at £1.16m (£1.11m). The shares closed down 18p at 292p.

At the half way stage, pre-tax profits were more than doubled at £58,000 and turnover was ahead by over £13m; for the full year turnover was up by £94,000 to £19.98m. In November, however, the company disposed of its long-making knitwear division and the directors said that the benefits would not be felt until the current year.

They said that during July and August 1986 it became evident that budgets prepared for 1986-87 year, prepared for electronics businesses a few months previously, would not be met. Management and structural changes which had been and were continuing to be carried out to rectify the situation had serious profit ramifications in the short term.

Demand across the whole range of textile products and services continued to be strong, with the hosiery division in particular, experiencing another very successful year.

The directors said that the current year's trading had commenced satisfactorily with the first two months results ahead of last year.

Orders for both textiles and electronics business were at record levels and they expected the group to experience further continued demand for its products and services and anticipated the outcome of the remainder of the year with confidence.

Operating profit last year improved from £1.23m to £1.5m; net interest payable was up from £115,000 and £171,000 and exceptional items relating to re-

organisation and termination costs were £164,000 (nil). Tax took £401,000 (£451,000) and minorities £17,000 (£35,000). There was an extraordinary credit of £157,000 (nil) which was the net profit after tax on the sale of the knitwear division less costs of discontinuance.

Earnings per 25p share worked through at 19.65p (16.71p) and the dividend is raised from 7p to 8p with a final of 5.5p (5.3p) per share.

## METAL BOX SHAPING THE FUTURE

At Metal Box we have accelerated the development of our business and we're shaping the future.

- ☐ Profit before tax up 25%
- ☐ Earnings per share up 20%
- ☐ Dividend for the year up 21%



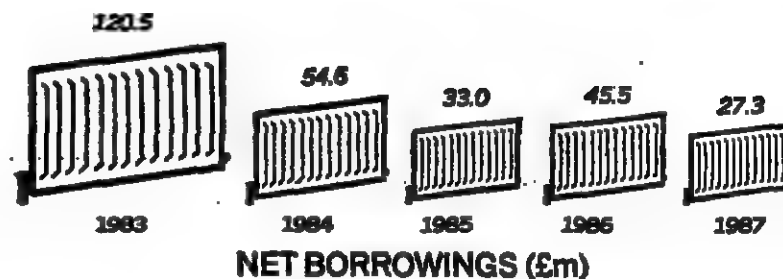
During the year we continued our drive into new packaging technologies with a £15 million expansion in facilities to produce the Lamipac high barrier plastic food container and the Lamicon multi-layered squeezable sauce bottle in the UK.



The joint venture with Alcoa, Genesis Packaging Systems, is making good progress in the USA.



We recently acquired five companies which add to existing operations in plastics packaging in the UK, and in security printing and advanced conveyor systems in the USA.



The acquisition of Rudco Industries and Favorite Check Printers will double the size of Clarke Checks Inc., which now ranks among the largest security printers in the USA.

Stelrad's UK and European central heating businesses achieved outstanding results from their modern facilities.

Commitment to investment in research and development remains high with expenditure across the Group of £20 million for the year.

Year in brief	1987 £ million	1986 £ million
Turnover	1,137.7	1,114.3
Trading profit	101.5	85.4
Rationalisation costs	(5.1)	—
Interest (net)	(14.2)	(19.6)
Profit before taxation	82.2	65.8
Net borrowings	27.3	45.5

Earnings per 25p share	21.2p	17.6p
Dividend - net	5.75p	4.75p
Return on Capital employed	27.3%	23.1%

Abridged figures from the 1987 Annual Report.

To further strengthen our operations we shall continue to acquire businesses which bring us new markets or technical skills or to which we can bring our expertise. Further benefits from this firm foundation will be seen in future results.

For a copy of the Metal Box Annual Report, please fill in the coupon and address it to The Company Secretary.

<b>Metal Box p.l.c.</b>		Tel (0734) 581177	
Queens House, Farnbury Road, Reading RG1 3JH.			
Name	Tel:		
Address	To the Company Secretary		
The Report will be available from June 29th 1987.			
Opening up the future			

FT

BANCO LATINOAMERICANO DE EXPORTACIONES, S.A.  
US\$30,000,000 FLOATING RATE  
NOTES DUE 1991  
WITH WARRANTS TO PURCHASE  
3,000,000 SHARES OF  
COMUNICATIVE PARTICIPATING  
PREFERRED STOCK

In accordance with the provisions of the Notes, notice is hereby given, that for the six months interest period from June 10 to December 10, 1987, the notes will carry an interest rate of 8 1/4% per annum. The amount payable on December 10, 1987 against Coupon No. 3 will be US\$25,737,330 for Senior Notes of US\$10,000,000 principal amount and US\$15,737,330 for Senior Notes of US\$10,000,000 principal amount. US\$25,737,330 will be payable on each US\$10,000,000 principal amount of Registered Notes.

10 June 1987  
THE CHASE MANTHAN BANK N.A.  
LONDON AGENT BANK





## TECHNOLOGY

**EUROPEAN Silicon Structures (ES2)**, an iconoclastic, pan-European semiconductor venture, will later this month take delivery of one of the keys to its future—a Perkin-Elmer Aebie 150, the last word in commercially available electron beam lithography equipment.

Costing a cool \$4.5m, the Aebie 150 will make possible ES2's principal business objective: to supply its customers with silicon chips tailored to their exact specifications in substantially less time and at a greatly reduced cost compared with traditional custom design techniques.

It aims to reduce the cost of fully customised chips—the secret, many would argue, of successful niche marketing—from hundreds of thousands of dollars to a few thousand dollars.

In fact, it is meeting that objective already. A special service to entrepreneurs allows them five designs at about \$2,000 each. Universities can design a wafer with up to 28 different designs on it for \$10,000.

The Perkin-Elmer machine will be installed in ES2's semiconductor processing plant nearing completion at Rousset, Aix-en-Provence, in France. The first silicon samples should start to flow from there towards the end of this year.

Until then, demand for silicon products is being met from the US through the use of Exel's fabrication facility in San Jose, California. The first Aebie 150 was installed there by ES2 engineers last year.

ES2's co-chairmen, Mr Robert Heikes and Mr Robb Wilmet, writing in the 1986 annual report, concluded: "Within one year of operation, the temporary use of an existing fabrication facility in San Jose has allowed us to prove conclusively the effectiveness of E-beam fabrication."

ES2's business case, first set out in detail in 1985, rests on three main arguments:

● Direct-write electron beam lithography is an economic method of manufacturing small volumes (less than 5,000 units) of chips designed to a customer's precise specification. Research suggested that 80 per cent of all custom circuits are produced in these small volumes.

● Custom chip designs can be produced effectively and economically using the latest computer-aided design techniques.

● A European-funded and staffed semiconductor venture can hold its own with the best US and Japanese silicon houses.

Three years on, ES2 has gone a long way down the road to proving the soundness of



Robb Wilmet, co-chairman of ES2, foresees a time when any manufacturer will be able to design a custom chip for less than the cost of a second-hand car.

## ES2 moves bespoke chips towards off-the-peg prices

The young European company is already changing the face of the world semiconductor business, reports Alan Cane

these arguments. At the time, however, they seemed closer to heresy.

First, electron beam lithography seemed a long way from use as a production tool.

Integrated circuits are traditionally manufactured by depositing a layer of metal on a silicon wafer, coating it with a material which can be activated by light ("resist") and projecting an image of the circuit pattern on to the resist.

When the resist is washed off, the circuit pattern will remain in metal on the silicon surface ready for an insulating layer of silicon to be deposited on top.

Direct-write electron beam lithography takes the place of the photographic projection technique. The electron beam

itself is used to write on the wafer surface, giving much improved resolution and the ability to create more parts on to a single chip.

Early machines were slow, however, and the chief use of electron beam was for cutting "masks," circuit patterns through which light was projected on to the wafer.

IBM, with a proprietary E-beam machine design, has been using the direct-write technique for some years, but the Aebie 150 is the first commercially available equipment to offer production-level speeds.

It can process up to 30 100 mm-diameter wafers an hour, equivalent to 1,000 or more individual chips.

E-beam production technology is valuable chiefly

because it reduces the time taken to make projection masks and offers high resolution, but it cannot help cut down the time spent baking the chips or treating them with etching chemicals.

The chief weapon in the company's drive to cut semiconductor lead times is computer-aided circuit design. The name of the technique is "silicon compilation." A silicon compiler is a piece of software which can take English-like descriptions of what a chip is expected to do and transform them automatically into circuit designs.

It is, therefore, a step beyond gate-array techniques, where a final customising layer or two of metal is added to a basic chip design, or semi-custom (cell library) methods where pre-drawn electronic circuits are stored in a computer's memory ready to be called into place to create a finished design.

ES2 has just completed the takeover of Lattice Logic, a UK company, based in Edinburgh, which is a world leader in silicon compilers. It aims to provide customers with high performance workstations coupled with its specialised software.

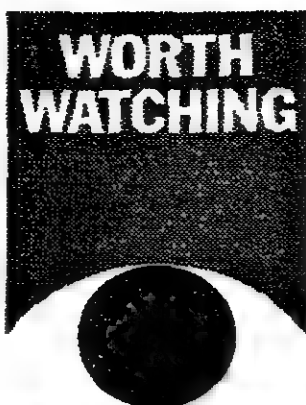
The customer should then be able, given a little hand-holding, to design his own chip from scratch ready for manufacture in ES2's E-beam facility.

The logic behind this approach is a belief that demand for customer specific integrated circuits (CSICs)—the more usual ASIC application specific integrated circuit, refers to semi-custom products as well) will grow quickly until it approaches 50 per cent of the market for silicon chips.

The evidence is that the company is right. Of all ASIC designs in 1985, CSICs are expected to represent 30 per cent with ES2's share of the market topping 20 per cent.

What is remarkable about ES2 is the amount that has been achieved in a relatively short time. Customers who have been supplied with chips range from British Aerospace and GEC to a small Scottish security company, Rasmond, making secure postal boxes for the Middle East. According to Mr Rod Attwood, director for northern Europe, every chip the company has fabricated has worked first time.

ES2 is changing the face of the custom chip business. Its advertising reflects the change from esoteric high ticket business to standard service complete with discounts and special promotional offers. Mr Wilmet foresees the time when any manufacturer will be able to design a custom chip, adding value to his product, for less than the cost of a second-hand car.



Edited by Geoffrey Charlsh

## Kodak homes in on electronic images

FOLLOWING ITS announcement a year ago of Megapix, a filmless still camera for industrial and professional purposes, Eastman Kodak has revealed a range of products that allow still colour video images to be stored on miniature floppy disks, sent over phone lines and printed out in colour. Each of the disks hold 25 images and the multi-disk recorder can store 1,500 pictures.

Mr E. K. Paxton, manager of Kodak's electronic photography division sees a "multi-billion dollar" business developing in this area. But so far Kodak has said little about its intentions in the consumer electronic photography market.

## Australian designs for UK circuits

AUSTRALIAN CHIP technology is making its appearance in the UK via the London-based Integrated Circuit Design Centre. The Centre is the European arm of Integrated Silicon Design, which was set up in 1984 to exploit research at the University of

Adelaide. Products and services to be offered include very large scale integration (VLSI) design software, custom design and some seminars on VLSI and gallium arsenide technology.

## Keeping the rain off outdoor work

WORK CAN continue during wet weather at construction sites and similar locations using an air-supported "instant" building developed by Airedale of Nottingham in the UK.

A small, packed Airedale unit fits into the back of a hatchback car and will cover an area of 3 x 4.5 metres, although units up to 20 x 50 metres can be made.

The Airedale product becomes rigid as it assumes its final size by virtue of a framework of interconnecting inflated tubes made of very tough nylon-reinforced polyvinyl chloride. These are pumped up and kept stable by air from an electric or petrol-driven fan. The covering is made of translucent material that allows natural lighting, although ceiling points are able to support light fittings.

## US lifts its R & D spending

RESEARCH AND development spending by companies reached a record \$41.3bn in the US in 1986, some 9 per cent more than the 1985 figure according to a survey carried out by Inside R&D, the weekly bulletin published by Technical Insights of New Jersey in the US.

The result was considered surprising in view of the generally lower sales and profits of the top 500 US companies and the merger and restructuring activity that was going on. The Star Wars programme accounted for some of the increase but civil aerospace, computer and elec-

tronics R&D expenditure was also up, Boeing's by 35 per cent for example, and Apple Computer's by 76 per cent (\$22,500 per employee). The list of top spenders, however, remained much about the same: General Motors (\$4.2bn), IBM (\$4bn), Ford (\$2.3bn), AT&T (\$2.3bn) and General Electric (\$1.3bn), followed by Du Pont, Eastman Kodak, United Technologies, Hewlett Packard and Digital Equipment.

## How PC users can line up a job

FOR PERSONAL computer (PC) users, a new way of applying for jobs is emerging from Microlink, the Stockport, UK, electronic mail service.

Initially, the job hunter compiles the relevant personal information using his PC and sends it over Microlink to Central CV Register, a Swindon company working in association with Microlink. Central CV produces a professional curriculum vitae and will store it locally in a computer, from which it can be updated as necessary. The company will then telefax it to employers of the subscriber's choice and provide the subscriber with paper copies. The service is aimed initially at those interested in technology and managerial appointments. The Swindon company has applied for a licence to start an employment agency. This will enable it to find jobs for clients by dealing with employers.

## Divergent views of Britain's telecoms

TWO RATHER different views of the effect so far of telecoms liberalisation in the UK have surfaced recently.

A report from Ovum, the UK market research company, looks at various countries. It finds that the end of the telecoms monopoly in the UK is bringing faster change, re-

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duced long distance call charges and business telephone services like Centrex from British Telecom's competitor Mercury. (In Centrex, each user has a direct line to the exchange instead of a switchboard extension.) The report "Telecommunications: the opportunities of competition" is generally bullish, asserting that the long accepted notions of telecoms as a natural monopoly no longer hold true and are now outweighed by the advantages of competition.

The view of the UK's Telecommunications Users' Association is a little different. In the spring edition of its journal, chairman Bill Mieran writes: "Regrettably, Mercury has not become the dynamic force we expected. They seem to have settled into the duopoly with service levels not that different from BT. The pace of BT improvement in service also seems to have slowed and in some cases regressed." Mr Mieran thinks there should be more independent services like that in Hull.

A survey of 200 top UK user companies conducted by National Utility Services and quoted by the TJA Journal shows that 63 per cent think BT's services have either deteriorated or failed to improve since privatisation, while 33 per cent think pricing policy is unfair.

## CONTACTS:

Ovum: London, 037 4681. TJA: London, 033 7228. Microlink: UK, 061 456 4382. Kodak: UK, 0442 81122. Technical Insights: US, (201) 868 4774. Integrated Circuit Design Centre: London, 091 2644. Airedale: UK, 0773 760322.

## Japan lays foundations for building-site robots

BY PETER MARSH

ROBOTS that could do a variety of jobs on building sites are the target of a research programme involving a group of leading Japanese construction companies.

The aim of the project, which is co-ordinated by the systems science institute at Waseda University in Tokyo, is to come up with a blueprint for a series of flexible machines which could do work such as assem-

bling steel beams, laying bricks and pouring concrete.

The computer-controlled machines would obtain information about their surroundings through television cameras and other sensors. In this way, for example, they would see that an existing wall was

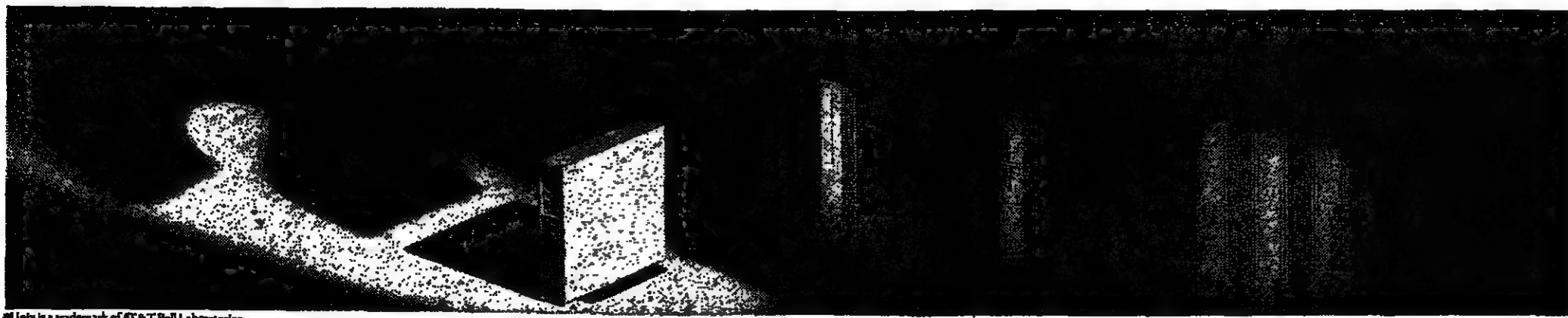
certain number of bricks high and add more material to build it to a predetermined height.

Involved in the programme, which has so far cost about ¥170m (\$735,000), are, among others, Komatsu, Hitachi, Zosen, Kajima, Takenaka, Shimizu, Taisei, Fujita, Toda, Satokeguro and Obayashi. Of these, all but the first two, which make construction equipment, are building companies.

Professor Yuki Hasegawa, a robotics expert at the system science institute, explains that so far the project is basically a paper study. Production of hardware, he says, would cost the companies concerned many billions of yen.

He is hopeful, however, that if the project shows promise then a fully automated construction system would be at work on building sites by the end of the century.

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# Laytime runs despite the fog

**BULK TRANSPORT GROUP  
SHIPPING CO v SEACRYSTAL  
SHIPPING LTD**

**Court of Appeal (Lord Justice Lloyd, Lord Justice Glidewell and Sir John Megaw): May 15 1987.**

A SHIP'S right under a berth charter to give notice of readiness to load "whether in berth or not" arises as soon as the ship is in port and is ready to load, in the same way as under a port charter, and the ship has "arrived" if she has reached a place within the port where she is at the immediate and effective disposition of the charterers, irrespective of whether she is unable to reach an available berth due to fog.

The Court of Appeal so held when allowing an appeal by Seacrystal Shipping Ltd, owners of the Kyzikos, from Mr Justice Webster's decision that the charterers, Bulk Transport Group Shipping Co Ltd, were not liable for demurrage in respect of delay in reaching berth due to fog.

LORD JUSTICE LLOYD said that the Kyzikos was chartered on the Gencon Box lay-on form to load a cargo of steel in Italy for discharge in the US Gulf. She arrived at Houston on December 17, 1984. A berth was available for her but she could not proceed to it by reason of fog. As a result of the fog the pilot station was closed. She gave notice of readiness as soon as she arrived, on December 17. The owners said laytime began to run the same day, if

they were right they were entitled to \$30,435 demurrage. The charterers said the owners were not entitled to give notice of readiness until the vessel berthed on December 20, or perhaps when she had left her anchorage on her way to berth. If they were right no demurrage was due.

The charter provided that time was to commence within specified hours after notice of readiness to load was given "whether in berth or not". It was common ground that the contractual destination was the discharging berth. In other words, it was a berth charter rather than a port charter.

The arbitrator held that the effect of "whether in berth or not" was to make what would otherwise have been a berth charter into a port charter. He went on to hold that time started to run on December 17. Mr Justice Webster took a different view on both points.

As to the first point he held that the shipowners' primary obligation was to reach the contractual destination, namely the berth; and that "whether in berth or not" did not override that obligation—the charter remained a berth charter. He said that "whether in berth or not" meant that notice of readiness could be given and time start to run when the vessel was within the named port waiting for a berth to become available. Here the vessel was not waiting for a berth to become available. She was waiting for the fog to clear.

There was nothing in the wording of the provision which limited its operation to such a case. The wording was quite general. Notice of readiness might be given whether in berth or not. *Ex hypothesi*, they were right they were entitled to \$30,435 demurrage.

therefore, notice of readiness might be given before the vessel had reached its contractual destination.

Some limit must, of course, be placed on the provision. Nobody suggested that notice of readiness could be given while the vessel was still at sea.

If a limit were to be placed on the clause, it was better that it should be by reference to the place at which notice of readiness might be given, rather than the reason why the vessel was unable to proceed to berth.

Certainty was of great importance. The traditional view of "whether in berth or not" had always been that it enabled a valid notice of readiness to be given as soon as the vessel had arrived in port, provided the other conditions of valid notice were satisfied.

The traditional view was preferable as a matter of construction, and afforded a greater degree of certainty in practice. "Whether in berth or not" enabled valid notice of readiness to be given once the vessel had arrived in port, even though the reason she was prevented from proceeding further was not unavailability of a berth, but bad weather.

In practical terms the effect of "whether in berth or not" was to turn a berth charter into a port charter. The conditions which must be fulfilled before a vessel was entitled to give notice of readiness in a port charter were well-established.

First, she must have arrived at the place within the port where she was at the immediate and effective disposition of the charterers. Second, she must be ready, so far as she was concerned, to load or discharge cargo. She need not be absolutely ready, but she must be capable of being made ready by the time her cargo gear was needed.

It was not suggested that the second condition was not fulfilled in the present case, or that the vessel was not ready in herself. The suggestion was that the first condition was not fulfilled.

Mr Eder for the charterers argued that the vessel could not, as a matter of common sense, be said to be at the immediate and effective disposition of the charterers if she was unable to proceed by reason of fog.

The majority House of Lords decision in the *Aello* [1961] AC 135 approved the so-called "Parker test" for an arrived ship in a port charter, namely that the vessel must have reached that part of the port known as the "commercial area" where a ship could be loaded when a berth was available, albeit she would not be loaded until one was available.

In the *Johanna Oldendorff* [1974] AC 479, 535 the House of Lords overruled the *Aello*. For the Parker test it sub-

stituted what became known as the "Reid test"—before a ship could be said to have arrived at port she must, if she cannot proceed immediately to a berth, have reached a position within the port where she is at the immediate and effective disposition of the charterer. If she is at a place where waiting ships usually lie she will be in such a position.

The effect of substituting the Reid test was to extend the distance from the actual loading or discharging spot at which the ship could be said to have arrived, though she must still be within the legal limits of the port (See the *Maratha Envoy* [1978] AC 1).

When the Parker test prevailed it was never suggested that the weather was a relevant factor. Once a ship was anchored in the commercial area and ready in herself, she was entitled to give notice of readiness, even if she was unable to proceed to berth by reason of bad weather.

The Reid test was not intended to introduce a new factor. There was nothing to suggest that if the ship was where waiting ships usually lay she might nevertheless not be at the immediate and effective disposition of the charterers because of the weather.

It was conceded by Mr Eder that a vessel could be at the immediate and effective disposition of the charterers despite a temporary obstruction in the fairway preventing her getting into berth when vacant.

There was no difference in principle between a temporary

obstruction of the fairway and the temporary closing down of the pilot station by reason of fog, or strike, or for any other reason.

The Reid test was a convenient and practical test for ascertaining the place for determining whether a vessel had "arrived." It would be much less convenient and practical if in addition to ascertaining that place one had also to inquire as to the circumstances prevailing when the vessel arrived there.

There were only two questions to be answered—where did the vessel have to be, and was she ready in herself? The Reid test provided the answer to the first question. There was nothing in favour of having to ask a third question to which the answer would vary according to circumstances.

Mr Eder's submissions were rejected. The appeal was allowed. Lord Justice Glidewell and Sir John Megaw concurred.

For the shipowners: Martin Moore-Bick QC and Charles Priday (Middleton Potts and Co.).

For the charterers: Bernard Eder (Hotman Fenwick and William).

By Rachel Davies  
Barrister

**CORRECTION**—In *Dew v NCB*, FT, June 9, 1987: "So bizarre a result could not be acceptable" should appear at the end of the penultimate paragraph in the third column and not at the end of the preceding paragraph.

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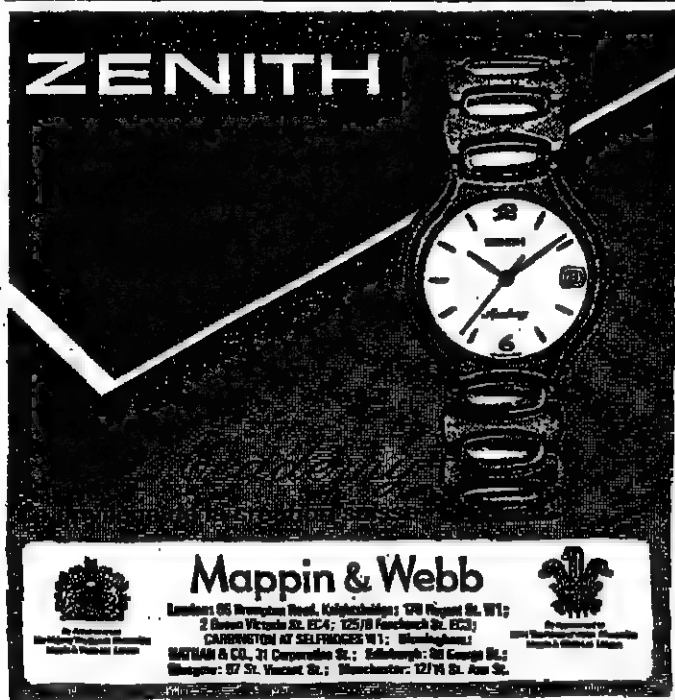
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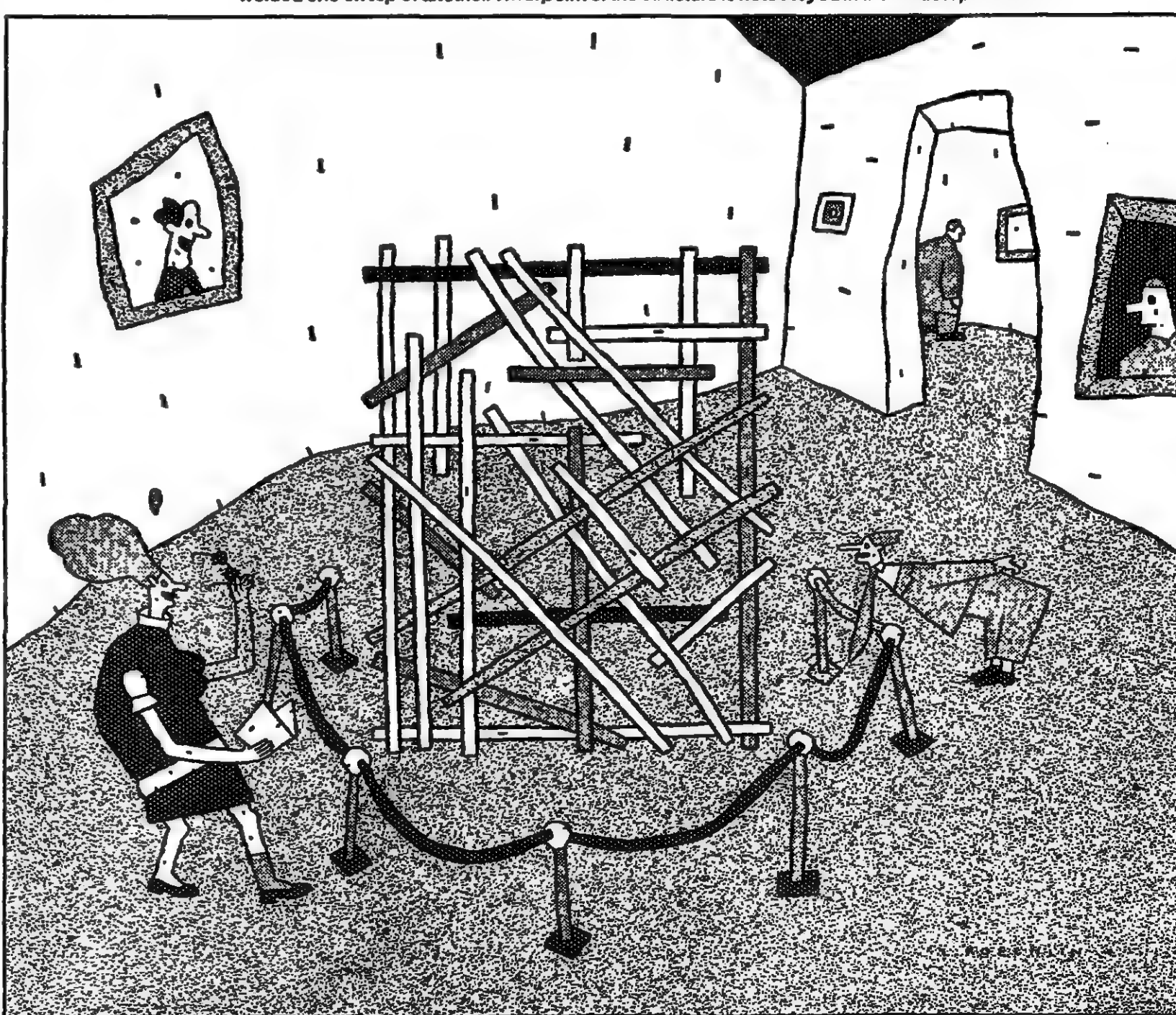
D. A. McKay  
Treasurer

June 10, 1987

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## COMMODITIES AND AGRICULTURE

Protection  
attacked  
at Food  
Council

DELEGATES to a meeting of the United Nations World Food Council said the US, EC and Japan had damaged the economies of poorer nations through protectionist agricultural policies, reports Reuters from Fekedag.

They said over-production had pushed food prices down, hurting the export trades of less developed countries and indirectly fostering hunger and malnutrition.

The Australian delegate travelled a plan to cut record food stocks and liberalise agricultural trade. He said the US, the EC and Japan practiced 80 per cent of the protectionism in the Organisation for Economic Co-operation and development.

"Strategies must be deployed to bolster western nations' political discipline," said Mr Geoffrey Miller, the Secretary of Australia's Department of Primary Industry.

Canadian Wheat Board Minister of State Mr Charles Meyer called current farm trade "the greatest and most tragic paradox in agricultural history. A world where 500m human beings are undernourished while food production and stocks have grown to record levels."

## INDIAN COTTON

INDIA'S COTTON crop in the current season totals 9.5m bales of 170 kgs each, down 2m from the record 11.55m in 1985/86, an official of the East India Cotton Association said yesterday, reports Reuters from Bombay.

EICA president Mr C. Mirani told a meeting of traders that dry weather in some cotton-growing states and reduction of the area under cotton cultivation had resulted in lower output this year. He said unprofitable raw cotton prices led to a fall in the area under cultivation to 6.52m hectares in 1986/87 from 7.36m the year before.

## Pakistan wheat

PAKISTAN'S wheat crop, hit by unseasonal rain, is expected to be 12.13m tonnes, against a target of 14.7m, a Government official said, reports Reuters from Islamabad.

Parliamentary Secretary for Food and Agriculture Mr Siddique Khan told the National Assembly damage to the crop in the main growing provinces of Punjab was 21 per cent.

## Japanese rice

Mr Mutsuki Kato, Japan's Agriculture Minister, said he would refuse to discuss opening Japan's rice market to the US, according to Ministry officials, reports Reuters from Tokyo.

"There is no official request for such talks by the US. But even if there were, I would refuse to join in, the officials quoted him as saying."

New York exchanges in  
fresh talks on merger

BY DAVID OWEN IN CHICAGO

MOMENTUM to merge New York's two largest futures exchanges, Commodity Exchange Inc (Comex) and the New York Mercantile Exchange (Nymex), appears once again to be building, following an informal meeting of Board members from both exchanges last week.

More formal discussions between the exchanges' respective merger committees, originally formed last autumn, were due to take place yesterday. However, exchange officials warn that many obstacles remain to be negotiated before any agreement can be consummated.

"It will be several months before anything formal goes to members," Mr. Rosemary McFadden, the Nymex president said. The meeting took us a lot further spiritually but in terms of a timetable it did not really alter it," added Mr Alan Brody, Comex's chief executive officer.

In 1986, the two exchanges experienced vastly contrasting fortunes. At the 115-year-old Nymex, volume soared no less than 10 per cent on the back of volatile energy and platinum markets. At the 54-year-old Comex, however, the overall volume of trading on its gold, silver, copper and aluminium contracts actually declined marginally.

Comex ran into further trouble last month when it encountered problems with unresolved trades in the wake of unprecedented volume and volatility in its precious metals markets.

At this stage, the three smaller New York futures exchanges—the New York Cotton Exchange, the Coffee Sugar and Cocoa Exchange and the New York Futures Exchange—are not involved in the merger discussions.

In April, NYFE agreed to acquire an interest in the Cotton Exchange and to move its trading operations to the Cotton Exchange floor.

Under the plan, the three exchanges would be merged into a single entity, with the New York Cotton Exchange as the parent company. The merger would create a new entity, the New York Mercantile and Commodity Exchange Inc (NYMEX).

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## Gulf Aluminium plan advances

BY ANGELA DIXON IN DUBAI

A \$12m project to build an aluminium smelter in the tiny Gulf emirate of Umm al Quwain moved a step closer this week when the emirate's ruler Shaikh Rashid al Mulla, gave his assurance that gas supply would be provided. Although gas is abundant in the region, its supply has been the main question mark hanging over the project.

The Government of Umm al Quwain—part of the United Arab Emirates federation—will take 30 per cent of the voting equity of \$150m. The capital of the company will be raised from \$50m to \$100m.

These developments were announced after a board meeting of the new company by Mr Paul Brauner, the entrepreneur who has already succeeded in organising two aluminium projects in the Gulf—one in Bahrain and one in Dubai.

Players in the Umm al Quwain project so far include four engineering companies engaged as contractors—Balfour Beatty, Brown and Root, the West German Ferrostaal, and Hawker Siddeley. Engineering design is almost complete, and the project is set to reach "contract effectiveness" by the end of November.

Everbright Industrial Company and National Minerals and Metals Import and Export Corporation, both of China, have agreed jointly to purchase 78,000 tonnes per annum of ingot on a 15-year take-or-pay basis.

In addition a joint venture between Furukawa of Japan and Southwire of the US has undertaken to purchase 190,000 tonnes per annum and Austria Metal AG, 25,000 tonnes per annum in the form of billet, rolling slab and other up-stream products.

The Arab Banking Corporation has agreed an interest according to Mr Brauner, in underwriting a large part of the preferred stock and in providing banking management.

Lloyds Bank International has prepared a funding scheme for work-in-progress, while Standard Chartered Merchant Bank will act as financial adviser to the project.

Other participants in the project include Aluminium Company of America, for technology provision; W. S. Atkins, as verifying engineers, and Widnell and Trollope, quantity surveyors.

The project is expected to be completed by the end of 1990, and will produce 190,000 tonnes per annum of aluminium ingot.

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LONDON  
MARKETS

COCOA VALUES came under renewed pressure on the London futures market yesterday, reflecting sterling strength against the dollar, reports of fresh sales by French-speaking West African producing countries, and the absence of buffer stock buying. The September position ended \$16 down at \$1,219.50 a tonne, wiping out Monday's tentative recovery, after dipping to a four-year low of \$1,215 at one time. Meanwhile producing and consuming members of the International Cocoa Organisation began four days of talks on measures to supplement the organisations' buffer stock operation, which has failed to halt the slide in prices since it came into operation last month. Consumers and producers met separately yesterday morning to discuss details of a cocoa withholding scheme which would provide a forced sale of cocoa to the buffer stock manager to be sold to the market at a price of \$1,215.00.

At this stage, the three smaller New York futures exchanges—the New York Cotton Exchange, the Coffee Sugar and Cocoa Exchange and the New York Futures Exchange—are not involved in the merger discussions.

In April, NYFE agreed to acquire an interest in the Cotton Exchange and to move its trading operations to the Cotton Exchange floor.

Under the plan, the three exchanges would be merged into a single entity, with the New York Cotton Exchange as the parent company. The merger would create a new entity, the New York Mercantile and Commodity Exchange Inc (NYMEX).

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INDICES  
REUTERS

June 9 June 8 Mth ago Year ago  
1603.3 1608.5  
(Base: September 21 1981=100)

June 9 June 8 Mth ago Year ago  
126.04 126.67 125.81  
(Base: December 31 1981=100)

## MAIN PRICE CHANGES

June 10 1987 - or +

Aluminium 1000000 1000000 1000000

Copper 100000 100000 100000

Gold 100000 100000 100000

Lead 100000 100000 100000

Nickel 100000 100000 100000

Platinum 100000 100000 100000

Silver 100000 100000 100000

Tin 100000 100000 100000

Zinc 100000 100000 100000

Barley 100000 100000 100000

Wheat 100000 100000 100000

Corn 100000 100000 100000

Soybeans 100000 100000 100000

Cocoa 100000 100000 100000

Coffee 100000 100000 100000

Rubber 100000 100000 100000

Sugar 100000 100000 100000

Wool 100000 100000 100000

Aluminium 100000 100000 100000

Copper 100000 100000 100000

Gold 100000 100000 100000

Lead 100000 100000 100000

Nickel 100000 100000 100000

Platinum 100000 100000 100000

Silver 100000 100000 100000

Tin 100000 100000 100000

Zinc 100000 100000 100000

Barley 100000 100000 100000

Wheat 100000 100000 100000

Corn 100000 100000 100000

Soybeans 100000 100000 100000

Cocoa 100000 100000 100000

Coffee 100000 100000 100000

Rubber 100000 100000 10



## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Opinion polls boost sterling

STERLING IMPROVED in currency markets yesterday, following an encouraging opinion poll for the Conservative party ahead of tomorrow's general election. The latest poll gave Mrs Thatcher a 13 point lead over the Labour party and encouraged further investment in sterling.

The pound closed at \$1.6515 up from \$1.6380 and DM 2.9750 from DM 2.9750. It was the highest against the yen at ¥238.75 from ¥235.00 and SFr 2.4625 from SFr 2.46. Against the French franc it finished at FF 9.9475 from FF 9.9425. On Bank of England figures, the dollar exchange rate index rose to 72.3 from 72.2 at the opening and 72.7 on Monday night.

The dollar showed a small decline as dealers re-assessed the prospects of a successful outcome to the Venice summit. Comments by Mr James Baker, US Treasury Secretary, not to expect any fresh initiative intended to undermine confidence and with US trade figures for April due for release on Friday, the market retained its bearish view.

An agreement by the finance ministers of the seven leading nations to strengthen the co-ordination of their economic policies without establishing a framework if these are not achieved appeared to have little impact on currency traders.

The 1985 US trade deficit was expected to be around \$14bn compared with \$13.6bn in March and while a figure below this would help to underpin the US unit, a higher number would create further downward pressure.

## &amp; IN NEW YORK

	June 9	June 8	Previous
Spot	1.6410-1.6420	1.6380-1.6390	1.6380
1 month	0.25-0.26	0.25-0.26	0.25
3 months	0.50-0.51	0.50-0.51	0.50
6 months	1.15-1.16	1.15-1.16	1.15

Forward premiums and discounts apply to the U.S. dollar.

## STERLING INDEX

	June 9	June 8	Previous
8.30 am	72.8	72.8	72.8
9.00 am	72.8	72.8	72.8
10.00 am	72.8	72.8	72.8
11.00 am	72.8	72.8	72.8
12.00 pm	72.8	72.8	72.8
1.00 pm	72.8	72.8	72.8
2.00 pm	72.8	72.8	72.8
3.00 pm	72.8	72.8	72.8
4.00 pm	72.8	72.8	72.8

## CURRENCY RATES

	June 9	June 8	Previous
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380

## CURRENCY MOVEMENTS

	June 9	June 8	Previous
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380
U.S. Dollar	1.6515	1.6380	1.6380

Morgan Guaranty changes average 1986-1987-1988, Bank of England index (1986 average) 100.

## OTHER CURRENCIES

	June 9	June 8	Previous
Argentine	2,740-2,750	2,740-2,750	2,740
Australia	2,300-2,310	2,300-2,310	2,300
Brazil	62,000-62,100	62,000-62,100	62,000
Canada	1,250-1,260	1,250-1,260	1,250
France	9.9475	9.9425	9.9425
Germany	2.4625	2.46	2.46
Italy	1,650-1,660	1,650-1,660	1,650
Japan	238.75	235.00	235.00
South Africa	1,650-1,660	1,650-1,660	1,650
Spain	165-166	165-166	165
Sweden	1.45-1.46	1.45-1.46	1.45
Switzerland	2.4625	2.46	2.46
Taiwan	238.75	235.00	235.00
UK	1.6515	1.6380	1.6380
US	1.6515	1.6380	1.6380
Yen	238.75	235.00	235.00

\*Selling rate

## MONEY MARKETS

## UK rates easier on firmer pound

INTEREST RATES were lower in the London money market yesterday, helped by a favourable opinion poll for the Conservative party which boosted the value of sterling. Three-month interbank money slipped to 8 1/2-8 3/4 per cent while one-year money eased to 8 1/2-8 3/4 per cent from 9 1/4-9 1/2 per cent.

UK clearing bank base lending rate 9 per cent since May 8

Overnight money touched a high of 9 1/4 per cent but finished at around 2 per cent despite the apparent underhelp.

The Bank of England forecast a shortage of around £500m with factors affecting the market including the repayment of late assistance and bills maturing in official hands together with a take-up of Treasury bills draining £225m and Exchequer transactions £250m. In addition, banks brought forward balances £10m below target. These were partly offset by a fall in the note circulation of £65m.

The forecast was revised to a shortage of around £500m and the Bank gave assistance in the morning of £155m through outright purchases of £125m of eligible bank bills in band 1 at 8 1/4 per cent and £30m in band 2 at 8 1/4 per cent.

Further help was given in the afternoon of £170m through outright purchases of £42m of eligible bank bills in band 1 at 8 1/4 per cent and in band 2 £28m of Treasury bills and £22m of eligible bank bills at 8 1/4 per cent. Late help came to £90m, making a total of £425m.

In Frankfurt the Bundesbank announced its intention to offer funds to the market through a sale and repurchase agreement over 28 days with a minimum bid rate of 3.5 per cent. Successful applicants will receive the funds today.

Call money was quoted at 3.45 per cent slightly up from Friday and reflecting a feeling in the market that the Bundesbank would keep the minimum accepted bid in its tender to 3.55 per cent. However liquidity levels remain comfortable after the last allocation at a tender of DM 11.2bn more than compensated for a maturing facility.

While the authorities may absorb some of the surplus liquidity by allocating less than the DM 9.5bn expiring, it will be difficult to steer a path since the international climate precludes a rise in rates and so sufficient liquidity must be left to face a heavy drain on short term funds expected in the months while the same time the authorities will be keen to maintain a grip on the market.

## FINANCIAL FUTURES

## Gilts and sterling firm

GILT PRICES rose sharply in the London International Financial Futures Exchange yesterday following a favourable opinion poll for the Conservative party. Market euphoria had started to build up in the last couple of days ahead of the election and the pressures on sterling and domestic interest rates tended to push prices firmer.

Sentiment in this sector of the market was dictated entirely by the market's view of the outcome of the election and at the moment there was a general feeling that the Conservative party would not achieve an overall majority.

STERLING continued to show renewed strength as demand for equities and gilts enhanced its attraction.

Long term gilts opened at 126.35 for September delivery up from 126.07 and rose to a high of 127.22 before finishing at 127.14.

Three-month sterling deposits were higher at the start at 91.37, helped by a decline in cash rates. The price touched a high of 91.54 and finished at 91.53, up from 91.30 on Monday.

US Treasury bonds were higher despite a weaker dollar and signs that the Venice summit was not likely to provide any fresh dollar support package. The September price opened at 90.00 and edged up to 90.06 from Monday's close of 89.89.

Estimated volume total, Cals 4,322 Pals 4,062

Previous day's open: Cals 20,669 Pals 9,991

Estimated volume total, Cals 310 Pals 67

Previous day's open: Cals 310 Pals 67

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Estimated volume total, Cals 310 Pals 67

Previous day's open: Cals 310 Pals 67

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## ANNUAL FOREIGN EXCHANGE REVIEW

The best at the majors

Treasurers were asked to name the best banks for the major currencies. Three points were awarded to the first named, two to the second, and one to any others mentioned.

1987 \$/£ 1 Citic 1 Chemical 1 SBC

1987 \$/DM 1 Citic 1 Chemical 1 SBC

1987 \$/Sfr 1 Citic 1 Chemical 1 SBC

1987 \$/¥ 1 Citic 1 Chemical 1 SBC

1987 \$/A\$ 1 Citic 1 Chemical 1 SBC

1987 \$/B\$ 1 Citic 1 Chemical 1 SBC

1987 \$/C\$ 1 Citic 1 Chemical 1 SBC

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1987 \$/I\$ 1 Citic 1 Chemical 1 SBC

1987 \$/J\$ 1 Citic 1 Chemical 1 SBC

1987 \$/K\$ 1 Citic 1 Chemical 1 SBC

1987 \$/L\$ 1 Citic 1 Chemical 1 SBC

1987 \$/M\$ 1 Citic 1 Chemical 1 SBC

1987 \$/N\$ 1 Citic 1 Chemical 1 SBC

1987 \$/O\$ 1 Citic 1 Chemical 1 SBC

1987 \$/P\$ 1 Citic 1 Chemical 1 SBC

1987 \$/Q\$ 1 Citic 1 Chemical 1 SBC

1987 \$/R\$ 1 Citic 1 Chemical 1 SBC

1987 \$/S\$ 1 Citic 1 Chemical 1 SBC

1987 \$/T\$ 1 Citic 1 Chemical 1 SBC

1987 \$/U\$ 1 Citic 1 Chemical 1 SBC

1987 \$/V\$ 1 Citic 1 Chemical 1 SBC

1987 \$/W\$ 1 Citic 1 Chemical 1 SBC

1987 \$/X\$ 1 Citic 1 Chemical 1 SBC

1987 \$/Y\$ 1 Citic 1 Chemical 1 SBC

1987 \$/Z\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AA\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AB\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AC\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AD\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AE\$ 1 Citic 1 Chemical 1 SBC

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1987 \$/AR\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AS\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AT\$ 1 Citic 1 Chemical 1 SBC

1987 \$/AU\$ 1 Citic 1 Chemical 1 SBC

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# WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 8 1987			FRIDAY JUNE 5 1987			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index
Figures in parentheses show number of stocks per grouping									
Australia (94)	133.33	+0.0	120.61	123.97	3.09	133.34	+0.0	120.61	123.97
Austria (16)	87.74	+0.0	79.36	82.51	2.27	87.70	+0.0	79.36	82.51
Belgium (47)	116.60	+0.1	114.52	113.08	4.40	116.62	+0.1	114.52	113.08
Canada (129)	118.52	+0.5	107.21	109.45	2.51	117.93	+0.5	107.21	109.45
Denmark (19)	109.41	+0.5	98.97	103.57	2.65	108.87	+0.5	98.97	103.57
France (122)	91.21	+0.5	82.51	85.37	4.07	91.21	+0.5	82.51	85.37
Germany (90)	116.74	+0.1	105.60	117.00	2.88	116.64	+0.1	105.60	117.00
Hong Kong (45)	127.62	+0.8	115.44	121.30	3.57	128.69	+0.8	115.44	121.30
Ireland (14)	100.21	+1.0	90.64	97.81	1.29	100.21	+1.0	90.64	97.81
Italy (76)	131.82	+1.0	140.95	141.25	0.47	134.34	+1.0	140.95	141.25
Japan (166)	171.62	+0.3	155.24	164.69	2.30	172.21	+0.3	155.24	164.69
Malaysia (16)	209.34	+2.0	189.36	204.23	0.75	205.25	+2.0	189.36	204.23
Mexico (14)	116.49	+0.9	105.37	106.06	4.08	115.80	+0.9	105.37	106.06
Netherlands (38)	95.54	+0.9	86.43	87.34	3.05	94.49	+0.9	86.43	87.34
New Zealand (27)	140.00	+0.6	126.64	126.99	1.97	139.17	+0.6	126.64	126.99
Norway (24)	144.47	+0.0	130.68	140.58	1.29	144.43	+0.0	130.68	140.58
South Africa (61)	138.92	+1.7	117.78	121.78	3.45	137.77	+1.7	117.78	121.78
Spain (43)	112.72	+0.1	101.96	107.13	3.78	112.80	+0.1	101.96	107.13
Sweden (33)	113.12	+0.5	102.32	105.33	2.18	112.59	+0.5	102.32	105.33
Switzerland (51)	93.58	+0.2	84.65	87.85	1.77	93.42	+0.2	84.65	87.85
United Kingdom (337)	121.53	+1.1	109.94	121.53	2.97	120.26	+1.1	109.94	121.53
USA (586)	118.68	+0.5	107.36	109.86	2.89	118.11	+0.5	107.36	109.86
Europe (930)	125.50	+0.9	118.85	125.50	0.62	125.12	+0.9	118.85	125.50
Pacific Basin (687)	139.61	+0.8	126.27	137.77	1.29	138.92	+0.8	126.27	137.77
Europe-Pacific (1617)	138.92	+0.8	126.27	137.77	1.29	138.92	+0.8	126.27	137.77
North America (725)	129.40	+0.7	126.10	130.16	1.45	128.58	+0.7	126.10	130.16
World Ex. US (1821)	131.12	+0.9	118.61	124.90	1.86	129.95	+0.9	118.61	124.90
World Ex. UK (2080)	132.24	+0.9	119.62	125.55	1.98	131.11	+0.9	119.62	125.55
World Ex. Jpn. (2356)	121.28	+0.8	109.71	117.65	2.93	120.33	+0.8	109.71	117.65
World Ex. Japan (1959)	132.41	+0.9	119.77	125.52	2.00	131.29	+0.9	119.77	125.52
The World Index (2417)	132.41	+0.9	119.77	125.52	2.00	131.29	+0.9	119.77	125.52

Base value: Dec 31, 1986 = 100  
Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987  
Today's prices unavailable

## EUROPEAN OPTIONS EXCHANGE

Series	Aug 87		Nov 87		Feb 88		Stock	
	Vol.	Last	Vol.	Last	Vol.	Last		
GOLD C	5420	15	42.50	10	22	---	3453.50	
GOLD P	5480	26	10.50	---	---	---	---	
DAX C	3530	18	3.42	---	15.80	24.50	---	
GOLD C	3520	---	---	10	10.90	---	---	
GOLD P	3580	---	---	---	---	---	---	
DAX C	3590	20	0.60	---	---	---	---	
GOLD P	3600	50	32.50	50	53.50	---	---	
		Jun 87		Sep 87		Dec 87		
S&P C	5850	71	9	---	40	3	110	5776
S&P P	5900	---	---	11	---	---	---	---
S&P C	5920	---	---	---	---	10	380	---
S&P P	5930	26	4.70	---	6.50	---	---	PL359.34
S&P C	5940	---	17.15	10	1.50	---	---	---
S&P P	5930	412	1.30	---	6.80	---	---	---
		Jun 87		Jul 87		Aug 87		
S&P C	PL200	---	---	---	4.60	---	---	PL202.55
S&P P	PL205	13	0.81	63	---	---	---	---
S&P C	PL210	---	0.50	23	2.30	---	---	---
S&P P	PL215	---	3.20	230	4.40	---	---	---
S&P C	PL220	---	7.20	---	---	2	6.80	---
		Sep 87		Dec 87		Mar 88		
S&P C	PL195	---	---	3	10	---	---	PL202.55
S&P P	PL205	---	5.70	3	6.50	---	7.90	---
S&P C	PL205	---	---	16	---	12	---	---
S&P P	PL210	---	2	19	3.20	---	6.80	---
S&P C	PL215	---	---	3	---	---	---	---
S&P P	PL200	---	4.60	---	2.10	---	---	---
S&P C	PL205	---	---	3	6.80	---	---	---
S&P P	PL210	---	10.20	---	---	13	---	---
		Jul 87		Oct 87		Jan 88		
ASH C	PL500	52	2.40	91	9.90	21	56	PL667.50
AECON C	PL55	10	4.20	---	6.70	---	---	---
AECON P	PL65	---	---	40	4.50	---	---	---
WOLZ C	PL60	---	---	30	---	---	---	---
AECON P	PL65	40	77	1.80	---	---	---	---
AECON P	PL140	---	---	---	---	---	---	---
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**MINES—Continued****MINES—Continued**

**A selection of Options traded is given on the London Stock Exchange Report Page.**



# Government bonds strong and equities at peaks on latest opinion poll reports

**These Indices at  
the Institut**

**ACTUARIES INDIC**

broker's visit to the company. Rawlinson gained 7 to 95p following good figures. Dale, while Mellerware, which were requested on Monday following the refinancing deal, dipped end of expectations. Pilkington full-year figures expected today advanced 20 to 900p, with mo-

liminary results expected on June 24. Sunleigh picked up 3½ to 42p, reflecting the failure of the bid for

good at 381p. On the results front, Metal Box reverted to unchanged at 268p after 276p, reflecting analyst's caution despite preliminary profits towards the top.

**ELECTRICALS (12), ENGINEERING (13), FOODS (10), HOTELS (2), INDUSTRIALS (31), INSURANCE (5), LEISURE (2), MOTORS (7), NEWSPAPERS (6), PAPER (12), PROPERTY (6), SHIPPING (11).**

ish Gas, boosted by the opinion polls giving the Tories a commanding lead, gained 10 to 195p with 48m shares changing hands. Enterprise Oil were in demand amid vague acquisition rumours and closed 6½ up at 261p.

**For rate indications see end of page.**  
Unit Trust Service  
Included among calls were

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**TRADING VOLUME**

The following is based on trading volume for

### IN MAJOR STOCKS

Alpha securities dealt through the SEAQ system until 5 pm.

	Volume	Closing	Day's
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The following is based on trading volume for Alpha securities dealt through the SEAO system yesterday until 5 pm.

Stock	Volume 000's	Closing price	Day's change	Stock	Volume 000's	Closing price	Day's change
ASDA-Amf	12,900	178	+	Landrobre	933	432 $\frac{1}{2}$	+ $\frac{1}{2}$
Alltel	470	470	+	Lang Security	2,000	50	+
Amstar	13,000	188	-1 $\frac{1}{2}$	Lysol & Gen.	1,200	25	+
Argo Group	3,000	47 $\frac{1}{2}$	+16	Lloyds Bank	754	54 $\frac{1}{2}$	+
B&W	1,200	17 $\frac{1}{2}$	+	Macmillan	1,000	17 $\frac{1}{2}$	+
BAT	3,800	804	+	MEPC	917	470	+8
BBT	1,600	281	+	Marks & Spencer	9,662	265	+11
Bentley	1,700	47 $\frac{1}{2}$	+	Marshall	1,600	62 $\frac{1}{2}$	+
BP Inds	748	945	+27	MaxWest Bank	1,700	265	+1 $\frac{1}{2}$
BPC	1,700	281	+	West	2,000	265	+1 $\frac{1}{2}$
BPC	2,210	300	+3	West	2,100	243	+13
Barclays	2,500	343	+	P & O	74700	703	+
Bass	527	99 $\frac{1}{2}$	+8	Pricewaterhouse	2,700	100	+20
Beecham	1,000	281	+	Prudential	1,000	200 $\frac{1}{2}$	+
Blue Circle	3,100	510	+33	Prudential	358	97	+17
Boots	2,400	297	+9	Racal	1,000	72 $\frac{1}{2}$	+
Brit. Airways	17,000	274	+	Racal Eng. Int'l	1,000	72 $\frac{1}{2}$	+
Brit. Aero	2,400	575	+	RHM	1,800	222	+ $\frac{1}{2}$
Brit. & Comm.	1,900	463	+19	Reckitt & Col	1,500	297	+10
Brit. Cel.	68,000	191	+	Reckitt & Col	1,500	297	+10
Britoil	4,900	287 $\frac{1}{2}$	+	Reed Int'l	837	467	+9
BP	10,650	390	+	Reed Int'l	837	467	+9
Brit. Telecom	1,000	343	-7 $\frac{1}{2}$	Reed Int'l	837	467	+9
Burd	572	248	+	RTZ	678	610 $\frac{1}{2}$	+
Burton	11,000	34	+19	Roit-Royce	10,000	15	+
Cable & Wire	1,000	343	+	Rover	1,900	343	+14
Cadbury Scotch	4,200	327	+	Ry Bank Scotland	1,700	362	+5
Cassio Virella	422	430	+	Royal Insurance	1,200	430	+4
Cent. Finance	1,000	343	+	RTI	1,000	50	+4
Com. Gold	342	610 $\frac{1}{2}$	+	Satchell & Satchell	821	399	+20
Cookson	771	68 $\frac{1}{2}$	+	Sandberg	316	54 $\frac{1}{2}$	+11
Crest	1,000	474	+	Sandberg	316	54 $\frac{1}{2}$	+11
De Capon	3,000	243	-1 $\frac{1}{2}$	Sars & Newcastle	1,200	240	+
Dixons Grp	2,800	393	+2	Sears	5,800	140 $\frac{1}{2}$	+
Eng. & Tech. Inds	175	78 $\frac{1}{2}$	+	Savagood	1,000	290	+
Fluor	2,800	381	+	Savagood	1,000	290	+
Gen. Accident	119	443	+	Smith & Nephew	2,400	16 $\frac{1}{2}$	+
Gen. Sec.	1,000	343	+	Standard Chart	1,500	903	+
Glen	3,800	617 $\frac{1}{2}$	+	Standard Chart	1,500	903	+
Gold Investm.	136	172 $\frac{1}{2}$	+	Sumitomo	1,200	240	+
Grand Inds	1,000	343	+	Sun Alliance	427	88 $\frac{1}{2}$	+7
Grand Men	4,000	572	+20	TBS	4,600	93	+12
Guas "A"	507	614 $\frac{1}{2}$	+	TBS	4,600	93	+12
Guinness R.E.	127	171	+	Tesco	2,100	368	+16
GKN	2,600	344	+	Thorn EMI	3,500	741	+28
Guinness	12,000	173	+15	Thorn EMI	3,500	741	+28
Harland Trust	1,000	343	+	Thorn EMI	3,500	741	+28
Hawth. Sid.	1,500	524	+	Thorn EMI	3,500	741	+28
Hillside Inds	4,900	332	+	Thorn EMI	3,500	741	+28
ICI	3,000	575	+	Thorn EMI	3,500	741	+28
Jeager	733	33 $\frac{1}{2}$	+	Thorn EMI	3,500	741	+28
				Thorn EMI	3,500	7	

	Rises	Falls	Same
British Funds	107	0	6
Continental	32	3	24

Corporations, Dominion and Foreign Bonds	32	3	28
Industrials	661	3	562
Financial and Properties	264	101	232
Others	2	94	37
Placements	1	1	2
Mines	25	62	81
Others	94	67	84
<b>Totals</b>	<b>1,208</b>	<b>621</b>	<b>1,052</b>

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THE INSTITUTE OF ACTUARIES AND THE FELLOWSHIP OF ACTUARIES

FIXED INTEREST	AVERAGE GROSS REDEMPTION YIELD	Total	Non	Year
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40 Opening index 2244.4; 10 am 2258.8; 11 am 2262.8; Noon 2269.1; 1 pm 2266.8; 2 pm 2269.2; 3 pm 2265.4; 3:30 pm 2260.8; 4 pm 2265.1

	CALLS	PUTS		CALLS	PUTS
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Option	June	Oct	Jan	June	Oct	Jan
1550	225	290	330	10	33	45
1600	175	250	295	18	43	60
1650	125	220	260	30	57	75
1700	85	185	230	40	70	95

FT-SE	2050	250	275	285	—	23	32	57	—
Index	2100	280	235	245	—	28	42	60	—
(-2262)	2150	182	198	215	255	38	75	78	80
			198	198	238	55	90	100	100

**EQUITIES**

										2000	73	1940	24	33	117
<b>FIXED INTEREST STOCKS</b>															

Issue Price	Amount Paid	Latest Return	1987	Stock	Closing Price	+ or -
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"RIGHTS" OFFERS			
Symbol	Amount	1/31/57	3/30/58
...	...	...	...

Issue Price	Amount Paid up	Latest Renewal Date	1987		Stock	Closing Price	+ or -
			High	Low			

W Pro Forma Figures: Indicated dividends; cover relates to previous dividend; p/e ratio based on latest annual earnings. v Forecast or estimated annualised dividend rate; cover based on latest annual earnings.

[illegible]



# CANADA

CANADA

Sales	Stock	High	Low	Open	Close	Sales	Stock	High	Low	Open	Close	Sales	Stock	High	Low	Open	Close	Sales	Stock	
TORONTO																				
Closing prices June 9																				
5501 AMBA Inc	311	30 1/2	30			1759 Can Bank A	515 1/2	15 1/2	15 1/2			3800 Lomaxco	517 1/2	15 1/2	15 1/2			538150 Sears Can	511 1/2	11 1/2
5502 Alcan	339	38	38			20100 CIBC B	23 1/2	23 1/2	23 1/2			3703 Macdonald	17 1/2	17 1/2	17 1/2			47876 Shell Can	347 1/2	46 1/2
5503 Alcan E	334	38	38			2083 Cans Gas	525 1/2	25 1/2	25 1/2			50524 McIn H X	320 1/2	20 1/2	20 1/2			5222 Sherwin	317 1/2	21 1/2
5504 Alcan F	334	38	38			2229 Cans Gas	525 1/2	25 1/2	25 1/2			51010 McIn H Y	315 1/2	17 1/2	17 1/2			5223 Spar Aero	320 1/2	21 1/2
5505 Alcan G	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5224 Spier Avia	320 1/2	20 1/2
5506 Alcan H	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5225 Spier Avia	320 1/2	20 1/2
5507 Alcan I	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5226 Spier Avia	320 1/2	20 1/2
5508 Alcan J	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5227 Spier Avia	320 1/2	20 1/2
5509 Alcan K	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5228 Spier Avia	320 1/2	20 1/2
5510 Alcan L	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5229 Spier Avia	320 1/2	20 1/2
5511 Alcan M	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5230 Spier Avia	320 1/2	20 1/2
5512 Alcan N	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5231 Spier Avia	320 1/2	20 1/2
5513 Alcan O	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5232 Spier Avia	320 1/2	20 1/2
5514 Alcan P	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5233 Spier Avia	320 1/2	20 1/2
5515 Alcan Q	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5234 Spier Avia	320 1/2	20 1/2
5516 Alcan R	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5235 Spier Avia	320 1/2	20 1/2
5517 Alcan S	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5236 Spier Avia	320 1/2	20 1/2
5518 Alcan T	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5237 Spier Avia	320 1/2	20 1/2
5519 Alcan U	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5238 Spier Avia	320 1/2	20 1/2
5520 Alcan V	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5239 Spier Avia	320 1/2	20 1/2
5521 Alcan W	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5240 Spier Avia	320 1/2	20 1/2
5522 Alcan X	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5241 Spier Avia	320 1/2	20 1/2
5523 Alcan Y	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5242 Spier Avia	320 1/2	20 1/2
5524 Alcan Z	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5243 Spier Avia	320 1/2	20 1/2
5525 Alcan AA	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5244 Spier Avia	320 1/2	20 1/2
5526 Alcan AB	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5245 Spier Avia	320 1/2	20 1/2
5527 Alcan AC	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5246 Spier Avia	320 1/2	20 1/2
5528 Alcan AD	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5247 Spier Avia	320 1/2	20 1/2
5529 Alcan AE	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5248 Spier Avia	320 1/2	20 1/2
5530 Alcan AF	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5249 Spier Avia	320 1/2	20 1/2
5531 Alcan AG	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5250 Spier Avia	320 1/2	20 1/2
5532 Alcan AH	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5251 Spier Avia	320 1/2	20 1/2
5533 Alcan AI	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5252 Spier Avia	320 1/2	20 1/2
5534 Alcan AJ	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5253 Spier Avia	320 1/2	20 1/2
5535 Alcan AK	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5254 Spier Avia	320 1/2	20 1/2
5536 Alcan AL	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5255 Spier Avia	320 1/2	20 1/2
5537 Alcan AM	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5256 Spier Avia	320 1/2	20 1/2
5538 Alcan AN	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5257 Spier Avia	320 1/2	20 1/2
5539 Alcan AO	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5258 Spier Avia	320 1/2	20 1/2
5540 Alcan AP	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5259 Spier Avia	320 1/2	20 1/2
5541 Alcan AQ	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5260 Spier Avia	320 1/2	20 1/2
5542 Alcan AR	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5261 Spier Avia	320 1/2	20 1/2
5543 Alcan AS	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5262 Spier Avia	320 1/2	20 1/2
5544 Alcan AT	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5263 Spier Avia	320 1/2	20 1/2
5545 Alcan AU	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5264 Spier Avia	320 1/2	20 1/2
5546 Alcan AV	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5265 Spier Avia	320 1/2	20 1/2
5547 Alcan AW	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5266 Spier Avia	320 1/2	20 1/2
5548 Alcan AX	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5267 Spier Avia	320 1/2	20 1/2
5549 Alcan AY	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5268 Spier Avia	320 1/2	20 1/2
5550 Alcan AZ	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5269 Spier Avia	320 1/2	20 1/2

5551 AMBA Inc	311	30 1/2	30			1759 Can Bank A	515 1/2	15 1/2	15 1/2			3800 Lomaxco	517 1/2	15 1/2	15 1/2			538150 Sears Can	511 1/2	11 1/2
5552 Alcan	339	38	38			20100 CIBC B	23 1/2	23 1/2	23 1/2			3703 Macdonald	17 1/2	17 1/2	17 1/2			47876 Shell Can	347 1/2	46 1/2
5553 Alcan E	334	38	38			2083 Cans Gas	525 1/2	25 1/2	25 1/2			50524 McIn H X	320 1/2	20 1/2	20 1/2			5222 Sherwin	317 1/2	21 1/2
5554 Alcan F	334	38	38			2229 Cans Gas	525 1/2	25 1/2	25 1/2			51010 McIn H Y	315 1/2	17 1/2	17 1/2			5223 Spar Aero	320 1/2	21 1/2
5555 Alcan G	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5224 Spier Avia	320 1/2	20 1/2
5556 Alcan H	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5225 Spier Avia	320 1/2	20 1/2
5557 Alcan I	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5226 Spier Avia	320 1/2	20 1/2
5558 Alcan J	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5227 Spier Avia	320 1/2	20 1/2
5559 Alcan K	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5228 Spier Avia	320 1/2	20 1/2
5560 Alcan L	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5229 Spier Avia	320 1/2	20 1/2
5561 Alcan M	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5230 Spier Avia	320 1/2	20 1/2
5562 Alcan N	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5231 Spier Avia	320 1/2	20 1/2
5563 Alcan O	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5232 Spier Avia	320 1/2	20 1/2
5564 Alcan P	334	38	38			2300 Cans Gas	525 1/2	25 1/2	25 1/2			18549 Macdonald	17 1/2	17 1/2	17 1/2			5233 Spier Av		

## NEW YORK, N.Y. (AP) —

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	(over)	(1/4)	(1/2)	(3/4)	(1)	(1 1/4)	(1 1/2)	(1 3/4)	(2)	(2 1/4)	(2 1/2)	(2 3/4)	(3)	(3 1/4)	(3 1/2)	(3 3/4)	(4)	(4 1/4)	(4 1/2)	(4 3/4)	(5)	(5 1/4)	(5 1/2)	(5 3/4)	(6)	(6 1/4)	(6 1/2)	(6 3/4)	(7)	(7 1/4)	(7 1/2)	(7 3/4)	(8)	(8 1/4)	(8 1/2)	(8 3/4)	(9)	(9 1/4)	(9 1/2)	(9 3/4)	(10)	(10 1/4)	(10 1/2)	(10 3/4)	(11)	(11 1/4)	(11 1/2)	(11 3/4)	(12)	(12 1/4)	(12 1/2)	(12 3/4)	(13)	(13 1/4)	(13 1/2)	(13 3/4)	(14)	(14 1/4)	(14 1/2)	(14 3/4)	(15)	(15 1/4)	(15 1/2)	(15 3/4)	(16)	(16 1/4)	(16 1/2)	(16 3/4)	(17)	(17 1/4)	(17 1/2)	(17 3/4)	(18)	(18 1/4)	(18 1/2)	(18 3/4)	(19)	(19 1/4)	(19 1/2)	(19 3/4)	(20)	(20 1/4)	(20 1/2)	(20 3/4)	(21)	(21 1/4)	(21 1/2)	(21 3/4)	(22)	(22 1/4)	(22 1/2)	(22 3/4)	(23)	(23 1/4)	(23 1/2)	(23 3/4)	(24)	(24 1/4)	(24 1/2)	(24 3/4)	(25)	(25 1/4)	(25 1/2)	(25 3/4)	(26)	(26 1/4)	(26 1/2)	(26 3/4)	(27)	(27 1/4)	(27 1/2)	(27 3/4)	(28)	(28 1/4)	(28 1/2)	(28 3/4)	(29)	(29 1/4)	(29 1/2)	(29 3/4)	(30)	(30 1/4)	(30 1/2)	(30 3/4)	(31)	(31 1/4)	(31 1/2)	(31 3/4)	(32)	(32 1/4)	(32 1/2)	(32 3/4)	(33)	(33 1/4)	(33 1/2)	(33 3/4)	(34)	(34 1/4)	(34 1/2)	(34 3/4)	(35)	(35 1/4)	(35 1/2)	(35 3/4)	(36)	(36 1/4)	(36 1/2)	(36 3/4)	(37)	(37 1/4)	(37 1/2)	(37 3/4)	(38)	(38 1/4)	(38 1/2)	(38 3/4)	(39)	(39 1/4)	(39 1/2)	(39 3/4)	(40)	(40 1/4)	(40 1/2)	(40 3/4)	(41)	(41 1/4)	(41 1/2)	(41 3/4)	(42)	(42 1/4)	(42 1/2)	(42 3/4)	(43)	(43 1/4)	(43 1/2)	(43 3/4)	(44)	(44 1/4)	(44 1/2)	(44 3/4)	(45)	(45 1/4)	(45 1/2)	(45 3/4)	(46)	(46 1/4)	(46 1/2)	(46 3/4)	(47)	(47 1/4)	(47 1/2)	(47 3/4)	(48)	(48 1/4)	(48 1/2)	(48 3/4)	(49)	(49 1/4)	(49 1/2)	(49 3/4)	(50)	(50 1/4)	(50 1/2)	(50 3/4)	(51)	(51 1/4)	(51 1/2)	(51 3/4)	(52)	(52 1/4)	(52 1/2)	(52 3/4)	(53)	(53 1/4)	(53 1/2)	(53 3/4)	(54)	(54 1/4)	(54 1/2)	(54 3/4)	(55)	(55 1/4)	(55 1/2)	(55 3/4)	(56)	(56 1/4)	(56 1/2)	(56 3/4)	(57)	(57 1/4)	(57 1/2)	(57 3/4)	(58)	(58 1/4)	(58 1/2)	(58 3/4)	(59)	(59 1/4)	(59 1/2)	(59 3/4)	(60)	(60 1/4)	(60 1/2)	(60 3/4)	(61)	(61 1/4)	(61 1/2)	(61 3/4)	(62)	(62 1/4)	(62 1/2)	(62 3/4)	(63)	(63 1/4)	(63 1/2)	(63 3/4)	(64)	(64 1/4)	(64 1/2)	(64 3/4)	(65)	(65 1/4)	(65 1/2)	(65 3/4)	(66)	(66 1/4)	(66 1/2)	(66 3/4)	(67)	(67 1/4)	(67 1/2)	(67 3/4)	(68)	(68 1/4)	(68 1/2)	(68 3/4)	(69)	(69 1/4)	(69 1/2)	(69 3/4)	(70)	(70 1/4)	(70 1/2)	(70 3/4)	(71)	(71 1/4)	(71 1/2)	(71 3/4)	(72)	(72 1/4)	(72 1/2)	(72 3/4)	(73)	(73 1/4)	(73 1/2)	(73 3/4)	(74)	(74 1/4)	(74 1/2)	(74 3/4)	(75)	(75 1/4)	(75 1/2)	(75 3/4)	(76)	(76 1/4)	(76 1/2)	(76 3/4)	(77)	(77 1/4)	(77 1/2)	(77 3/4)	(78)	(78 1/4)	(78 1/2)	(78 3/4)	(79)	(79 1/4)	(79 1/2)	(79 3/4)	(80)	(80 1/4)	(80 1/2)	(80 3/4)	(81)	(81 1/4)	(81 1/2)	(81 3/4)	(82)	(82 1/4)	(82 1/2)	(82 3/4)	(83)	(83 1/4)	(83 1/2)	(83 3/4)	(84)	(84 1/4)	(84 1/2)	(84 3/4)	(85)	(85 1/4)	(85 1/2)	(85 3/4)	(86)	(86 1/4)	(86 1/2)	(86 3/4)	(87)	(87 1/4)	(87 1/2)	(87 3/4)	(88)	(88 1/4)	(88 1/2)	(88 3/4)	(89)	(89 1/4)	(89 1/2)	(89 3/4)	(90)	(90 1/4)	(90 1/2)	(90 3/4)	(91)	(91 1/4)	(91 1/2)	(91 3/4)	(92)	(92 1/4)	(92 1/2)	(92 3/4)	(93)	(93 1/4)	(93 1/2)	(93 3/4)	(94)	(94 1/4)	(94 1/2)	(94 3/4)	(95)	(95 1/4)	(95 1/2)	(95 3/4)	(96)	(96 1/4)	(96 1/2)	(96 3/4)	(97)	(97 1/4)	(97 1/2)	(97 3/4)	(98)	(98 1/4)	(98 1/2)	(98 3/4)	(99)	(99 1/4)	(99 1/2)	(99 3/4)	(100)	(100 1/4)	(100 1/2)	(100 3/4)	(101)	(101 1/4)	(101 1/2)	(101 3/4)	(102)	(102 1/4)	(102 1/2)	(102 3/4
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<b>RISKS:</b>		Blue Circle	297	+ 9	Guinness	855	+16	Tesco	741	+24
Treas 12% pc 20% 141% + 1%		Boots	302	+18	Lucas Inds	180	+50	Thorn EMI	200	+10
Allied-Lyons		Bradstock	191	+ 5	Marina Dev	265	+11	Vickers		
Argyll Group		British Gas	335%		Marks & Spencer	682	+14			
BPE Inds		Brit Tel	267	+ 7%	NorthWest Bank	379	+13	<b>FALLS:</b>		
Beecham		Britoil	344	+19	Pearl	900	+20	Atkins Bros	262	-18
		Burton	261	+ 6%	Pilkington	998	+23	Siebe	£11 1/2	- 1/2

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Continued on Page 4



## NYSE COMPOSITE CLOSING PRICES

12 Month	Low	High	Stock	Div. Yld.	P/E	100s	High	Low	Close	Change
Continued from Page 48										
77	1.00	2.57	4026	35	35	35	35	35	35	35
78	1.00	2.57	4026	35	35	35	35	35	35	35
79	1.00	2.57	4026	35	35	35	35	35	35	35
80	1.00	2.57	4026	35	35	35	35	35	35	35
81	1.00	2.57	4026	35	35	35	35	35	35	35
82	1.00	2.57	4026	35	35	35	35	35	35	35
83	1.00	2.57	4026	35	35	35	35	35	35	35
84	1.00	2.57	4026	35	35	35	35	35	35	35
85	1.00	2.57	4026	35	35	35	35	35	35	35
86	1.00	2.57	4026	35	35	35	35	35	35	35
87	1.00	2.57	4026	35	35	35	35	35	35	35
88	1.00	2.57	4026	35	35	35	35	35	35	35
89	1.00	2.57	4026	35	35	35	35	35	35	35
90	1.00	2.57	4026	35	35	35	35	35	35	35
91	1.00	2.57	4026	35	35	35	35	35	35	35
92	1.00	2.57	4026	35	35	35	35	35	35	35
93	1.00	2.57	4026	35	35	35	35	35	35	35
94	1.00	2.57	4026	35	35	35	35	35	35	35
95	1.00	2.57	4026	35	35	35	35	35	35	35
96	1.00	2.57	4026	35	35	35	35	35	35	35
97	1.00	2.57	4026	35	35	35	35	35	35	35
98	1.00	2.57	4026	35	35	35	35	35	35	35
99	1.00	2.57	4026	35	35	35	35	35	35	35
100	1.00	2.57	4026	35	35	35	35	35	35	35

## AMEX COMPOSITE CLOSING PRICES

12 Month	Low	High	Stock	Div. Yld.	P/E	100s	High	Low	Close	Change
Continued from Page 48										
101	1.00	2.57	4026	35	35	35	35	35	35	35
102	1.00	2.57	4026	35	35	35	35	35	35	35
103	1.00	2.57	4026	35	35	35	35	35	35	35
104	1.00	2.57	4026	35	35	35	35	35	35	35
105	1.00	2.57	4026	35	35	35	35	35	35	35
106	1.00	2.57	4026	35	35	35	35	35	35	35
107	1.00	2.57	4026	35	35	35	35	35	35	35
108	1.00	2.57	4026	35	35	35	35	35	35	35
109	1.00	2.57	4026	35	35	35	35	35	35	35
110	1.00	2.57	4026	35	35	35	35	35	35	35
111	1.00	2.57	4026	35	35	35	35	35	35	35
112	1.00	2.57	4026	35	35	35	35	35	35	35
113	1.00	2.57	4026	35	35	35	35	35	35	35
114	1.00	2.57	4026	35	35	35	35	35	35	35
115	1.00	2.57	4026	35	35	35	35	35	35	35
116	1.00	2.57	4026	35	35	35	35	35	35	35
117	1.00	2.57	4026	35	35	35	35	35	35	35
118	1.00	2.57	4026	35	35	35	35	35	35	35
119	1.00	2.57	4026	35	35	35	35	35	35	35
120	1.00	2.57	4026	35	35	35	35	35	35	35

## OVER-THE-COUNTER

Nasdaq national market, closing prices

12 Month	Low	High	Stock	Div. Yld.	P/E	100s	High	Low	Close	Change
Continued from Page 48										
121	1.00	2.57	4026	35	35	35	35	35	35	35
122	1.00	2.57	4026	35	35	35	35	35	35	35
123	1.00	2.57	4026	35	35	35	35	35	35	35
124	1.00	2.57	4026	35	35	35	35	35	35	35
125	1.00	2.57	4026	35	35	35	35	35	35	35
126	1.00	2.57	4026	35	35	35	35	35	35	35
127	1.00	2.57	4026	35	35	35	35	35	35	35
128	1.00	2.57	4026	35	35	35	35	35	35	35
129	1.00	2.57	4026	35	35	35	35	35	35	35
130	1.00	2.57	4026	35	35	35	35	35	35	35
131	1.00	2.57	4026	35	35	35	35	35	35	35
132	1.00	2.57	4026	35	35	35	35	35	35	35
133	1.00	2.57	4026	35	35	35	35	35	35	35
134	1.00	2.57	4026	35	35	35	35	35	35	35
135	1.00	2.57	4026	35	35	35	35	35	35	35
136	1.00	2.57	4026	35	35	35	35	35	35	35
137	1.00	2.57	4026	35	35	35	35	35	35	35
138	1.00	2.57	4026	35	35	35	35	35	35	35
139	1.00	2.57	4026	35	35	35	35	35	35	35
140	1.00	2.57	4026	35	35	35	35	35	35	35

Continued on Page 47



## FINANCIAL TIMES

## WORLD STOCK MARKETS

## Banks unruffled by latest loan loss provisions

## WALL STREET

EQUITY PRICES lost all direction on Wall Street yesterday despite a lively start to trading in the morning, as US bond and currency markets continued their downward drift, writes Anatole Kalitsky in New York.

The troubles at Bank of America had no appreciable impact on the market and even bank shares remained almost motionless throughout the day.

Strong words on currency stability from the economic summit in Venice were backed up in Washington by Mr. Manuel Johnson, vice chairman of the Federal Reserve Board, testifying before the Congress. But while the promises helped to put a floor under the dollar and the bond market, the US currency had nevertheless fallen by more than one yen and nearly 14 pence by late afternoon. The benchmark Treasury long bond moved down in sympathy by nearly half a point.

These confusing signals left equity investors to concentrate on spe-

Saudi Arabia's new share trading floor has closed after less than a month, Page 30

cial situations and churning their portfolios. This activity generated a respectable volume of 185m shares on the Big Board. The Dow Jones industrial average closed 1.06 up at 2350.12, having moved within a 5 point range of the previous night's close throughout the day.

Blue chips were narrowly mixed, with IBM down 3 1/4 to \$159, while Digital Equipment rose 3 1/2 to \$168. General Motors was down 3/4 to \$59, against Ford's rise of 3/4 to \$59 1/2. Merck rose 5/8 to \$18 1/2 and American Express improved 1/4 to \$34 1/2.

Investors in bank shares proved totally indifferent to the news of BankAmerica's \$1.1bn in Third World debt provisions and the projected loss of \$1bn in the current quarter.

While most other bank managements were praised for realism and managed to raise their stock prices by following the lead set by Citicorp last month, there was a widespread market view that investors might take fright if BankAmerica cut even deeper into its already thin equity base.

In the event, the bull and bear viewpoints offset each other and BankAmerica fell only 5/8 to \$11 1/2.

Most other bank stocks strengthened marginally, with Citicorp up 5/8 to \$60 1/2, Chase Manhattan up 5/8 to \$40 1/2 and JPMorgan 1 1/4 higher at \$49 1/2.

Manufacturers Hanover Trust, the bank considered most vulnerable along with BankAmerica, suffered a setback of 5/8 to \$43 1/2. Trading in the bank stocks was surprisingly thin, with none of the big banks figuring among the day's most active issues.

Special forces were also at play in the airlines sector, where American, the third largest airline, announced that it would follow fare increases implemented by Texas Air and United, the two industry leaders, earlier this week. AMR, American's parent rose 3/4 to \$50 1/2. Texas Air jumped 1 1/4 to \$38 1/2 and Delta, the fourth largest carrier, advanced 1 1/4 to \$57 1/2. Allegis, the parent company of United Airlines, which is currently beleaguered by Continental Partners and other bidders, rose 1 1/4 to \$60 1/2.

Semiconductor stocks were another active sector, as investors responded to reports of strong order books for May. Texas Instruments was up 3/4 to \$17 1/2 and Motorola rose 1 1/4 to \$34 1/2. Among the other technology stocks, Seagate Technology, a maker of disc drives, rose 1 1/4 to \$41 1/2.

As usual, activity in the bond market closely mirrored the fortunes of the dollar. By late afternoon the Treasury long bond was down 1/4 at 100 1/4, to yield 8.719 per cent. Fed Funds traded in a narrow range between 6 1/4 and 6 1/2 per cent throughout the day.

## CANADA

A MILD RALLY in gold stocks failed to prevent Toronto prices from slipping in busy trade.

Sears Canada topped the active, shedding 3 1/4 to C\$11 1/2. Next best Bank of Montreal also fell, by C\$1 1/4 to C\$33 1/2.

Elsewhere, Nova Scotia Corp class A shares found support to add C\$1 1/4 to C\$28 1/2 and announced a 2-for-1 stock split for July 14. Lac Minerals added C\$1 1/2 to C\$43 1/2 and Dome Mines was C\$4 higher at C\$19 1/2.

Base metals were mixed. Inco was down C\$4 to C\$23 1/2, while Falconbridge added C\$1 1/2 to C\$21 1/2. Noranda lost C\$1 1/2 to C\$23 1/2.

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## SOUTH AFRICA

EARLY DEMAND for gold shares subsided in Johannesburg as investors awaited signals from the Venice summit, leaving prices slightly lower. The gold index lost 4 to 2,069.

Randfontein continued its slide, losing R3 at R442. Vaal Reef shed R1 to R414, and Freegold was 50 cents down at R53.50. Grootvlei, however, firmed 10 cents to R17.80.

among the few advancing shares in the sector.

Diamond De Beers followed weaker golds with a 25 cent drop to R38.65. Rustenburg platinum was also off by 25 cents at R55.

Mining financials Anglo American and Gencor each managed a 25-cent rise to R80 and R57.75, respectively.

## London poll-vaults to new high

THE LATEST election campaign opinion poll and a strong overnight showing by Wall Street swept London share prices to record levels as sterling and the bond market also firmed.

The Marplan poll showed the Conservatives maintaining their lead over the opposition parties in advance of election day, now only 24 hours away.

It sent the FT-SE 100 index soaring by 41 points at best before it closed at an all-time high of 2,285.2, up 36.8 on the day. The FT Ordinary index was also at a new peak of 1,761.3, a rise of 34.1.

Share turnover increased, though modestly. Institutional demand was selective as foreign funds restricted themselves to long-favoured multinational issues.

Among election-sensitive stocks, British Gas rose sharply by 6p to 191p as the second payment for the recently privatised issue fell due. British Telecom was up 7 1/2p to 335 1/2p and British Airways gained 6p to 165p.

In the international sector, the outstanding feature was Glaxo,

which surged again in advance of today's listing on New York's Big Board. Glaxo, up 1/2 at £17 1/2, is known to be favoured by Japanese funds, but foreign interest was moderate yesterday.

Also strong were Fisons, up 9p at 381p, Beecham, 11p higher at 555p, and Unilever, ahead by 1/2 at £30 1/2. However, sterling's strength discouraged a few export stocks, notably ICI, off 1/2 at £14 1/2, and British Aerospace, down 1p at 576p.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2002-06 tap stock on two occasions. Long-dated bonds closed just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought UK gilts. Details, Page 46

## EUROPE

## Buyers hold off amid hesitancy over summit

LIGHT SELLING depressed most European markets as traders returned from the long weekend. Buying was subdued by the absence of good corporate news and hesitancy over the outcome of the Venice summit.

Frankfurt eased in a quiet market in which small sell orders sufficed to push prices lower. Blue chips and exporters were badly hit as the dollar fell slipped below DM 1.80, but their weakness was widely shared. The Commerzbank index of 80 leading shares fell 8.4 to 1,749.9.

Car stocks fell. VW dropped DM 4.90 to DM 172.00 amid investor fears that the impending shareholder meeting will hold management responsible for currency brain losses. Good May sales of BMW's 7 series failed to help the company's stock, which fell DM 3 to DM 611. Daimler lost 50 pfg to DM 1,011, but off the day's lows.

Machinery maker Mannesmann lost 5.60 to DM 149.20. Siemens fell DM 1.20 to DM 697.80 and Hoechst gave up DM 50 pfg to DM 271.50. Banks also gave ground. Dresdner by DM 17.50 to DM 290.50, but ex a 1-for-18 scrip issue. Deutsche fell DM 9 to DM 585 prior to today's 1-for-15 rights issue at DM 450. Commerzbank was DM 2 down at DM 245.

Tyremaker Conti-Gummi firmed against the market by 70 pfg to DM 334.20. It said it will bid for US-based GenCorp's tyre unit General Tire.

Public authority bonds firmed in quiet trade. The Bundesbank sold DM 71.3m of paper after selling DM 13.3m on Tuesday.

Amsterdams drifted slightly lower in the absence of buying orders. Blue chips dominated trading and most closed at the day's lows. Royal Dutch lost 2 1/2 to 345.

Unilever proved an exception, however, with a 1-for-10 advance to FF 859 as demand followed Friday's news of its sale of Staufel Chemical to ICI of the UK. KLM and Akzo also managed rises of 50 cents each, to FF 47.20 and FF 130 respectively.

Publisher Elsevier said it plans to continue its pursuit of Kluwer and added FF 1.20 to FF 49.10. Kluwer

MADRID share prices rose on speculative buying in advance of today's local and European elections as the market expected a good performance by the ruling Socialist party.

The general index added 1.48 to 2,245.3. Quality construction, food, chemical, textile and metal stocks advanced.

Market leader Telefonos picked up 1 1/2 percentage points to 17 1/2 per cent of nominal market value. Utilities and banks, however, fell slightly.

Shares have been suspended until at least tomorrow at Friday's closing price of FF 327.00.

Zaragoza retreated broadly as foreign investors offloaded stocks. The market was further depressed by heavy sales, notably by UK investors, of Societe Generale de Surveillance certificates after the group said currency movements would preclude its matching record 1996 profit figures. It tumbled SF 1,000 to FF 6,250.

Scanners in follow quality control issues. Inspectorate International eased SF 85 to SF 2,975.

Chemicals weakened. Ciba-Geigy beaver lost SF 25 to SF 3,175 and Sandoz beaver SF 250 to SF 11,750.

Banks fell, with engineering stocks mixed. Department stores managed gentle gains, however, with Globus SF 100 better at SF 5,800.

Paris fell after optimism over the resolution of the Government's internal tension gave way to renewed dollar worries.

A rise in overnight call rates by 1/4 of a percentage point to 8 1/4 per cent sparked a sell-off in financial futures which spread to stocks. Construction issues were worst affected and Bouygues fell FF 22 to a 12-month low of FF 1,038.

Banks fell slightly, with resource stocks narrowly mixed.

Among selected gains, however, were Peugeot, up FF 6 to FF 1,525, as French car production jumped 13.8 per cent in the first quarter, and Mot-Hennessy, up FF 5 at FF 2,475.

## UK punters grab new issue by the neck

By Alice Rawsthorn in London

"WE LIVE in a 'get rich quick' society. I am not sure I approve. But if there is easy money to be had - I want some," said Fred as he perused the scrum of investors queuing yesterday in the London rain for applications to buy shares in The Back, a chain of necktie shops.

Like most people waiting to file last minute applications, Fred, a messenger for a City of London stockbroker, plans to sell his shares for a quick profit after trading begins next Tuesday. He has been speculating on new issues for seven years and uses the money to augment his income.

"How do you think I can afford these threads?" he bragged a sharp-suited bank clerk who has "made a few thousand pounds" by speculating on new issues since the Jaguar privatisation three years ago. His companion was also a devotee of stock market debaucheries.

"I used to think investment was a form of gambling. But the only gamble in the new issues market these days is whether your application will be accepted," he said.

The queue formed outside the National Westminster Bank in Princes Street at 7.30am. Hundreds of investors heaved the rain to deliver applications for shares until the list closed at 10am.

The offer for sale of The Back follows an unprecedentedly buoyant period for the new issues market. Its flotation is one of the most expensive the London market has ever seen - the company issued 8.6m shares at 145p on an historic price/earnings multiple of 31.5 - but investors were undeterred.

Samuel Montagu, the merchant bank handling the issue, said that the offer was already "seven or eight times subscribed" before yesterday's morning mail had been opened or the 18 crates of hand delivered applications counted.

## ASIA Selective sales reverse gains

## TOKYO

AFTER a firm start, buying enthusiasm gradually dwindled in Tokyo yesterday, taking share prices moderately lower, writes Shigeo Nishiyuki of Jiji Press.

Leading domestic demand-related and large-capitalisation issues, together with high-technology stocks, came under small-lot selling pressure, while issues with good earnings prospects were traded briskly.

The Nikkei average fell 144.01 to 25,378.88. Volume totalled 627m shares compared with Monday's 678m. Declines outnumbered advances by 566 to 382, with 121 issues unchanged.

Lacklustre trading reflected both the caution of institutional investors, who are awaiting the outcome of the Venice summit, and the yen's renewed strength.

In addition, major securities houses were diverted into trading in futures contracts, based on a package of 50 stocks which the Osaka securities exchange launched yesterday.

Nippon Steel topped the active list but its trading volume totalled only 23.42m shares. The issue ended ¥1 higher at ¥381.

High-technology stocks proved popular in early trading, bolstered by the partial lifting of US sanctions against Japan over semiconductor trade. But they came under pressure later.

However, investors sought selective issues to earn short-term capital gains. Denki Kagaku Kogyo, with 13.94m shares changing hands, climbed ¥31 to ¥734, helped by the rescheduling of chemical products market.

Nippon Kayaku scored ¥110 to ¥1,480 on investor expectations of the growth potential of its anti-cancer drug. Nikkatsu jumped ¥23 to ¥334 on rumours of its shares being hunted by speculators. Fujiya scored a maximum allowable single-day gain of ¥100 to ¥1,680.

Bond prices moved in a narrow range. The yield on the benchmark 5.1 per cent government bond, mat-

turing in June 1998, opened at 3.065 per cent compared with 3.020 per cent at the close on Monday. Later, however, it came under selling pressure, with its yield rising to 3.080 per cent.

Around mid-day, the yield turned lower again, following reports that President Reagan had asked Japan to guide short-term interest rates lower at his meeting with Prime Minister Nakasone in Venice. The yield ended the day at 3.040 per cent.

## HONG KONG

STRONG FOREIGN and local institutional buying pushed Hong Kong share prices to yet another record, with the Hang Seng index climbing 40.51 to 3,108.57.

US and Japanese institutions were particularly in evidence in a late buying spree. The Hong Kong index rose 27.04 to 2,800.95 but turnover was down on Monday at HK\$1.13bn.

Wharf Holdings picked up 20 cents to HK\$8.50 and Hongkong Bank 15 cents to HK\$9.45.

## SINGAPORE

A BOUT of profit-taking took Singapore sharply lower as the technical correction to an overbought market gained hold. The Straits Times industrial index lost 17.18 to 1,233.62.

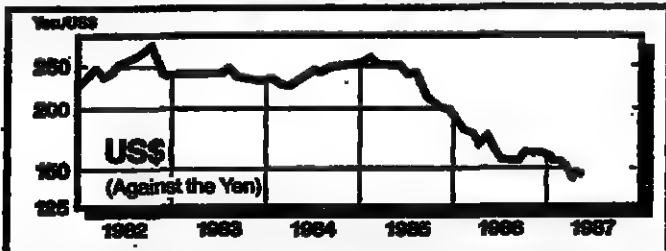
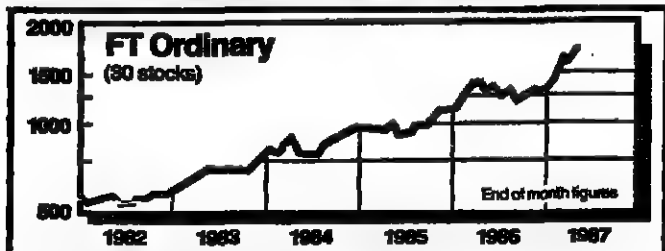
Biggest falls included Malaysian Banking, down 35 cents at S\$7.50, and Singapore Airlines and Genting, both 20 cents lower at S\$13.50 and S\$6.50 respectively.

## AUSTRALIA

DEMAND for selected industrials offset weaker golds in Sydney and took the All Ordinaries index up 3.3 to 1,781.2. But share volume was a low 98.6m as many investors stayed away after the long weekend and amid caution over the July elections.

Airship Industries rose 3 cents to A\$1.06 after climbing to A\$1.30 following its contract with the US Navy.

## KEY MARKET MONITORS



## STOCK MARKET INDICES

NEW YORK	June 9	Previous	Year ago
DJ Industrials	2,352.7	2,351.4	1,540.15
DJ Transport	1,013.34	1,001.42	778.38
DJ Utilities	201.12	201.06	183.89
S&P Comp.	297.28	298.72	239.86

LONDON FT	June 9	Previous	Year ago
Ord	1,761.3	1,727.2	1,314.4
SE 100	2,255.2	2,228.4	1,894.50
A All-shares	1,124.19	1,109.39	785.22
A 500	1,260.36	1,241.40	876.72
Gold mines	388.7	385.5	206.0
A Long grt	8.75	8.85	8.14
World Act. Ind	131.29	131.48	90.28

TOKYO	June 9	Previous	Year ago
Nikkei	25,378.88	25,323.88	17,008.3
Tokyo SE	2,198.01	2,195.38	1,718.25

AUSTRALIA	June 9	Previous	Year ago
All Ord.	1,781.5	1,778.0	1,230.2
Metals & Mins.	1,075.0	1,075.0	530.2

AUSTRIA	June 9	Previous	Year ago
Credit Aktien	185.99	185.99	244.88

BELGIUM SE	June 9	Previous	Year ago
	4,580.70	4,580.70	3,580.80

CANADA	June 9	Previous	Year ago
Toronto	4,697.70	4,697.70	3,728.3
Met & Mins.	2,881.0	2,848.8	2,204
Composites	3,717.3	3,728.3	3,084.7
Metals & Mins.	1,857.85	1,862.38	1,552.63

DENMARK SE	June 9	Previous	Year ago
	n/a	n/a	228.76

FRANCE	June 9	Previous	Year ago
CAC Gen	414.20	414.20	343.0
Ind. Tendance	102.70	102.70	81.73

## WEST GERMANY

FAZ-Aldan	June 9	Previous	Year ago
Commerzbank	1,741.50	1,741.50	1,571.4

HONG KONG	June 9	Previous	Year ago
Hang Seng	3,108.57	3,068.06	1,748.24

ITALY	June 9	Previous	Year ago
Banca Com.	703.10	701.45	674.80

NETHERLANDS	June 9	Previous	Year ago
ANP CBS	297.30	297.30	289.2
Ind	244.00	244.00	230.8

NORWAY	June 9	Previous	Year ago
Ole SE	436.82	436.82	348.28

SINGAPORE	June 9	Previous	Year ago
Straits Times	1,233.62	1,233.62	951.86

SOUTH AFRICA	June 9	Previous	Year ago
Gold	2,069.0	2,069.0	1,588.8
Industrials	1,894.0	1,894.0	1,167.4

SPAIN	June 9	Previous	Year ago
Madrid SE	224.83	223.35	176.20

SWEDEN	June 9	Previous	Year ago
J & P	n/a	n/a	2,431.78

SWITZERLAND	June 9	Previous	Year ago
Suisse Bank Ind	581.80	581.80	550.7

COMMODITIES (London)	June 9	Previous	Year ago
Silver (spot)	\$458.25	\$458.25	\$455.75
Copper (cash)	\$351.00	\$351.00	\$357.50
Coffee (July)	\$1,285.05	\$1,285.05	\$1,283.50
Oil (Brent)	\$17.57	\$17.57	\$18.825

GOLD (\$/oz)	June 9	Previous	Year ago
London	\$458.25	\$458.25	\$455.75
Zurich	\$458.25	\$458.25	\$455.75
Paris (Bullion)	\$458.25	\$458.25	\$455.75
Luxembourg	\$458.25	\$458.25	\$455.75
New York (August)	\$461.20	\$461.20	\$454.30

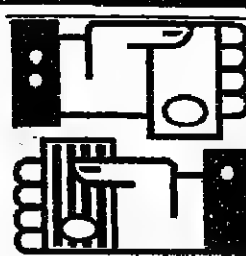
## CURRENCIES (London)

US DOLLAR	June 9	Previous	Year ago
£	1.795	1.8045	1.5530
DM	1.4245	1.4340	1.2375
FF	5.3875	5.3875	5.3875
¥	1.4825	1.5020	2.4820
₹	2.0175	2.0325	3.3325
₹	1.288	1.307	2.145
₹	57.30	57.30	61.70
₹	1.2430	1.2435	2.2215

FF	1.4825	1.5005	2.4825	2.4800
FF	2.0175	2.0325	3.3325	3.3325
DM	1.298	1.307	2.158.5	2.142
FF	37.15	37.30	61.70	61.15
FF	1.3430	1.3625	2.2325	2.2015



## SECTION III

FINANCIAL TIMES  
SURVEY

Mass-market retailing  
could end up being  
dominated by 20 or so  
super shopkeepers.

Takeovers look set to

continue, market niches are being eagerly sought and exploited and money is being poured by the sector's moguls into bright new designs for their outlets. Meanwhile, the independents are having to fight for their lives,  
**Christopher Parkes reports.**

Restless and  
growth hungry

THE EFFECTS of the plague of takeovers and mergers which has changed the face of the British retailing industry over the past five years have spread far beyond the narrow alleys of the City of London. They are now evident in the changing shopping environment along every high street, in every out-of-town lot, and alongside every ring-road in the country.

Since 1982 there have been some 20 major takeovers, worth about £5.5bn. One result has been the promotion of retailing to the premier league of British industry. At the last count, 10 retailers were listed among the top 100 UK companies ranked by turnover.

The number seems certain to grow as the takeover process continues. However, spending on acquisitions pales when compared with the investment the shopkeeper moguls are pouring into their businesses.

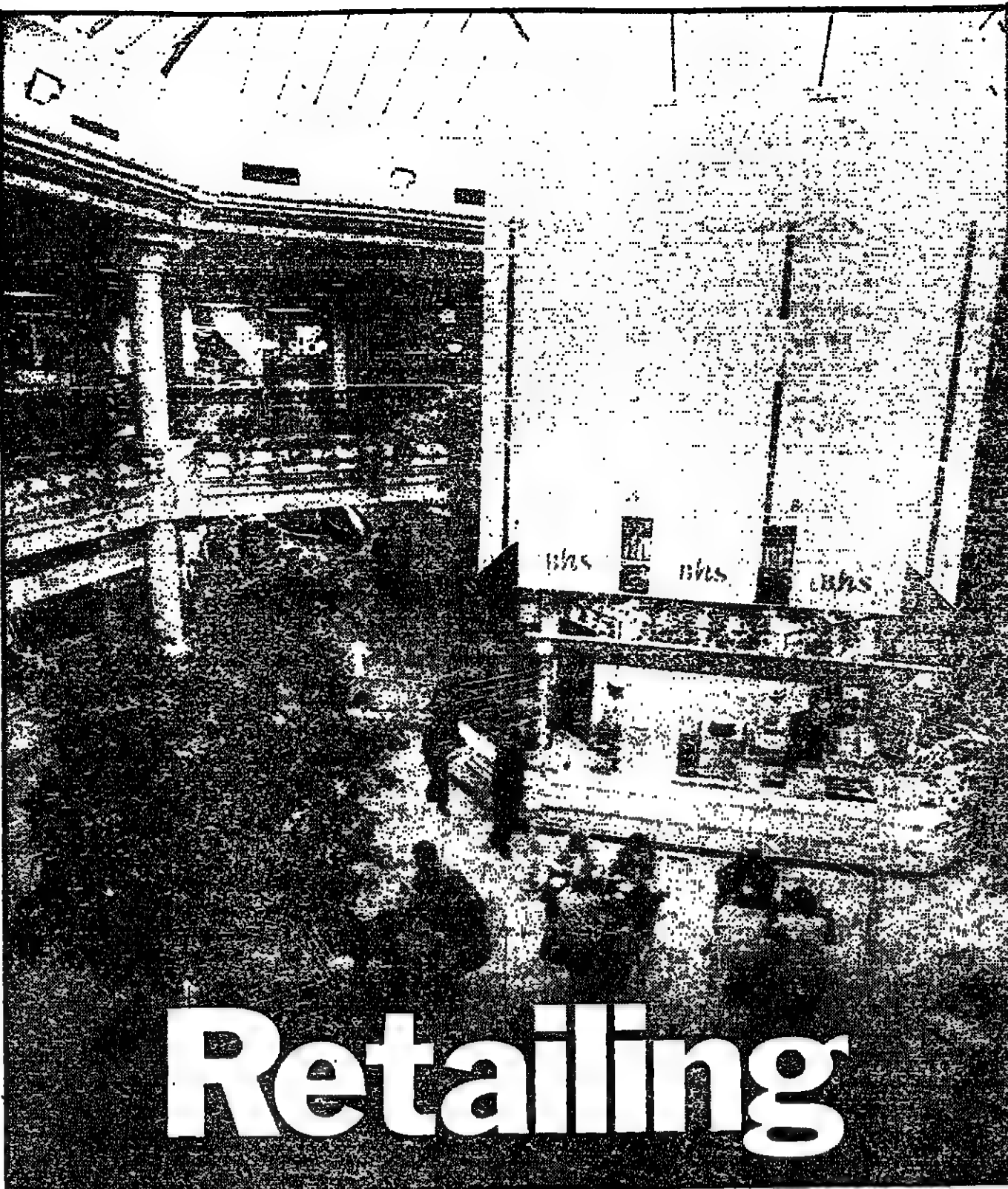
According to Mr Geoffrey Mulcahy, chief executive of Woolworth Holdings, the Woolworth, B&Q and Comet group, the new breed of retailers is investing

some £3bn a year in its businesses. Spending projects range from refurbishment and image-building to wholesale restructuring of existing businesses and the conjuring up of new ones.

Woolworth itself typifies the restless, growth-hungry nature of the new look retailing industry. Tested on the takeover battleground in a bitter struggle with Dixons a year ago, it emerged from the fray in aggressive mood, expanding on all fronts—especially the bottom line. Announcing its results in March, which included a 40 per cent increase in pre-tax profits, the group provided plenty of evidence that it was putting its newly-developed muscle to good use.

• The B & Q do-it-yourself warehouse business is opening new stores at the rate of 30 a year.

• Comet's electrical stores, opening at a similar rate, have been given new management and a style to compare with the successful formula developed by Dixons Group;



## Retailing

MetroCentre, Gateshead: the biggest shopping centre in the country. But is it wise to permit out-of-town expansion? See Page 3.

• The Woolworth variety chain has been completely revamped and is recovering its role as the group's high street flagship. This pattern of rapid organic growth and dramatic internal change is common in all the major groups and in all sectors. The Woolworth policy also encompasses a relatively new strategy which is being

developed vigorously throughout the industry. Mr Mulcahy calls it "retail specialism." City wordsmiths prefer "segmentation."

Increasingly, highly-specialised, precisely-targeted retailing concepts are being spun off from the multiple chains. They are either logical extensions of existing businesses, or entirely

new ventures which fit in broadly with the parent group's style. Marks & Spencer has established a chain of furnishing satellites, and is dabbling cautiously with seven stores selling sports equipment—an extrapolation from its leisure wear and ski-ing clothes business. Littlewoods, the privately-

owned retail, pools and mail order business, is opening Inside Story shops selling furnishings and household goods. W. H. Smith is busy with Our Price music shops, extending its Sherratt and Hughes book chain—dealing in products which it knows well. Following the lead set by Toys 'R' Us of the US, Boots has ventured into

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Debit cards		Gone for the whole family	
Electronic point of sale		Mail order	
Home shopping		Children	
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		Refits	
		Love affair with design	
		Specialists	
		Niche for ties and tights	
Supermarkets	3		6
Out-of-town shopping			
Avoiding an empty heart			

Children's World, closely followed by Woolworth with Kid-store.

Woolworth is also branching out with new specialities. A chain of car part and service centres, successfully tested in the B&Q chain, is to be built up on the recently-acquired Charlie Browns business. Superdrug drugstores, bought after negotiations with Underwoods broke down, is expected to grow quickly. B&Q Homecentres, selling quality branded furniture out of town, are starting to develop as stand-alone businesses.

New specialist concepts are also gaining ground. Sears has neatly segmented its enormous holdings in shoe retailing, aiming its Dolcis, Roland Cartier and other brands at specific social and age groups. Sears is also following closely the example set by Next, and has targeted specific sectors in the clothing trade for development. Burton, too, is refining its approach with Alphas. Next itself is applying its bold, stylish image to accessory shops and home furnishings. Next for Gentlemen is intended for the growing (and ageing) section of the community which may find the original men's shop a little too out.

Emergent entrepreneurs have developed ultra-refined strategies in the Tie Rack mould, which have thrown up Sock Shop, Knickerboxes, compact disc and watch specialists, filling in tiny but highly profitable niches with tight ranges of products stocked in considerable depth.

The net result of this process is certain to be increasing pressure on the remaining independents. It could end in the virtual domination of every sector of mass-market retailing by a clutch of 20 or so super shopkeepers.

The pattern is already set by the supermarket chains, which are steadily grinding down independents in the food sector. For example, they have increased their share of the fresh vegetables trade from 23 per cent in 1984 to more than 30 per cent now at the expense of the old-fashioned greengrocer.

Stockbrokers Sheppards reports: "The next service you can expect to see disappear from your local high street will be the independent baker. The six major multiples opened 233

in-store bakeries during 1986 alone.

Ironmongers are also under pressure from the DIY superstores. Mr Nigel Whittaker, chairman of the 200-branch B&Q chain, reckons that by 1990 some 60 per cent of the market will be controlled by the multiples.

However, smaller operators are fighting back. The grocery trade, the first to suffer the impact of supermarket-style retailing, has developed a core of resistant independents and small specialist groups. So-called voluntary groups like Spar, which groups some 2,600 retailers and 11 wholesalers, are showing increasing confidence. Many are opening early and closing late, offering the personal service supermarkets cannot match, and selling products like newspapers.

Mr John Irish, chairman and managing director, readily admits that Spar was tainted by the negative image of the run-of-the-mill local shop's small range of low quality goods at high prices.

However, the group is investing in training, spreading merchandising skills, and offering incentives to owners who open late and adopt the group's new standards—about 100 a year are ejected from the group. To those who suggest that progress is slow, he retorts that it took Tesco six years to win a position and esteem comparable with Sainsbury's.

Mr Irish presents Spar as the biggest and most successful of the convenience operations. The convenience shop is an idea imported from the US which has yet to find its true form in the British market. Others, like W. H. Cullen, formerly an old-fashioned up-market grocery business, are seeking specialist niches in the dormitory territories in and around London.

Most intriguing is the recent decisive move into the UK by Circle K of the US, one of the biggest convenience store chains in the world. Buying the 84 shops in the Sperrings chain gave it a firm base, which, the company says, could be expanded to 500 outlets over the next five years.

However, there are suspicions that this base is already being eroded. Many supermarkets already open early and close at around 9pm, and the inevitable

Continued on page 6

What, precisely, does the Board  
intend to do about shop theft?

"As your Managing Director, I'm not talking about 'shrinkage', shop theft, or pilferage. I'm talking about daylight robbery. Stealing is hitting our bottom-line. We must address this problem as a management priority..."

"I'm the Textile Director... I would like to position more of my leading lines near the entrances—but I know we'd be running a risk. With present security systems, I simply cannot afford to take that gamble. Consequently, I'm forced to reduce my yield per square foot... It's an unhappy compromise."

"I'm the Financial Director and I'm responsible for controlling the company's outgoings. But how can I be expected to contain expenditure when 'shrinkage' accounts for too much of our profit?"

"I'm the Operations Director responsible for Security—we've tried the current crop of security systems and they simply don't work well enough. Retail security desperately needs a new initiative... a new profit protector... and it needs it NOW!"



There is a new weapon in the war against shop theft.

It's called Colortag®

DEMOTIVATION: Colortag® works on the principle that, if you remove the value of a stolen garment, you instantly remove the motive for stealing it. In two seconds flat this device can be attached to virtually any article of clothing or textile merchandise.

Once fitted Colortag® can only be opened with a special, patented air key. If any shoplifter steals a garment and attempts to force it open,

the Colortag® will shatter and spray him and the merchandise with indelible dye. All stolen goods will be rendered worthless... that's the ingenious sting in the tail for all shoplifters.

CUT THEFT FREQUENCY LOSSES BY 86% Within 2 months of introducing this new "PROFIT PROTECTOR", Sweden's largest department store had saved enough to recover its entire Colortag® investment. Within 2 years, shop theft losses had plummeted by over 86%. It has been a similar story in other parts of Europe.

Shoplifters have got the message—don't mess with Colortag®.

**BHS LEADS THE WAY**  
BHS will be putting this PROFIT PROTECTOR on trial in the Home Counties. Remember Colortag® means • No expensive installation • No costly maintenance • No security cameras • No alarms • No false alarms • No violence at the hands of shoplifters • and no loss of 'People Time' either. Colortag® actually frees security staff to concentrate on other areas of risk.

No wonder, BHS is leading the way!

Take a closer look at Colortag® on STAND 105 at SHOPEX, OLYMPIA. Alternatively, clip the coupon and send it to the address below or telephone our Action Line—Dorking (0306) 76741.

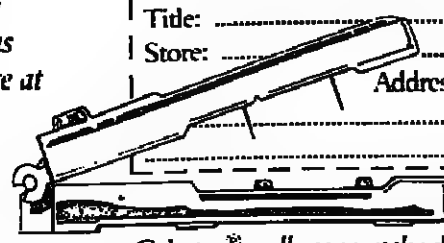
Name: \_\_\_\_\_

Title: \_\_\_\_\_

Store: \_\_\_\_\_

Address: \_\_\_\_\_

Tel: \_\_\_\_\_



Colortag® really can put the damp on crime and free your profits.



## RETAILING 2

### Home shopping

## Some prefer it out in the cold

RETAILER of the year, Mr Gerald Ratner, has a clear view of the British shopper's environmental preferences. "People like to be shovelled around," he said recently.

A strong supporter of the high street—as well he might be with almost 1,000 jewellery outlets trading at record levels—he believes consumers enjoy the jostling bustle of Saturday shopping.

However, the boom in spacious, one-stop, out-of-town superstores suggests that some prefer a more leisurely pace, and there is a growing belief that many would prefer to do their shopping without leaving the fireside.

Mail order, for example, is regaining favour after a slack spell in the early 80s. Littlewoods has already nudged the business into the electronic age by introducing telephone ordering.

More recently it has stepped up its involvement in home shopping with ShopTV which uses the TV set, courtesy of British Telecom's Prestel service, as a display and information medium.

Prestel has offered teleshopping facilities since 1978, but success has been limited

because most of its subscribers are business concerns.

New companies are springing up regularly to try their hand in exploiting the capacity offered by cable television and satellite broadcasting.

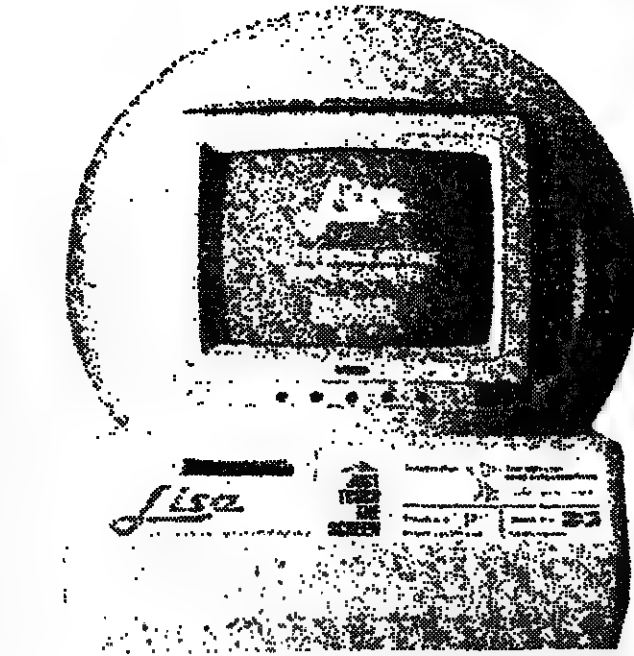
They seem undeterred by the slow progress of cabling companies, which have so far connected only about 200,000 households in the UK.

One of the latest, Space-Shopping, proposes offering a regular programme across Europe in which the sales spiel for goods ranging from door knockers to tennis racquets, is interspersed with chat-show interludes.

The convenience of the technique is appealing—the viewer looks, listens, phones, recites a credit card number, and takes prompt delivery.

The durability of the approach is less certain. In the US, the most heavily cabled country in the world, a recent surge in the popularity of sales-cum-chat has been followed by a rapid tailing off and consolidation among the companies concerned.

There are many reasons for the stop-start nature of UK ventures so far, and prominent among them are extrapolations on Mr Ratner's theory that



A precursor to home shopping? Littlewoods' Shopping Adviser

people enjoy the hurly burly of traditional shopping.

According to a recent study by Ogilvy and Mather, the advertising agency, the use of Prestel and similar links for buying theatre tickets, booking hotels and purchasing other services can be expected to grow.

Travel agents—already heavily computerised and largely dependent on Prestel links—can also be expected to plug in increasingly.

However, the report says,

home shopping for goods presents some difficulties. "Shopping for non-essentials is becoming a leisure activity in its own right, and is likely to continue to be so," the report says.

Since items like clothing need to be tried for size, match and style, first-hand shopping is likely to remain the norm for most people.

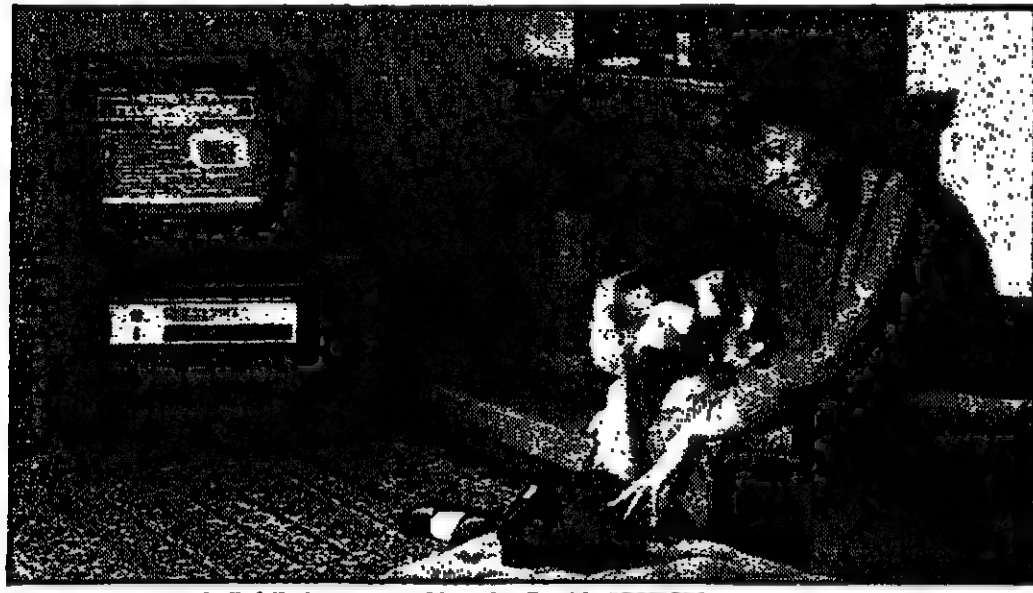
Joint author of the report, Mr Alan Wolfe, suggests consumer durables may offer more promise. The most important factors determining the purchase of a washing machine, for example, can be adequately described on screen.

Some manufacturers, besieged by retailers' demands for ever bigger orders and ever lower prices, are known to be investigating the possibility of going over the shopkeepers' heads and offering direct supplies of their products through the TV or interactive video stands in shopping malls.

But established retailers themselves seem most likely to make the pace. As Mr Wolfe says, once their stores are computerised, it would be relatively easy and cheap to offer home-shopping.

Customers would pay for the convenience through higher prices, while costs per sale need not be higher than in the shop, particularly if the shoppers proved willing briefly to brave the crush and collect their basket of groceries or new hi-fi themselves.

Christopher Parkes



There's a growing belief that many would prefer fireside shopping

### Debit cards

## Retailers play a good hand

"CONNECT," which was almost a term of abuse in retailing circles only a few weeks ago, is now the symbol of the bright future of electronic cashless shopping from which retailers stand to gain much.

Connect is the name of Barclays Bank's new debit card, the first in a generation of cards which pave the way for cashless shopping. The lead-up to its launch on June 3 was surrounded with much controversy.

Connect looks like an ordinary credit card, but the difference is that purchases made with it will be debited directly to customer's current account—after two or three days, in the same way as a cheque. With credit cards, cardholders get a bill at the end of the month and a short period of interest-free credit. They pay interest on whatever amount they then fail to pay.

Retailers were originally furious about Connect, because Barclays had chosen to launch it under the Visa brand name and was saying that they would have to pay the same charges as they pay for credit cards. At about 2 per cent of the value of each transaction, these charges are considerably higher than the 10p retailers pay for each cheque transaction.

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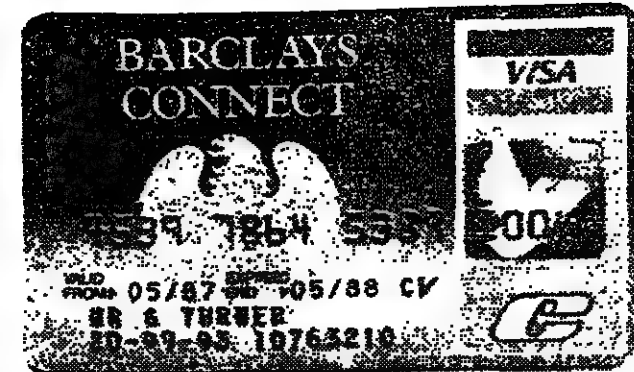
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Christopher Parkes



Connect, from Barclays, is the first in a generation of cards which pave the way for cashless shopping

the Office of Fair Trading for abusing its monopoly position in credit cards and persuaded the National Consumers Council to support their viewpoint.

As a result, on May 27 Barclays backed down. It agreed that there would be a flat fee for Connect, not a percentage one; that the flat fee would be in line with the present cheque costs; that retailers who had originally boycotted Connect would not be charged higher rates; and that in negotiating charges with individual retailers it would not use the threat of expulsion from Visa.

Barclays, however, has still held on to its principle that anybody accepting Visa cards is bound by Visa's rules to accept Connect. What this means in practice has yet to be seen. It is also possible that the OFT will conduct a special probe into the practice of tying acceptance of Connect to acceptance of Visa, as it has threatened in a letter to Barclays.

But, for retailers, the most important victory may be the precedent they have set for negotiations on future payment systems: a flat fee charge on any future debit cards or other

cards designed to replace cheques and the free negotiation of charges.

The negotiating position of retailers has been considerably strengthened. At the beginning of the whole saga it looked as though Barclays would set a precedent; at the end, the retailers have set the precedent. They hope other banks will find it difficult not to negotiate on the same lines.

While the battle over Connect has been raging, a few more tentative steps have been taken towards setting up a nationwide cashless shopping scheme under Eftpos Ltd, the embryonic clearing system owned by the main clearing banks.

Towards the end of last year, Eftpos finally agreed on the broad outlines for a future nationwide system. This will consist of two phases.

In the first phase, to get under way some time in late 1988, all the banks will co-operate on a uniform scheme in three cities. After that, they will be free to choose to continue with the uniform scheme or go their own way provided their cards and terminals can link into the

national scheme. This plan of action is said to have considerable advantages over the previous plan, which would have forced banks to have a uniform scheme in both phases. It allows banks to compete among one another and also gives greater flexibility in tailoring systems and services to individual retailers' needs.

Much work, however, has still to be done. The precise specifications of the system have yet to be worked out and before they are, banks will not know whether their individual cashless shopping schemes (of which Connect is the most obvious) will be able to link into the system or whether they will need to be adapted.

Most important, the commercial structure of Eftpos is still far from certain.

The outline of the structure, though, is likely to be as follows. Each retailer will pay Eftpos the same charge every time an Eftpos card is used to make payments, regardless of who has issued the card, although the charges may well differ from one retailer to another. Banks and other card issuers will then work out a revenue-sharing arrangement based on the frequency of use of the system by their cardholders.

On top of this basic structure, however, there will be the opportunity for the Eftpos system to take non-Eftpos cards. For example, credit cards such as Access, charge cards like American Express, or even debit cards like Connect, could be used in the system even if they did not carry the Eftpos brand name, provided they fitted the Eftpos specifications.

In that case, the card-issuers would first have to negotiate with Eftpos the cost for using its system. They would also have to negotiate charges with retailers. There is no reason why these charges should be the same as the charges on Eftpos cards.

Hugo Dixon

## Electronic point of sale systems, known as Epos, will improve management information and control, reports Alan Cane

## Computerising cash tills

WHILE THE glamour and controversy which surround Eftpos hog the headlines, the major retailers are pressing ahead with technology which is less advanced but which promises better returns in the long run—computerised cash tills, otherwise known as electronic point of sale systems, or Epos.

Despite the similarity in the acronyms, Eftpos and Epos have little in common. Eftpos is to do with payments, Epos is all about management information—stock control, cash management and product marketing.

While retailers can mount arguments about the desirability of Eftpos, none of them could argue against improved management information and control.

So it is no surprise that a recent survey by ICL, Britain's major computer manufacturer and a leading supplier of Epos equipment, suggested that the number of computerised cash tills would rise sixfold over the next seven years in the UK alone.

Only 28,000 have so far been installed, about 20 per cent of Britain's points of sale in leading retail outlets, the survey said. It went on to predict the number would rise to 410,000 by 1993.

Computerised tills are able to store precise records of all transactions at the point of sale and transmit them automatically to a retailer's main computer centre where they can be analysed rapidly by specialised software.

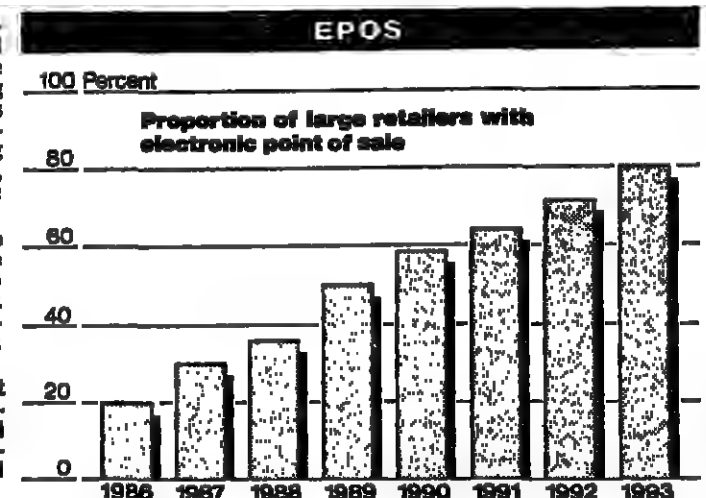
Even a single Epos system can provide a small retailer with valuable stock and marketing information. It is at its most useful, however, in a large organisation carrying many product lines and which is spread out geographically.

Wimpy International, for example, has been using Epos in the UK since 1978 to co-ordinate its fast food counter service operations. Mr Keith Hawkins, its operations development manager, told a recent retailing conference that the company would not open a counter service facility without having an Epos system installed.

Dr Liz Mandeville, a researcher with the Retail Management Development Programme, told the same conference that her own surveys showed that most retailers had few problems with Epos and benefited greatly from its introduction. "The likelihood is that the next few years will see not only a widening but a deepening of the impact of Epos in large companies."

The computerisation of retail operations opens the door to a whole array of technological options. There is considerable interest in speeding up the flow of supermarket check-out queues through the use of scanning equipment able to read information printed as a bar code into the product packaging.

The reason for this renewed interest is a substantial



Source: ICL estimates

improvement in the quality of the scanning systems and a big increase in the number of products which carry bar-coded information. Organisations like B&Q and Boots reckon that over 50 per cent of all their products are now coded.

Scanning takes many forms, from slot scanners and light pens to laser guns. The advent of laser scanning, in particular, has raised the accuracy of the procedure to acceptable levels.

The importance of scanning is that, in no extra time, all manner of useful commercial information can be captured and stored in the computer system ready for analysis.

In an "integrated store of the future" the computer software analyses the returns from the company's check-out points and compares it with goods in stock. It draws up, automatically, a proposed order for each branch which is then checked and amended by a senior manager.

The manager may use an expert system to help with this task. This is a piece of computer software which stores the combined expertise of a number of managers and provides apparently reasoned answers to queries. The system will know, for example, that certain kinds of food will be in demand in certain areas of the country at particular times—the Indian and Chinese New Years, for example.

Orders to suppliers would be transmitted electronically using Electronic Data Interchange (EDI) over a Value Added Network (VAN). The essence of EDI is agreed standards of operation: messages sent from, say, a retailer, are received, understood and acted upon by a supplier without doubt or hesitation.

The message from the store reaches the manufacturer where it is processed, again automatically by the manufacturer's computer, which has on file up-to-date stock levels. Confirmations or amendments are generated and transmitted back to the retailer. This electronic ping-pong goes on until both sides are satisfied.

The despatch day is confirmed, goods moved automa-

phone lines and the circle begins all over again.

The individual elements of this idealised picture are all being used in stores somewhere. Over the next few years, these islands of retailing automation will gradually join up to give a fully-integrated system.

What of automation for the customer? Is there a future for teleshopping where all that is needed to select and buy a sofa or the week's groceries is a television set and a keyboard?

The US is already well advanced with a number of trials based on technologies ranging from videotex (similar to the UK's Prestel, Ceefax and Oracle services) to cable television and telephone-based services.

So far the response from customers to most of these innovations has been lukewarm. "Few consumers wake up in the middle of the night in a cold sweat indicating a strong need for an electronic retailing service," observes Dr Wayne Talarzyk, Professor of Marketing at Ohio State University.

Like Eftpos, however, such services will make their mark. Progress, though, will be through evolution rather than revolution. The customer always knows best.

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## RETAILING 3

## Out of town

## Avoiding an empty heart

PROPERTY DEVELOPER John Hall is the apostle of the out-of-town shopping centre, the man who turned derelict land in the unlikely Gateshead area into the biggest shopping complex in the country. He is the man whose speech is punctuated by comments on changing lifestyles, the need to change shopping habits.

The MetroCentre at Gateshead is doing just that, he claims. For him MetroCentre is a symbol of renewal. He believes that retailing can be the catalyst for the reclamation of derelict land, for promoting employment where there are large numbers of jobless. MetroCentre, he has claimed, has mapped up a "unemployment south of the Tyne".

Using the tax concessions available in enterprise zones has helped him attract top retailing chains. The same phenomenon has happened at Dudley outside Birmingham where Richardson Development has created the Merry Hill shopping complex. Despite the fact that both these centres are in areas outside the boom region of the south-east, they have started with a high degree of regional consumer interest. This points to the wider phenomenon which has repeatedly been pointed up by analysts—the spread of out-of-town shopping is an inevitable consequence of higher disposable incomes and the retail boom.

But it is not as easy as that. The more the interest in out-of-town shopping has grown, the more anguished has become the debate about its effect on inner cities. Is it wise to permit unbridled expansion of retail facilities out of town when the thrust of social policy is to regenerate the inner cities? More crudely, what happens to the in-town property values, what happens to the in-town trade, if huge complexes sprout out-of-town?

Among the major store groups, Marks & Spencer plays the game both ways. It has stores in Eldon Square, Newcastle and in central Bristol, but this has not stopped it taking part in MetroCentre nor in joining hands with Prudential Assurance for the Cribbs Causeway development in north Avon.

In recent weeks, both Tesco and John Lewis Partnership have come out against encouragement of major out-of-town complexes. Mr Stuart Hampton, John Lewis director of research and expansion,

argued that the issue was not one of retail competition. He noted the presence of companies with no prior experience of retailing among the developers. The issue, he said, was one of land use and therefore it required political direction.

The political direction is less clear on the broad terms of the argument. Mr William Waldegrave, Environment Minister, noted last October that "it is not for land use planning to dictate that any particular kind of development, or any particular kind of retailing, is a Good Thing or a Bad Thing in itself."

Here then is a commercially neutral planning policy, which is developed in two ways. First, planning should be used to generate development. Second, development must not be in the Green Belt.

Thus, the Government last December told local authorities that any shopping scheme over 250,000 sq ft must be referred to the Department of the Environment. That is a check on out-of-town schemes.

But out-of-town schemes have been permitted to take place in enterprise zones—Hall's MetroCentre, and Richardson Development's centre at Merry Hill, Dudley, for example. It is here that development clashes with commercial neutrality, because of the tax concessions and rates holidays that are associated with the zones. For Newcastle city centre retailers, MetroCentre is not fair competition.

The argument at this stage is based on fear, however, rather than experience. It is too early to judge whether the UK is inevitably going down the American route where some cities have an empty heart surrounded by economically burgeoning suburbs—the "hole in the doughnut" phenomenon. But there is sufficient experience to know that the planners are under pressure, especially in the old metropolitan areas, where the former planning authority has been swept away and power handed down to the boroughs. This has forced borough councils in Manchester and the West Midlands to group together in an effort to devise a shopping strategy which recognises that there is a demand for out-of-town centres and, at the same time, safeguards the vitality of the main urban centres.

It is the sheer number of planning applications for new major centres that provides the pressure. And the applications show that the retailing boom is nationwide. Edinburgh and Glasgow, West Yorkshire, Teeside, around the London ring, Southampton, Exeter, as well as those in Avon, Manchester and the West Midlands—all are caught in the retail dilemma.

Southampton County Council has given some idea of the scale of the development demand. "In South Hampshire alone there are currently 15 applications under consideration for out-of-town shopping centres which together total in excess of 3.5m sq ft. To put this figure in context, Southampton city centre currently has 1.5m of retail," the Council said.

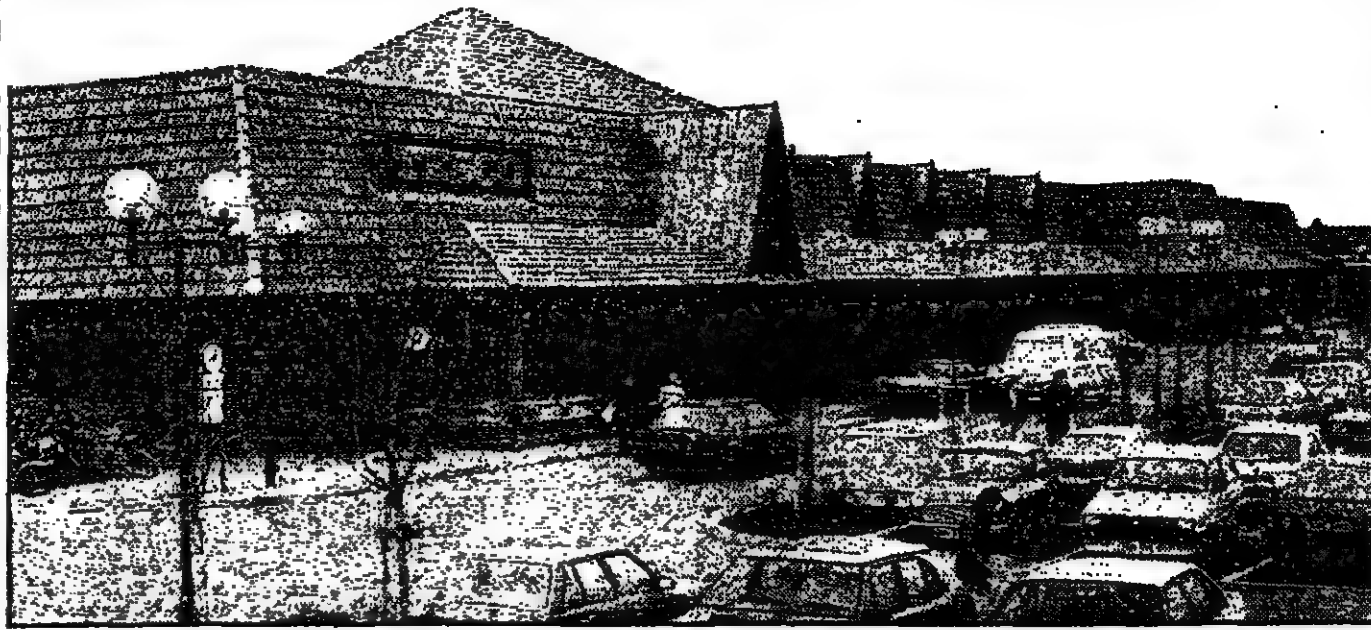
The speed of development is quickening. Last year the number of new shopping centres completed rose sharply after falling for several years. Hillier Parker, the chartered surveyors, noted that the total floor-space involved was 4.6m sq ft, compared with 2.3m sq ft in 1985. But of that 1986 total about half came in out-of-town centres.

There is more to come. At the end of last March, Hillier Parker calculated 14.8m square feet of shopping space was under construction up and down the country. Of that just under half is on out-of-town sites. A further 28.5m square feet had planning consent to go ahead and of that about half would be out-of-town. But well over half the number of planning applications for new shopping space—some 52m square feet in all—are for out-of-town centres of more than 50,000 square feet each.

So, although there is a stream of out-of-town shopping schemes in the pipeline, many of them are at a vague planning stage. A large number will not be constructed, either because there will not be planning permission or because the developer will change plans. Indeed, the avalanche of proposals for new out-of-town schemes has perceptibly slowed this year.

This helps give some perspective to the inner-out town argument. There is a continual search among developers for town centre schemes and it is the one sector of the property industry, outside the City of London office arena, where there is no shortage of institutional funds.

Paul Cheswright



Customers want more than a hoof of shopping and a tankful of petrol: Tesco is testing banking services

## Supermarkets

## Majors fight for sheer bulk

THE PATTERN for the future structure of food retailing in Britain is well-established. Multiple supermarket companies' market share will probably have advanced a further 10 points to 80 per cent by the mid 1990s. That will leave independent stores with some 12 per cent, compared with 17 per cent last year, and the co-ops struggling with about 5 per cent, as against 12 per cent in 1986.

Although there may be some further shuffling of market share figures among the majors, there is broad consensus that 80 per cent is saturation point for the supermarkets. The big operators at present lack the manoeuvrability completely to buy power and efficiency of the independent sector.

A new study from Manchester Business School suggests that Stockbroker L. Messel's latest 1986 may mark the end of the sector review says starkly: "A small shop's decline. Many very distinctive and determined stores, especially corner shops, format will prove essential for are in isolated locations and so the remaining smaller (multiple) operators to survive."

Equal first come branch computer systems and Epos (electronic point of sale) installations to improve stock control and management information. Next comes distribution efficiency, exemplified by Tesco's recent decision to focus its national distribution of fresh and frozen foods on six 250,000 sq ft warehouse centres. When these centres are complete, the chain will have just 14 procurement points handling 90 per cent of its merchandise.

As Tesco's recent absorption of Hillards illustrates, this concentration of power is likely to continue, further enhancing the leading group and increasing the pressure on smaller fry. The prospects for the co-ops still seem less hopeful. There are links with its Yorkshire still more than 100 individual customer base, sponsoring societies, despite regular community and charity events; it is committed to rationalising in the UK to introduce its own and bolting the number down to 25.

"Unless and until they can centralise their operations and assume a definite role and restaurant identity, they will always be at a disadvantage to the multiples and liable to further erosion of their market share," the Manchester study says.

However, the survival or at least the continued independence of many smaller, regional multiple chains, is conditioned by similar constraints. The top five companies in the elite multiple sector—J. Sainsbury, Tesco, Deas, Asda and Argyle—last year had 92 per cent of the grocery market compared with only 38 per cent two years before.

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Physical infiltration of their local strongholds by the Sainsbury and Tesco is only the first of the trials facing regional multiples. The bigger and richer the chain, the more likely it is to be able to assemble all the "tools" to improve profitability and sharpen competitive edge.

A Manchester Business School survey among market leaders shows that buying power and price—once prime considerations—have been relegated to the bottom of the list of factors affecting profitability.

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In fourth position comes the introduction of value-added merchandise: including the type of products put through Tesco's latest distribution system. Sales of foods with some element of "convenience" are growing relatively rapidly, by about 7 per cent a year.

Pre-packed, part-prepared vegetables, skinned chicken breasts, fresh pizzas and similar produce are making rapid inroads into supermarket space, displacing packaged groceries and slow-moving, lower margin items.

But the main battle between the majors is still being fought over market share, with the multiples are progressively closing smaller outlets and building ever-larger stores in carefully selected areas.

According to Messel's, the 11 leading multiple chains had 31.5m sq ft of selling space spread over stores averaging 8,520 sq ft each in 1984/85. By the end of this year, the broker says, total space will have risen to some 44m sq ft, with the average store containing 11,270 sq ft. It calculates that the leaders will add a further 2.8m sq ft of space for a net increase of 95 in the number of stores.

In the last few weeks two leading players have defined clearly their plans for the future. Argyle declared a target of 350 Sainsbury stores by 1990. New

store opening rate is to be more than doubled to 20-25 a year in a programme running parallel with the conversion of some 160 large Presto stores to the more prestigious Safeway format. New openings will average some 40,000-45,000 sq ft.

Asda, with 33 new stores "in the development pipeline" in London and the south, and 20 existing outlets being revamped, is also focusing on the development of superstores of some 45,000 sq ft each. Most of Sainsbury's and Deas Corporation's new openings also fall into this category.

According to the Institute of Grocery Distribution, the food retailers' main representative body, 38 superstores of 25,000 sq ft and over were opened last year, compared with 24 in 1985. Market researchers at the Unit for Retail Planning Information suggest development will accelerate this year. At January 1, there were 87 superstores with planning permission compared with 67 at the start of 1986.

As last year, when some 35 per cent of new openings were concentrated in the south-east, most of the expansion in 1987 is expected to take place around London. The abolition of metropolitan councils, including the GLC, appears to have resulted in relaxation of planning rules. The completion of the M25 round-London link is also encouraging growth.

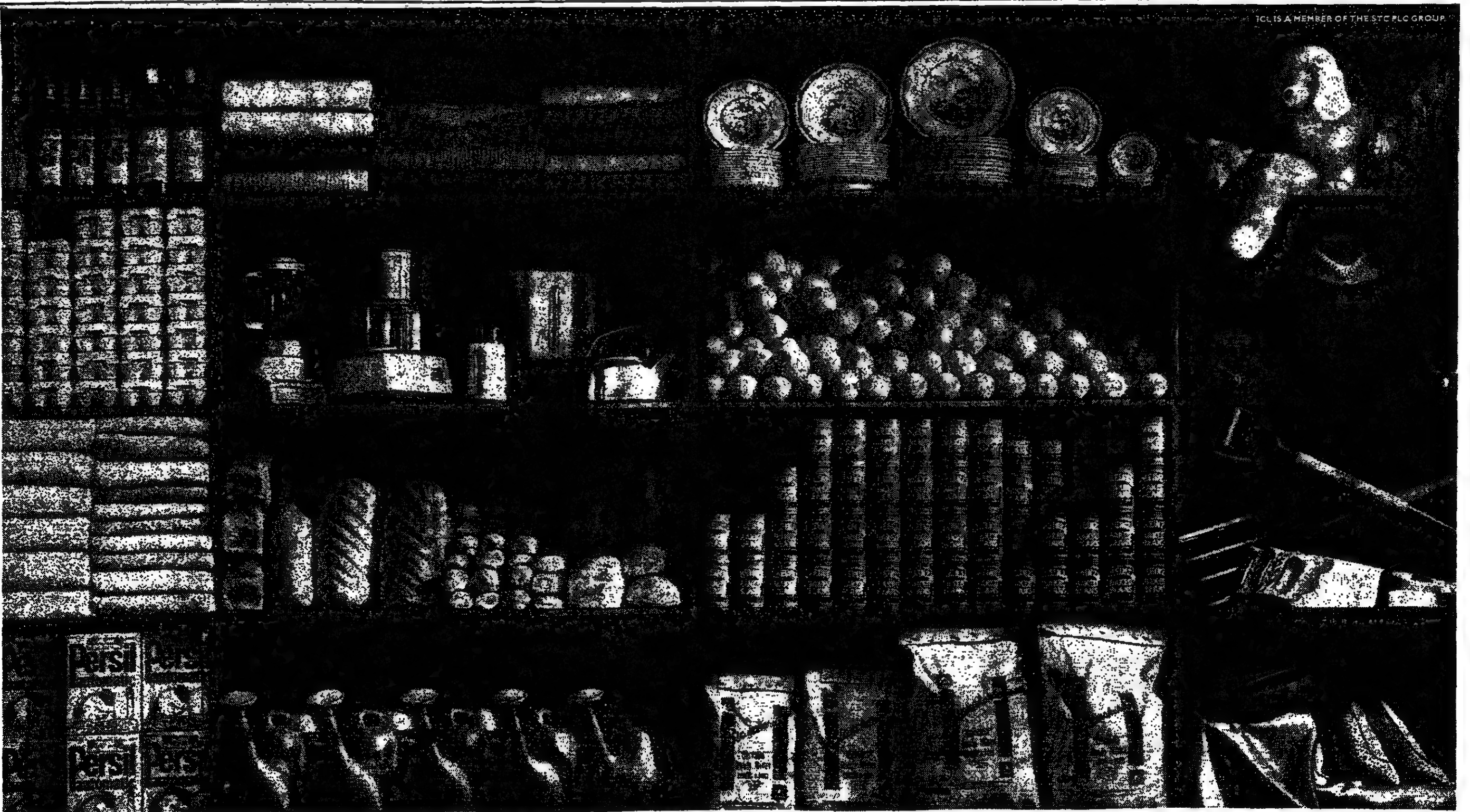
At present there are about 430 of these superstore outlets in the UK. Although they account for only 5 per cent of the total number of multiple groups' outlets, they contain some 47 per cent of their total grocery space. Recent analyses suggest the market will be saturated when numbers reach about 650.

With land costs alone already standing at some £2m an acre, the multiples are having to refine their management skills to pinpoint the precise sites and develop the best merchandising and marketing mix. This is not an area where outlets can be "re-sited" after openings.

The customers have to be attracted at the outset and charmed into returning regularly. The formula is still under development, but at present the average superstore devotes about 38 per cent of its space to non-foods which offer high margins such as DIY, electricals, textiles, toys and gardening products.

However, the customers want more from the superstore than a hoof of shopping and a tankful of petrol. Safeway has been opening pharmacies. Tesco is testing banking services. Others are trying restaurants, creches, postal services and financial services.

Christopher Parkes



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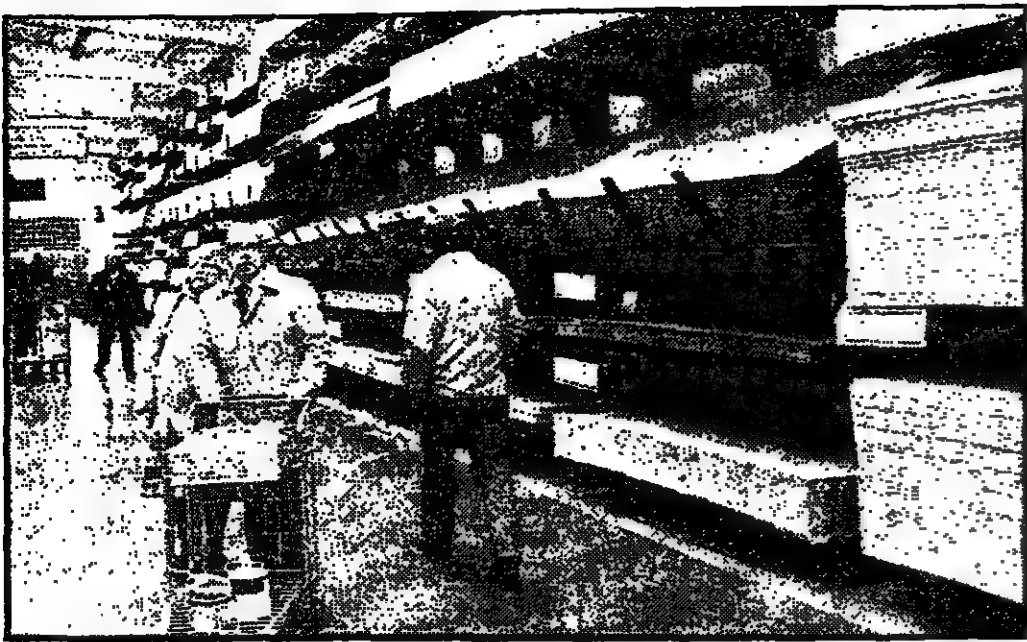
As a result, ICL systems will not only be handling billions of pounds this year, but billions of francs, lire and US dollars to name but a few.

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## RETAILING 4



Customers can browse happily among the building supplies and then go for a coffee

## Do-it-yourself

## A whole family affair

DO-IT-YOURSELF is an ill-defined business. A visitor to one of the looming sheds on the edge of town might be forgiven for assuming from the goods on display that it involves activities which range from building a folly in the backyard to changing the bed linen.

This blurring is reflected in market researchers' and brokers' analyst studies, which put the value of the trade at anything between £2.5bn and £4bn a year. It arises from the merchandising tactics of the leading players, which are directed at attracting whole families rather than the person attending to the job in hand.

According to Mr John Jarvis, who runs the Texas Homecare stores, along with the hotels and holidays businesses at Led-broke's, more than 60 per cent of visits to his stores are made by couples and their children.

The reason, to judge from research by Taylor Nelson, is that women play the dominant role in planning home improvements, while the men tend to be lured with the chore of carrying them out.

Home improvements, in turn, are occupying an increasing amount of family time. A recent review of the business by Polywell, the Reed International subsidiary, says DIY is now the second most popular leisure activity in Britain... after watching television.

The company paints a rosy picture of the sector, pointing to strong growth over the past few years in items such as paint, wallcoverings, tiles and furniture. However, Polywell's cheery demeanour belies the condition of the company itself. Along with Crown Paints, it has been put up for sale by its parent group.

The company has suffered, in common with many other established brand suppliers, from the rapid inroads into the DIY retail market by leading multiples like Texas, Woolworth's B&Q business, W. H. Smith's Do It All and Sainsbury's Homebase.

A large part of the market for branded fillers and adhesives has been captured by the retailers' own-label packs. The multiples have applied basic supermarket principles to their operations, and suppliers and the competition have suffered.

Ten years ago there were only 30-odd DIY superstores scattered around the country. There are now 600, and the number is growing quickly. B&Q, the out-of-town market leader with 200 stores, plans to open 29 new outlets this year and relocate a further 11. Mr Jarvis claims Texas is opening one new store every 10 days to increase its current tally of around 150.

Mr Nigel Whittaker, chairman of B&Q, projects that by 1990 superstores will control 60 per

cent of the market, which will then be worth some £4.9bn. Naturally, he claims, a large proportion of that will tinkle through B&Q checkouts.

All of it will probably be diverted from the tills of traditional ironmongers and hardware shops, which are already feeling the pinch. Last year, for example, turnover in DIY specialist retailers increased 21 per cent, according to the Economist Intelligence Unit. Sales in hardware stores rose 6 per cent. An indication of the effects can be gathered from the latest Business Monitor figures, which registered the disappearance from the high street of some 10,000 household goods shops and about 3,000 hardware stores between 1982 and 1986.

While the specialist DIY retailing sector is growing rapidly, there is some concern among industry watchers that the market for its offerings is slackening. The 1986 Euromonitor review of the trade said the market had grown only marginally and that future growth would be hard to come by. DIY was failing to take a consistently higher share of overall spending on home improvements.

Manufacturers have responded by marketing "job packages"—shelving kits which include everything needed, home security outfits, even DIY double glazing. Major retailers

have also joined in. Texas, for example, offers a complete bathroom kit, including bath, basin, lavatory, taps and easy-to-fit plastic plumbing for about £130.

But their main response has been to spread themselves beyond the relatively narrow confines of the specialist DIY market and into home improvement. Mr Jarvis talks of "leisure shoppers" at the Texas stores where the family can browse happily among bags of sand, drill bits, duvet covers, and mini Ideal Home exhibitions, sipping in the cafe and co-ordinating their wallpaper and soft furnishings.

From selling flat-pack kitchen units, Mr Jarvis sees a logical progression into stocking hobs, microwave ovens and extractor hoods to go with them.

Market leader B&Q has adopted different tactics, and is spawning subsidiary retailing businesses almost as quickly as the parent chain spreads across the country. Experimental car repair and service centres, tested on B&Q sites, are set to open space under the banner of the Charlie Browns autocentre units. Mr Jarvis aims to repeat the success of the DIY business in car care, and build to a chain of 200 Charlie Browns by 1992. The market is currently worth some £5bn a year. Like the DIY trade before the multi-plex arrived, it is highly fragmented, with no single operator commanding more than 5 per cent of sales.

B&Q Homecentre branded furniture stores are also set to break away—probably under a new name. The biggest operators in this market, Harris Queensway and MFI/Allied have only about 10 per cent market share each.

Mr Whittaker aims to win market share by holding full stocks of quality furniture and thus break the usual pattern of buyers having to wait weeks or months for a new dining room suite.

Back in the core DIY business, B&Q is consolidating as quickly as it expands. Old stores are being revamped and re-sited. For the future, great efforts are being made to find the right site first time. "It is important that the retailer makes a thorough analysis of available sites," he says.

Some towns and local markets are already saturated with DIY outlets, and "a cataclysmic collision" can occur when two operators try to open up in the same area. However, the independents' market share still offers pickings rich enough for the multiples without their tackling one another head-on.

"I don't think war will break out until 1990 at least," Mr Whittaker says.

Christopher Parkes

## Children

## Shops toy with US approach



Toys 'R' Us: the British operation plans five more stores by the autumn

THE BIRTHRATE graph has been flat for years in Britain, apart from the odd blip here and there. The UK toy manufacturing industry is dying on its feet. And yet the retailing industry is suddenly awash with new concepts and "revolutionary" ideas for developing the children's market.

Mothercare, part of the Storehouse group, was the only national chain for the best part of 25 years before the notion of specialising in children took a hold.

Now Ward White is expanding its Zodiac toy business with a will. Hamleys, billed as the most famous toy shop in the world, is spreading under the Harris Queensway umbrella. Adams, part of the Sears group, has ambitious growth plans. Toys 'R' Us has invaded from the US with stack 'em high, sell 'em cheap superstores. Woolworth's plans up to 100 Kidz stores and even old Boots, the variegated chemist, is joining in cautiously with a chain of 30 or 40 Children's Worlds.

The style and product mix of these stores vary, but the target is the same: the young mother/couple-cum-kids on a one-stop shopping trip for nappies, shoes, a bike and a game of blow football.

The inspiration appears to come, so do many basic retailing ideas, from the US, where Toys 'R' Us has built a £2.5bn international business and is currently looking forward to improved prosperity as the new generation of baby boomers produces a fresh wave of customers.

Despite much muttering behind City hands, the warehouse-style stores of the US company appear to be producing results in the UK. Mr David Burka, managing director of the British operation, says a further five outlets will be added to the existing chain of eight this autumn in Swansea, Newcastle, Northampton, Rochester and Stevenage. The parent also intends to branch out into West Germany later this year.

Beyond that, he says little on either sales or profits. However, the experience of the group as a whole suggests that one of the children's retailers' main aims—strong sales all-year-round—is difficult to achieve. Some 50 per cent of the group sales are still in the final quarter.

Perhaps to help ease this congestion the US operation has recently diversified into Kids 'R' Us, that specialise in clothes, and department stores offering the whole range in depth.

Analysts suggest that Mr Burka may be obliged to adjust his

product mix—currently about 80 per cent toys—if he is to spread sales more evenly through the year.

As might be expected, the arrival of the newcomers has increased the pressure on the traditional retailing sector. Many department stores have reduced their toy departments outside the Christmas season and reinforced their clothes displays. Independent toy shops, on the other hand, are going to the wall, unable to compete with the price advantages bulk-buying gives the multiples.

Mothercare, the daddy of them all, is also having to respond. With almost 500 outlets, it is established in every major centre. Its reaction to competition was hampered last year by troubles with new distribution arrangements and the introduction of electronic point of sale systems.

However, ranges are being extended to cover older age groups. Vacant niches are being filled with videos, sports equipment and health care. In-store space freed by new warehousing will allow it to introduce the crèches and cafes which feature in the competition's shops.

A formula similar to Mothercare's is rapidly being developed in the Adams chain, which fell into Sears Holdings' hands in 1985 when it purchased Foster Brothers. Since then it has been expanded from 70

stores to 110 and a further 30 are due to open in the next two years. Trading space will have doubled by 1989-90 to some 220,000 sq ft.

Boots is following the middle route between the brash Toys 'R' Us and the original Mothercare, catering for 0-10 year olds in large edge-of-town, shopper-friendly outlets. It plans to open four by the end of the year. Toys will take up some 25-30 per cent of the space, clothing 40 per cent, and baby goods most of the balance. Wide aisles for pushchairs, cafes, shoe shops, hairdressers and branded fashion boutiques such as Benetton and Dash have been included to add to the appeal.

The company says the development is a natural progression from the clothing and baby goods business it has developed in its 1,000-plus high street chemist outlets.

Kidstore, the Woolworth's contribution, is a natural extrapolation from its variety store chain which has recently benefited from a drastic range shake-out, code-named Operation Focus, and which is still one of the leading toy retailers in the country.

It is also very much an experiment to write profits from old Woolworth branches which have lost their wonder.

Mr Malcolm Parkinson, chief executive of F.W. Woolworth, cuts across the Boots and Toys 'R' Us store sites approach. He claims the future of the children's market lies in the high street, since the only transport to which 60 per cent of the country's shoppers have access during the week is a push chair or a shopping trolley.

In the first store, just opened in Ealing, west London, 50 per cent of the space is given to clothing and footwear, 25 per cent to toys, and the rest to books, confectionery, stationery and food entertainment.

Like the other entrants, Mr Parkinson has heard the distant echoes of the transatlantic baby boom. The 1960s blip in the UK birthrate is about ready to disgorge a fresh surge of young Britons into the aisles of the specialist children's retail market.

When that wave is past, the graph is expected to subside to its historically flat or declining profile. Then, perhaps, the retail industry may at last turn its attention to the difficult but growing market among the "greys", as demographers are coming to call the older citizenry.

More than 30 per cent of the population is already over 60, and Grannycare has still to open its first store.

Christopher Parkes

## Mail order

## Turning over a new leaf

MAIL ORDER was one of the most dynamic growth sectors of retailing in the 1970s. But its performance has been disappointing in the 1980s—until now.

After years when the mail order business seemed to have lost its way, the operators have not only significantly improved their operating performance but also moved with the times to embrace the first tentative moves in the UK towards the much-heralded electronic home shopping boom.

Littlewoods, for example, has started a small home shopping experiment via the Prestel Viewdata service but is rather coy about how many subscribers it has.

Home shopping by television is only one of the many changes in mail order in recent years. While traditional catalogue mail order—worth about £3.5bn this year—is still the dominant feature of the industry, it has been joined by other forms of shopping by post.

Direct response advertisements in the Sunday colour supplements, for example, have emerged as a small, although significant, segment of the market. This has itself developed into small specialist catalogues aimed at the "yuppy" consumers who buy exercise bicycles and silk shirts "off the page" from magazine advertisements.

Moreover, direct mail and telephone marketing are two other techniques used to reach consumers at home to sell them everything from life insurance to a new car.

Traditional catalogue mail order, however, grew into prominence as a retail system in the 1960s and 1970s and largely developed as a northern UK phenomenon among the lower socio-economic classes.

It offered the opportunity not only for agents to earn extra income through commission but also offered credit facilities to customers who had little other access to easy payment schemes.

Although the demographic and geographic profile of mail order spread during the 1970s—into southern England and up the social scale—it was the northern-based customers who were most badly hit by the recession of the early 1980s and who therefore cut back on their catalogue spending.

But mail order also came under pressure from the radical

changes that were taking place in retailing in general in the early 1980s.

The recession and the slowdown in the inflation rate meant that retailers were less able to cover their operating inefficiencies by a hike in prices. Mail order companies had been no different from other retailers in hiding their poor productivity with price rises.

When such a solution was no longer feasible, it crudely exposed the problems of mail order companies—problems that have taken years to sort out.

But mail order also fell victim to the regeneration of the high street by such retail entrepreneurs as Sir Terence Conran and Sir Ralph Halpern. They not only identified the needs of consumers and met them but also created an attractive and exciting retail environment in which to shop.

Perhaps the biggest change facing mail order, however, was the greater accessibility of credit for many consumers from the stores themselves and the credit card companies. No longer did mail order have the advantage of being the only source of credit for many shoppers.

The consequences between 1980 and 1985, therefore, was for mail order's share of total retail sales to slip from 4 per cent to 3.4 per cent.

The largest mail order company in the UK is Great Universal Stores, a company that has traditionally kept a low profile in spite of its retailing success.

GUS's market share, according to estimates made by the Economist Intelligence Unit, is some 41 per cent—followed by Littlewoods with 31 per cent and Freemans with 13 per cent.

GUS operates through a number of brand names—such as John England, Marshall Ward, and Kay's. Total sales for the year ending 31 March 1986 were £2.3bn and pre-tax profits were £297.7m.

Over the past few years significant sums have been invested in new warehouses, plant and computerisation to enable GUS to maintain its leading position—even without the failure of its attempt to take over the rival Empire stores operation after a Monopolies and Mergers Commission inquiry.

One of the most interesting developments involving GUS centres on its relationship with Sir Philip Harris, chairman of Harris Queensway. Following a complicated deal last year, GUS has a 23 per cent stake in Harris Queensway while Sir Philip has

a seat on the GUS board and is the City favourite to become a major force in GUS's development in the 1990s.

Littlewoods, which has other activities that include high street chain stores and football pools, produced trading profits of £43.9m from its mail order activities in the year ending December 31, 1986. Turnover last year from mail order was £77m.

Littlewoods points out that it receives some 15.5m telephone calls each year from its agents and some 90 per cent of its customers receive their goods from Littlewoods' own home delivery service. (The postal strikes of the early 1970s prompted the mail order companies to find their own means of delivery.)

Although Littlewoods operates mainly through its 1,000-page agency catalogues, it also sees a trend towards smaller specialist catalogues and is currently launching smaller, more closely-targeted catalogues aimed at particular consumer groups.

It is also developing high street retail operations called Catalogue Shops which—like the Argos stores operation—sell household goods from a catalogue available at home and in the shop rather than from an

in-store display.

The most significant structural development in the industry over the past year has been the £300m merger between the Next group and the Grattan mail order company. Next's aim is to offer some of its stylish clothes for men and women through catalogues for those unable to reach its high street shops.

Potentially the most exciting development is Marks & Spencer's interest in mail order. It is already experimenting in a small way with mail order and seems likely to move steadily further into this form of selling.

After the problems of the early 1980s, therefore, the mail order sector looks as though it is moving back into a new growth phase. Euromonitor, the market research company, believes that the move towards more specialist catalogues in broadening demand and attracting both younger and more affluent spending groups.

Home shopping, which grew up largely on its provision of credit to the masses, is likely to find new growth coming from its convenience for those too busy or unwilling to shop in the high streets of the 1990s.

David Churchill

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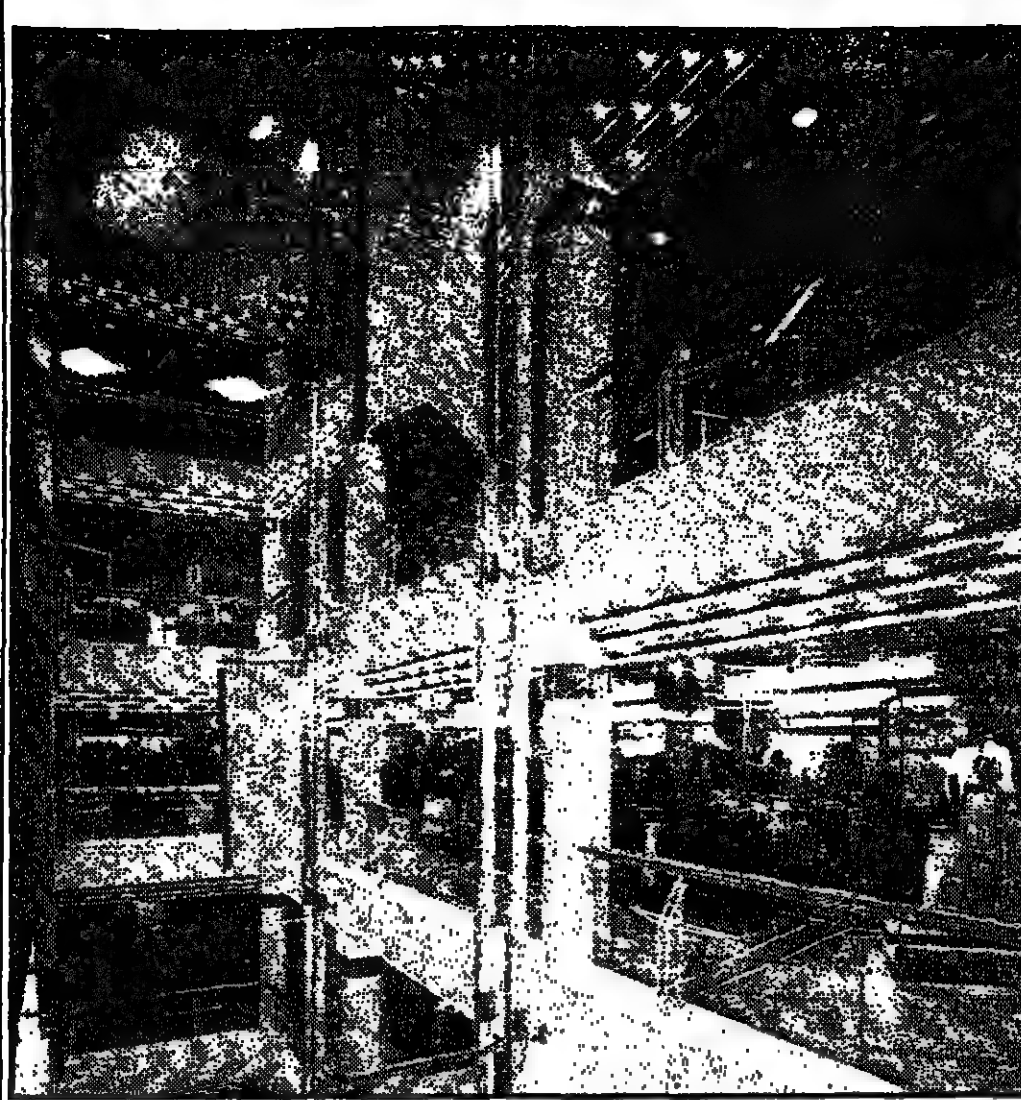
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## Growth hungry



**A passerby: Debenhams's flagship in Oxford Street after its recent Fitch treatment**

## Love affair with design

Peter Trickett of Design Solutions thinks there is already a surplus of m-to-m retail design around. "Retail designs are going to have to be sharper," he warns. "Designers will have to think more strategically." Jeanne Hall of Coley Porter Bell, no less: "We are starting to get a number of retailers who have found out that design makes them better, but they are not seeing a way to be different, too." The answer, says Hall, is not simply in design. Other factors like promotions,

Caroline Craven of Crichton believes shopping centres of the future will be more all-embracing in design terms than in the past. "Today people expect more out of shopping," she says. "The segregated urban existence of the sixties and seventies, where work, leisure, living and shopping were considered as separate functions, are over."

Dixons sees this as an ideal opportunity to apply profitably, in a relatively unsophisticated sector, its expertise in financial

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## SECTION IV

FINANCIAL TIMES  
SURVEY

The economic crisis is widening disparities between the regions, making it more difficult for Prime Minister

Branko Mikulic to alleviate the political and social tensions building up in the less prosperous areas, says Patrick Blum. Nevertheless the Government is largely sticking to its course and in planning some radical measures, such as a new social compact

## Economy on a bumpy track

IT HAS BEEN a difficult year for Yugoslavia and an equally difficult first 12 months for Mr Branko Mikulic, the Prime Minister, who took office in May 1986 amid hopes that he would bring fresh ideas, more efficiency and dynamism to government.

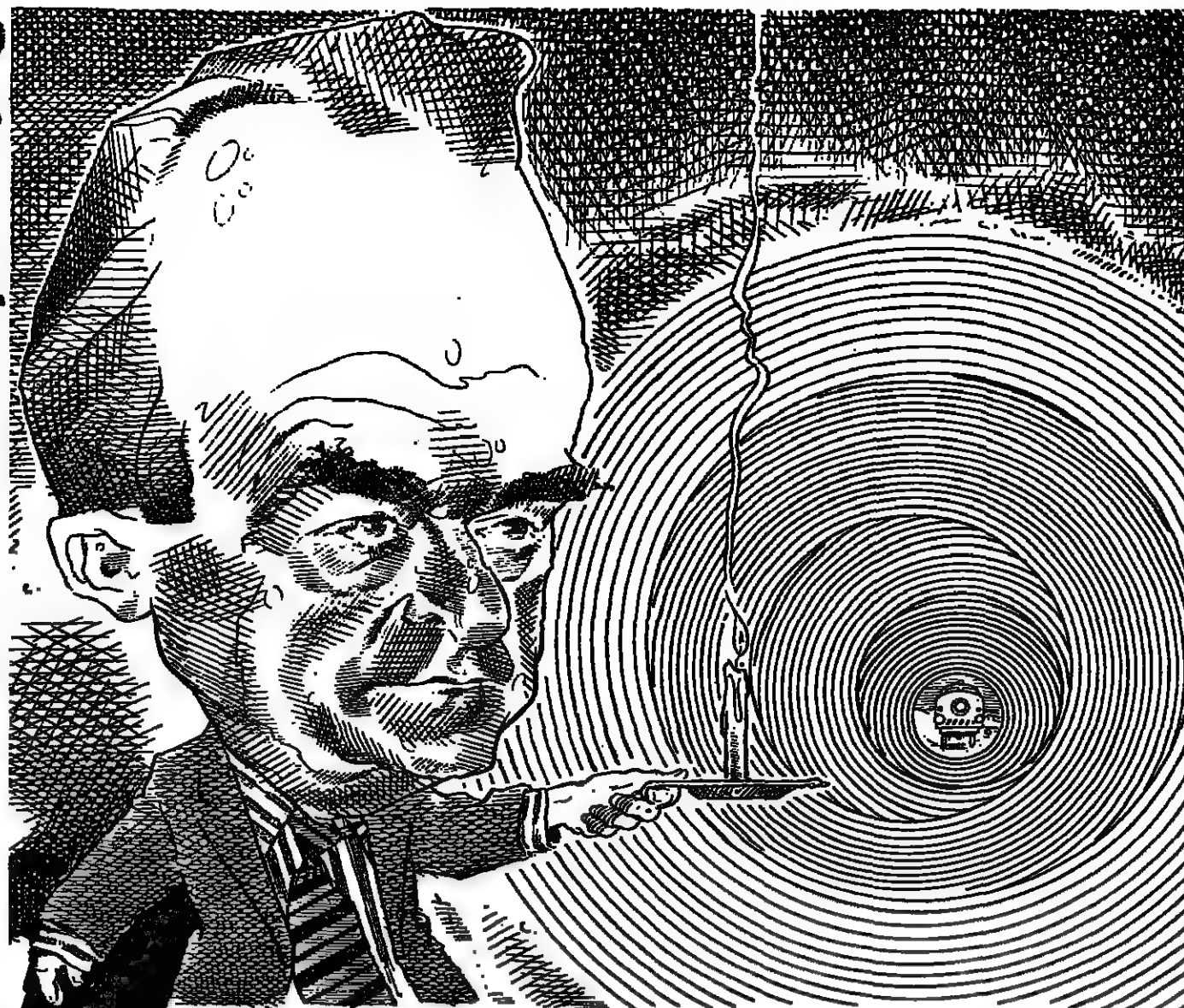
Instead the Government has lost a considerable amount of time and credibility, having been compelled to change economic course within months and to introduce drastic measures to fend off a gathering economic crisis. The measures have led to serious discontent in the country which has experienced an unparalleled wave of strikes that has not entirely subsided and could easily gather momentum again.

Strikes are neither legal nor illegal in Yugoslavia, nor are they unusual, but the scale of the recent unrest sparked off by a government decree rolling back wage increases to their average level in the last quarter of 1986 and in effect imposing a pay freeze by strictly tying pay to productivity, surprised the authorities and caused alarm outside Yugoslavia.

In the event and after some hesitation the Government broadly stuck to its guns. The wage controls will remain in force as planned until July 1 when a new social compact, a bankruptcy law, and several other measures will replace and complement them on a more permanent basis.

With hindsight it is easy to see what went wrong. During Mr Mikulic's first six months in office many of the modest achievements scored during the previous six years were undone as interest rates were allowed to fall below the rate of inflation, wages to outpace price rises, and the value of the dinar temporarily to rise against the dollar in which over half of Yugoslav trade is denominated. Inflation soared to 82 per cent and is now running at near 130 per cent on a yearly basis.

In the circumstances, it is perhaps not surprising that western creditors who are owed over \$19bn have grown increasingly wary about extending further assistance without a clear commitment from the Government that it will implement real reforms to tackle the economic crisis.



## Yugoslavia

Most Yugoslavs seem agreed about the seriousness of the crisis and over possible remedies, but here consensus ends as particularist and regional interests have so far combined to stall effective reforms and moves to open the internal market and liberalise the economy.

"What you have is a negative consensus. That is people agree on what they don't want," says Mr Vladimir Glicorov, an economist and commentator. He argues in favour of a strict anti-inflationary policy, cutting back sharply on budget expenditure and involving some measure of privatisation. That may be too extreme for the Government but it recognises that some strong medicine is needed.

In February Mr Mikulic warned his compatriots that action not words were now

needed. "It is high time... that we face the truth about our economic situation and replace rhetoric, holding lectures to others and endless debates about the same questions with concrete measures," he said. The message is being hampered home and most Yugoslavs appear prepared if not resigned for things to get worse before they get any better.

There are numerous obstacles in the Government's path. In addition to traditional rivalries between Yugoslavia's six republics and two autonomous provinces and their deep-seated suspicion about the federal authorities in Belgrade, strong disparities between them make it difficult to apply a uniform policy.

Wage controls, for example, have a different effect in Serbia

where the average wage is roughly 150,000 against 200,000 in Slovenia and 90,000 in Macedonia. For the more prosperous and developed northern republic of Slovenia an effective devaluation of the dinar is welcome since it helps its industries to export while for the less developed, poorer and more indebted regions devaluation makes life that much harder.

Similarly, moves to raise interest rates gradually to "real positive" levels pose a more serious danger to the survival of enterprises in the less-developed regions because of their lower efficiency and their greater dependence on financial assistance. Measures to strengthen the market economy threaten the poorest regions which already have the highest

rates of unemployment with yet more job losses.

The economic crisis is clearly exacerbating disparities between the regions fostering new political and social tensions which could in the long term threaten the cohesion of the country. The Government in Belgrade has of late come under increasing and more open criticism from the regions over its handling of the economy, notably the imposition of the pay curbs condemned as high-handed meddling. For its part the Government has warned that it would not tolerate moves that undermine the authority of the federal institutions.

The warning applies as much to Slovenia which has moved far ahead of the rest of the country along the path of political pluralism and economic liberal-

ism as to Kosovo where nationalist agitation and outbreaks of communal violence have been a running sore. There is growing concern in Belgrade about continuing conflicts among the majority ethnic Albanian population in the province and the Serb, Croat and Montenegrin minorities.

The Government is hoping that its current measures and forthcoming reforms will help to reduce centrifugal forces and strengthen central control over the whole economy. Further measures to unify the tax system, rationalise banking, encourage private enterprises, joint ventures and foreign investment are being prepared.

Ultimately the success of these efforts may well depend on a planned constitutional reform that it is hoped will enshrine the laws of the market economy in the laws of the land and more subtly but equally important will alter aspects of the decision making process in enterprises—for the first time touching on workers' self-management, one of Yugoslavia's most protected and cherished institutions.

The system of self-management has enabled workers to maintain high wages and keep their salaries ahead of inflation by voting themselves larger allocations from the company's funds regardless of its performance. Regional governments and politicians eager to maintain local employment and patronage have simply provided the funds that have kept many loss-makers in business.

The system has come under growing criticism and the Government is determined to make it more efficient and to make it more dependent on productivity. It is hoped that the reforms will bring about a more efficient self-management system.

The main aim of the constitutional reform is to establish the legal basis for a more efficient economy. The idea is to allow room for greater incentives, greater responsibility and to reduce political interference with enterprises. Reforms will seek to overcome existing constitutional obstacles to the market economy and to change the decision-making process within enterprises and other economic organisations by ending consensus and limiting the use of referendums on most decisions.

Getting around the rules is a traditional and widespread practice in Yugoslavia and to ensure that economic plans are implemented the Government would also like federal powers over economic affairs to be increased and extended, although this is likely to meet resistance from the regions.

The principle of equality between the regions will remain, but officials warn "equality should not be used as an excuse for inefficiency." And it should not be easy for the regions to block decisions. The constitutional reforms are really political reforms in disguise and although there is no question of allowing the establishment of independent political parties the authorities are considering allowing "political pluralism" within the Socialist alliance, a Communist umbrella organisation which groups together the League of Communists (Communist Party), the trade unions, the socialist youth organisation and other professional, cultural and sports associations.

Such moves are really only a modest reflection of changes that have already taken place in Yugoslav society which is more open than that of any among its Warsaw Pact neighbours. Politicians in the republics or provinces, journalists, professors, students and workers can say aloud what could only be whispered in other socialist countries although taboos remain especially regarding the country's national integrity. Even aspects of non-alignment have been questioned although officials insist that the policy is not up for debate.

Since the death in 1980 of Marshal Josip Broz Tito, Yugoslavia's first Communist ruler, the country has undergone major changes. Not least it is paying the price today for the debts accumulated under Tito during the 1970s. Few people appear to look back with much nostalgia to those days except perhaps for the fact that standards of living appeared more secure then, being maintained artificially high and above the country's real income.

Yugoslavs are waking up to that fact with a joke that is doing the rounds of Belgrade. "The bad moment comes," it says, "when you realise that the light at the end of the tunnel is in fact the headlights of the train coming towards you."

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## YUGOSLAVIA 2

The economy and foreign debt burden are the biggest problems confronting Prime Minister Mikulic

## Bitter medicine proves difficult for the patient to swallow

SOME YEARS ago a western diplomat compared the Yugoslav economy to the bumble bee which according to the laws of aerodynamics should not be able to fly. Recent developments suggest that the laws are starting to have the upper hand—short of radical change Yugoslavia's national economy may well be slowly grinding to a halt.

Inflation has rocketed, production and exports are stagnating, the trade deficit has soared and the country faces hefty repayments on its foreign debt. Emergency measures introduced by the Government of Mr Branko Mikulic to halt inflation, boost exports and reduce consumption have yet to make an impact. In the meantime, the Government has faced an unparalleled wave of labour unrest.

Officials and sections of the business community believe the Government's apparently contradictory strategy of economic intervention combined with the piecemeal introduction of reforms to liberalise and open up the economy to market forces will work and that it has already started to show some results. If only modest ones: wages are being held down more firmly, demand and domestic consumption are falling partly because of rising interest rates and the currency is being gradually devalued to help exporters.

Given time and help from Yugoslavia's trading partners and creditors the economy will turn around, they say.

Not everyone is as optimistic. Companies complain that they cannot import essential raw materials or equipment because they have been starved of foreign currency after the introduction of tough new foreign exchange regulations.

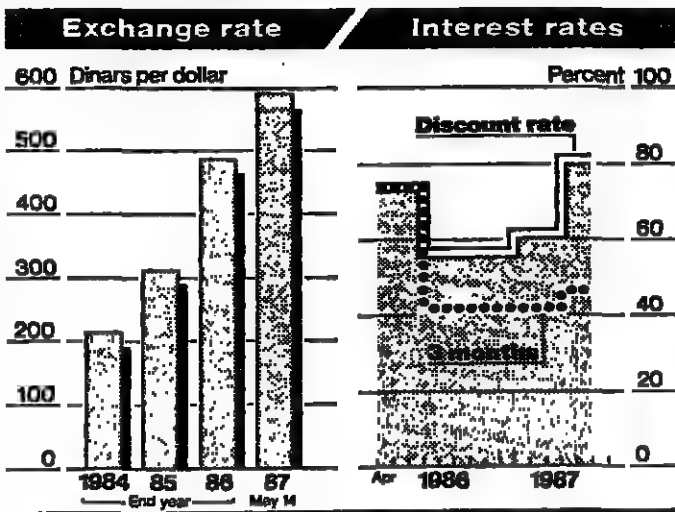
Production is stagnating in many sectors and a large number of factories and companies are running below capacity and at a loss. According to Mr Mieta Jesic, deputy president of the Yugoslav Chamber of Economy which represents business, at least 10 per cent of all Yugoslav enterprises are in deficit and about half of those may have to be closed down if the new law on bankruptcies which comes into effect on July 1 is strictly implemented.

The law will, for the first time, allow companies to be liquidated on economic grounds but it is thought unlikely to be fully and universally applied. A few selective closures in each republic and province will

Balance of payments January—December 1986

	(million dollars)		Convertible currencies	
	Total	Per cent change	Total	Per cent change
<b>CURRENT RECEIPTS</b>	19,721	11.3	15,339	16.7
1 Exports of goods	11,084	4.3	7,249	11.6
2 Services	4,501	25.7	3,976	26.5
3 Private transfers	3,951	19.7	3,935	19.8
4 Interest	185	16.7	180	-17.4
<b>CURRENT PAYMENTS</b>	18,621	10.2	15,094	17.9
1 Imports of goods	13,096	7.4	9,739	17.8
2 Services	1,276	12.6	1,170	11.2
3 Withdrawals from private for. currency accounts	2,315	40.2	2,315	40.2
4 Interest	1,934	2.5	1,870	2.3
<b>CURRENT BALANCE</b>	+1,100	32.1	245	-28.8
<b>BALANCE OF VISIBLES</b>	-2,012	25.7	-2,490	40.6
<b>BALANCE OF INVISIBLES</b>	+3,112	27.9	+2,735	29.3

Source: National Bank of Yugoslavia



serve as an example and encourage the others to improve their performance," a Belgrade economist says.

The number of workers employed in loss-making companies increased by 14 per cent last year to bring their total number, including those working for state utilities and the railways, to about 394,000. Dr Jesic estimates that between 100,000 and 200,000 workers could lose their jobs under the new bankruptcy law.

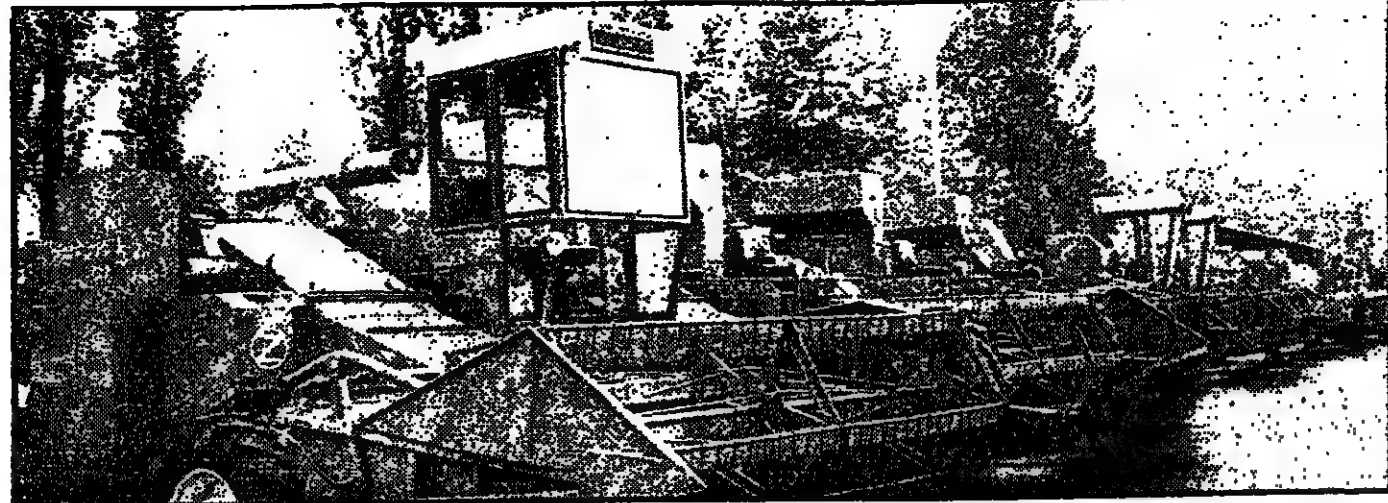
The banks which have provided a lifeline that has kept many enterprises afloat find it increasingly difficult to extend new funds to their clients because of government limits restricting credit primarily to companies with a net export performance. The accumulated foreign exchange losses of some

companies have also hit the banks which expect to face a difficult environment for this year and the next.

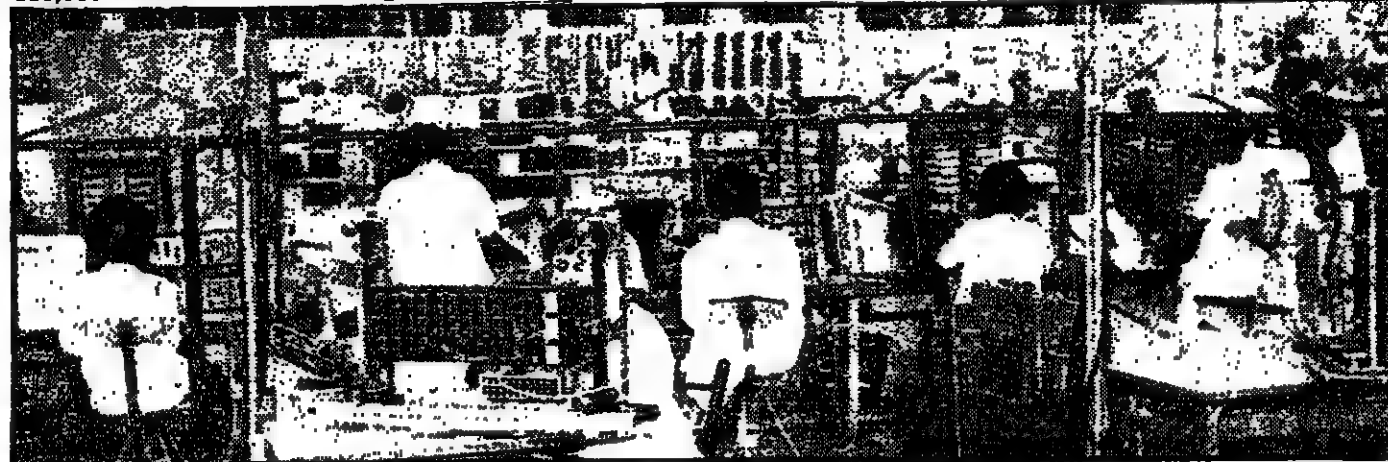
There is a high degree of uncertainty in the country and it is likely to persist as long as improvements remain tentative and until inflation is brought under control. Retail prices rose by more than 82 per cent last year and have continued to rise this year.

According to figures from the national statistics office retail prices were up by 81 per cent in the first four months—the equivalent of an annual rate of about 128 per cent.

Inflation was given an additional push by a rush of pay deals struck at the end of the year to pre-empt the expected introduction of tough new government wage controls. Accord-



Farm machinery at Zmaj plant in Zemun, near Belgrade and, below, phone sets production line at Iskra plant in Slovenia. But nearly 600,000 workers are in loss-making businesses.



ding to National Bank statistics in December alone personal incomes rose by 15.5 per cent compared with the previous month, twice the rate of increase recorded in 1985.

Between 1981 and 1985 real incomes had declined by about 25 per cent but they started to rise again along with domestic consumption after the authorities decided to relax price controls to revive domestic demand and encourage growth.

Companies which found it easier and more profitable to sell their goods at home rather than having to struggle through the Government's complicated foreign exchange regulations and face international competition helped to fuel an inflationary spiral which was aggravated by high wage settlements as workers under Yugoslavia's

unique self-management system voted themselves substantial pay rises.

Last year saw an increase in real personal incomes of over 10 per cent at a time when productivity was declining or stagnating. The trade deficit rose by 25.7 per cent to \$2.01bn and the current account ended the year with a \$1.1bn surplus only, thanks to a strong increase in invisible earnings especially from tourism and remittances from workers abroad.

Prof Ljubomir Madzar, from Belgrade University, argues that Yugoslavia last year failed to take advantage of the decline of the dollar, of international interest rates, and of oil and raw material prices. He estimates that these provided a bonus to Yugoslavia worth between \$1bn and \$1.6bn which, he says,

"should have been used to speed up adjustments in the economy."

There is general agreement that Yugoslavia's current economic ills require some tough medicine but underlying institutional and structural weaknesses make remedies difficult to administer. Large disparities of wealth and levels of development between regions, their resistance to interference from the federal authorities in Belgrade, the absence of financial discipline of industries with low productivity and low efficiency, the existence of a vast grey economy, all combine to make government efforts to develop a more unified and rational internal market and to modernise industry especially difficult.

Some crucial adjustments have nevertheless begun. Interest rates remain well below inflation but they are gradually edging upwards despite concern from sections of the business community. Many enterprises are heavily indebted and the new rates are "a high and almost intolerable burden for borrowers," says Dr Slobodan Ostojic, vice-president of Udruga Beogradska Banka, a major banking group.

The discount rate was raised on April 1 from 61 per cent to 81 per cent—also the rate for six month time deposits and the three month rate was raised to 46 per cent.

Mr Jovan Petrovic, deputy general manager at the National Bank, says that the discount rate will be brought up to around 100 per cent on July 1. Higher interest rates and the

new law on accounting will impose tighter financial discipline on enterprises, he says. Since the beginning of the year the value of the dinar has been allowed to fall with an effective depreciation of 37.3 per cent (by May 14) against a basket of western currencies. This is expected to help exports although Yugoslav enterprises may still face problems in dollar-denominated markets.

The poor results of the first four months during which total exports fell by about 1 per cent were disappointing despite a strong increase in hard currency exports and the decline in the value of imports and in the trade deficit.

The Government is likely to redouble its efforts to build up hard currency exports to help repay the country's foreign debt which stood at \$19.364bn at the end of 1986.

According to the national bank \$704m of principal in the first quarter of this year in addition to \$450m in interest payments.

Officials in Belgrade were optimistic that negotiations in Paris in May with government representatives over the second phase of a debt rescheduling agreement covering repayments due between May this year and May 1990 would be completed successfully.

The IMF has been highly critical of the Yugoslav Government's handling of the economy last year and of its failure to implement its declared policies, especially on moving towards real interest rates, a realistic exchange rate and implementing tougher anti-inflationary measures. An IMF mission to Belgrade in February does not appear to have changed its earlier assessment.

Similar reasons prompted the World Bank to refuse to grant a second structural adjustment loan, to follow a \$275m one agreed three years ago. The bank wants the introduction of positive real interest rates, relaxation of price controls and a more liberal import policy.

Belgrade clearly hopes that economic measures carried out so far this year and its stated willingness to implement further reforms to improve the economy will mollify its creditors and make easier negotiations with governments and the commercial banks over the country's debt.

Patrick Blum

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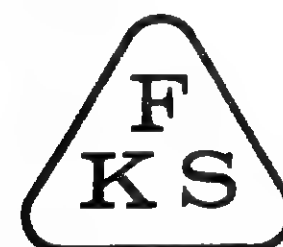
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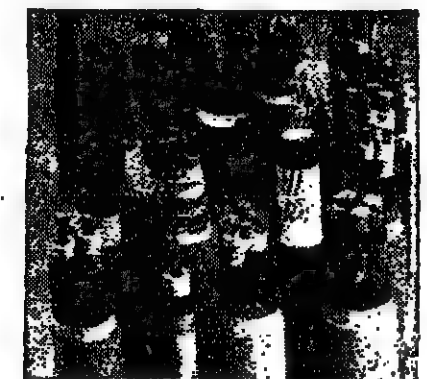
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## YUGOSLAVIA 3



Mr. Eduard Shevardnadze, Soviet Foreign Minister, visits Belgrade shortly to prepare for the visit of Mr. Mikhail Gorbachev, the Soviet leader (right).

## Foreign policy

## A drive for support in both directions

FACED WITH a worsening economic crisis at home the Yugoslav Government is turning to its friends abroad, East and West, for urgent assistance.

Yugoslavia's position as a neutral and non-aligned state poised between East and West—between Nato and the Warsaw Pact—has enabled it to win advantages from both sides. Yugoslav diplomats argue that it is in everyone's interest for this to continue and they are not afraid of special pleading on the basis of their country's strategic geo-political importance. It would benefit no one, they say, to upset Yugoslavia's delicate balancing act between East and West or to see its internal stability seriously threatened.

Mr. Branko Mikulic, the Prime Minister, hammered home that message recently in a letter to foreign ministers of the European Community in an attempt to drum up support for new trading arrangements and financial assistance. The letter spelt out his Government's concerns and dissatisfaction with the "stagnation" of co-operation between Yugoslavia and the Community and with the deteriorating pattern of trade.

He suggested that without an improvement in economic relations with the Community Yugoslavia could be forced to rely more heavily on trade and closer co-operation with East bloc countries.

The threat has to be taken with a pinch of salt. If anything, the country's economic crisis has brought it closer to the West which provides welcome debt relief. Current and planned reforms to strengthen the market economy should also encourage closer links with the West, but Mr. Mikulic's plea underlines a very real dilemma for the Yugoslav Government.

The severity of the country's economic crisis compels the Government to exploit every possible avenue to increase trade and to keep the wheels of the economy turning. Economic necessity could upset traditional relationships. Officials in Belgrade are anxious to prevent

the balance tipping too heavily to either East or West and they have redoubled their efforts in both directions especially towards the European Community and towards the Soviet Union.

Relations with Moscow are described as "very good" in Belgrade where it is hoped that the reform course and more modern and pragmatic approach adopted by Mr. Mikhail Gorbachev, the Soviet leader, will open up opportunities for co-operation.

The Soviet Union is Yugoslavia's largest trading partner and a major supplier of oil, gas and other crucial raw materials. The decline in oil prices and in the value of the dollar has brought a sharp fall in the value of Soviet exports to Yugoslavia leading to a Soviet deficit of over \$1bn in bilateral trade last year.

Yugoslavia would like to maintain trade levels between the two countries through additional Soviet deliveries but this is proving difficult to achieve and Yugoslav diplomats admit that it will not be sufficient to redress the trade imbalance.

Trade and new economic co-operation have been the main subjects of talks during several high level visits both ways between the two countries in the past year. Yugoslavia is pressing the case for direct participation by Yugoslav companies in major projects in the Soviet Union. Mr. Eduard Shevardnadze, the Soviet Foreign Minister, will be in Belgrade soon to prepare for Mr. Gorbachev's forthcoming visit to Yugoslavia scheduled for this year and expected to take place in the autumn.

Yugoslavia has adopted positions close if not similar to those of the Soviet Union on some international issues but there are sharp differences on several, notably on Afghanistan and Kampuchea—Yugoslavia calls for the withdrawal of Soviet troops from Afghanistan and opposes the Vietnamese military intervention in Kampuchea. The Soviet Union is also seen

to bear some responsibility for the arms race. "It takes more than one to have a race," says a senior foreign ministry official in Belgrade.

Relations between the two countries stand to improve under Mr. Gorbachev whose reforming intentions meet evident approval in Belgrade.

The changes (in the Soviet Union) are not cosmetic, their general direction is positive, and they will have positive effects on the international situation, but it will be a long process and not without resistance," an official says, adding with a hint of irony "We were accused of being revisionists for our reforms by the Soviet Union and by China, now they are changing. So we can only be pleased."

If economic, primarily domestic concerns have taken priority over traditional, mainly international ones, Yugoslavia has not lost its interest in regional issues or in the non-aligned movement. The temperature of relations between the Balkan states tends to rise dramatically according to internal developments, especially those affecting national minorities within each state.

There has been sporadic concern in Yugoslavia over Bulgaria's treatment of its ethnic Macedonian minority and over Romania's treatment of its Serbo-Croat minority. The most serious problems have arisen with Albania which Yugoslavia has accused of stirring nationalist sentiment among the majority ethnic Albanian population of the southern province of Kosovo.

Repeated outbreaks of violence between the Serbian and Montenegrin and Albanian communities or against the local police continue to provide the federal authorities in Belgrade with one of their most intractable problems.

These difficulties did not deter Yugoslavia from suggesting recently the establishment of a conference of the foreign ministers of all the Balkan states to discuss "areas of mutual interest and co-operation". The idea which has yet to be conveyed as a formal proposal to Yugoslavia's neighbours has met with a "very positive response", officials say. Sceptics, they say, fail to recognise that "regional co-operation is a sign of the times and is happening everywhere".

Co-operation with countries of the third world remains important for Yugoslavia as a symbol of its attachment to the pursuit of a better world economic order and to the non-aligned movement. "We are very active in the non-aligned movement. There is no question of pulling back. Non-alignment is a strategic part of Yugoslavia's foreign policy," an official says. Nevertheless there are more open and more public questioning, some say for the first time in decades, of foreign policy objectives, reflecting in part the changed economic and political conditions in Yugoslavia today.

Non-alignment as such has not been questioned but aspects of the policy have been, with suggestions that Yugoslavia should pay more attention to Western Europe and be less lenient towards the activities of some of the members of the non-aligned movement such as Libya.

Questions have been raised in Parliament and in the Press, especially in Slovenia which has been more outspoken than most other republics on many issues, over why Yugoslavia had not re-established diplomatic relations—broken after the 1967 Arab-Israeli war—with Israel since this could give it the opportunity to play a modest intermediary role in the search for peace in the Middle East.

Others have questioned Yugoslavia's participation in the science and technology programmes of the Soviet Union and its allies saying it amounts to joining the Warsaw Pact through the back door. Such questions raise crucial points of policy for Belgrade but whether they will lead to a more fundamental reassessment of policy remains for the time being an open question.

Patrick Blum

## Success in hard currency markets

## Foreign trade

ONE OF THE major bright spots in the otherwise not very bright Yugoslav economic picture is the success so far in boosting exports to industrialised countries this year. In the first four months their value was more than 15 per cent higher than in the same period of last year. Although the table shows imports from those countries also increased, the ratio of exports to imports improved from 68.7 to 72.7 per cent.

The break-down of trade figures by countries is available for the first quarter only, but the same trends continued in April as well. In percentage terms, the greatest increase of 220 per cent was in exports to Portugal, but values were insignificant, \$200,000 and \$1.6m respectively.

The real important increases were in exports to the US, which went up by 29.1 per cent, from \$11.9m to \$14.5m; to Austria (29.6 per cent, or from \$55m to \$71.3m); and to the UK (21.8 per cent, from \$42.1m to \$51.3m).

On the other hand, largest incremental increases were to the Federal Republic of Germany (87.3 per cent, or from \$1.4m to \$2.6m), the US (\$32.6m) and Italy (\$24.3m, exports up 9.8 per cent).

This, especially if the same trends continue, is very important for Yugoslavia, because increasing its hard currency exports and other earnings is the only way for it to achieve simultaneously several vital goals: speed up growth while restructuring and streamlining the economy, service its debt and possibly borrow fresh money for development projects.

The fact is that industrialised countries are the only ones at present where Yugoslavia can earn more hard currency.

Developing countries have been reducing their imports and have slowed down their development programmes, so that there is less scope for Yugoslav exporters and contractors there.

The same is true of some socialist countries where payments are in hard currency (Yugoslavia has clearing arrangements with the USSR, Czechoslovakia and East Germany, and hard currency payments of annual trade balances with the rest).

At the same time, industrialised countries are its main supplier of technology, and almost all of its external debt is owed to them. Thus the foreign exchange Yugoslavia earns in those countries is also spent there either to pay for imports of equipment and other goods or service the debt.

The share of industrialised countries (Organisation for Economic Co-operation and Development) in aggregate Yugoslav trade has been going up. In 1986, their share in exports was 37 per cent, and in imports 48 per cent, compared to 35 and 48 per cent respectively in 1985. In the first four months of this year, the share went up to 49 per cent of exports and 56 per cent of imports.

That may be good for immediate needs on both the export and import sides, although as a long-term trend it is not in conformity with the idea Yugoslav authorities have about the desirable geographic distribution of the country's foreign trade, of which roughly a quarter should be with developing countries and the rest equally split between industrialised and socialist countries.

A Soviet vice premier, Mr. Ivan Silayev, recently in Yugoslavia, is trying to resolve the problem of the falling value of Soviet-Yugoslav trade because of cheaper oil, gas and raw materials, which represent by far the largest part of Soviet exports to Yugoslavia. He said that Soviet exports have much lower values than Yugoslav exports have been accumulating large surpluses in trade with the Soviet Union. It would like to buy more there instead of reselling its exports but that is difficult because Soviet

Yugoslav foreign trade			
US\$m at current exchange rates	1986*	1987*	Index
Total exports	3,151.3	3,120.4	99.0
Hard currency	2,081.5	2,296.1	109.8
Clearing	1,059.8	824.3	77.8
Industrialised countries	1,337.2	1,540.7	115.2
Developing countries	455.1	477.1	104.8
Socialist countries	1,359.1	1,102.6	81.1
Total imports	4,047.8	3,777.2	93.3
Hard currency	2,826.4	2,814.9	99.6
Clearing	1,221.4	962.3	78.8
Industrialised countries	1,946.5	2,117.5	108.8
Developing countries	954.2	557.1	58.4
Socialist countries	1,147.1	1,102.6	96.1

\* January-April

businesses do not have enough exportable goods Yugoslav companies are interested in, or prefer exporting them elsewhere.

That is the main reason why Yugoslav trade with the socialist countries, which are important both as suppliers and markets, has been falling. In 1985 their share in exports was 51 per cent, in 1986 some 48 per cent, whereas in the first four months of this year it was 35 per cent. Their share in Yugoslav imports fell from slightly less than a third in 1985 and 1986 to 29 per cent in the January-April period of this year.

For reasons already mentioned, trade with the less-developed countries has also been going down. While exports to them were around 14 to 15 per cent of the total in 1985, 1986 and in the first four months of this year, the shares of imports from them were 21, 19 and 15 per cent respectively.

Such movements produced a slight fall in the total value of Yugoslav exports in the January-April period of this year, and a bigger reduction of imports. Those overall figures,

however, should not be interpreted as meaning that Yugoslav trade has taken a setback. The question to be asked is whether what has been achieved can be sustained throughout the year and possibly improved.

The answer depends mostly on whether Yugoslav manufacturers and exporters will be motivated to increase exports. At the moment, in most cases, they can fetch higher prices on the domestic market than abroad, in spite of a 37.3 per cent effective depreciation of the dinar between December 31 and May 14, which exceeded relative producer price movements by 5 percentage points, and in spite of the determination of the authorities to continue in that direction.

That in turn depends also on whether domestic demand will effectively be curbed through an incomes policy which will, at the same time, motivate workers to step up production and discourage wage and salary increases not justified by productivity gains, including various budgets, which have

been hitherto feeding inflation, through restraining such things as non-productive investments.

Very important for further export growth would be to resolve the problem of the dinar's relation to the dollar. Unlike South Korea and some other newly-industrialised countries whose currencies are linked to the dollar, Yugoslavia has linked the dinar to a basket of seven currencies of its major trading partners, in which the dollar's weight is some 18 per cent.

At the same time, about half of its trade is denominated in dollars. Last year, the dinar depreciated against the dollar by 46 per cent, while production costs went up by nearly double that rate, so that those selling for dollars incurred heavy losses, and their competitiveness on dollar markets was eroded.

In addition to that, the growth of Yugoslav exports also depends on the international environment, which at the moment is not very favourable, as growing protectionist tendencies in industrialised countries have been hurting Yugoslav products increasingly.

Of particular significance will be the conclusion of a new trade agreement with the European Community. The five-year agreement signed some seven years ago has been extended until a new one is negotiated. In Yugoslav opinion, EC members have been less than forthcoming in improving access to Yugoslav goods in their markets.

Yugoslavia would like quotas for all of its industrial products to be abolished.

The president of the European Commission, Mr. Jacques Delors, is expected in Belgrade in July. He has been reported as saying that he cannot imagine coming without negotiations being satisfactorily concluded. That inspires confidence that the next month or so will see a breakthrough.

Alexander Lebl

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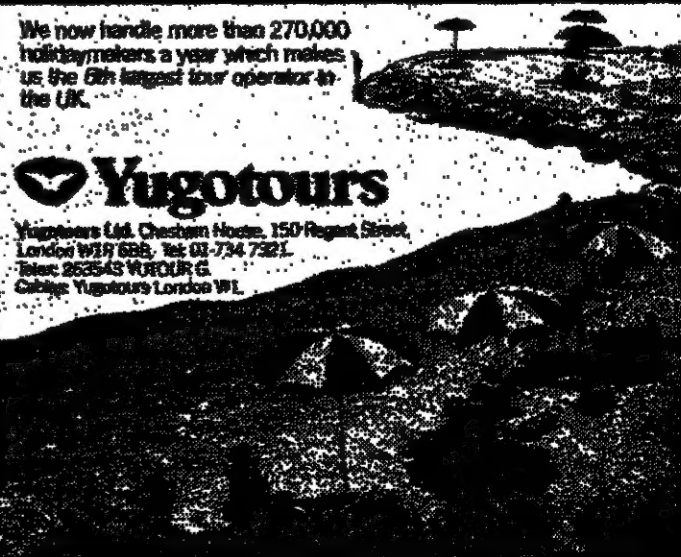
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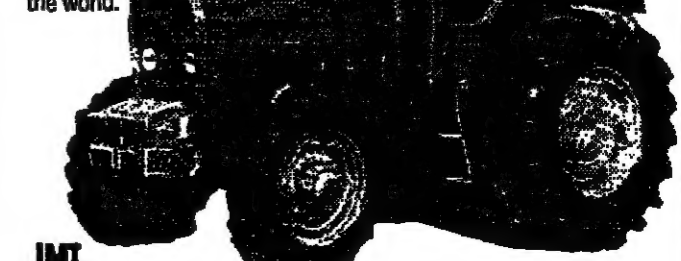


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## YUGOSLAVIA 4

## Constitutional reform

## Big changes needed to boost economy

TWO YEARS AGO the Yugoslav authorities decided in principle to review and reform the political system to remove obstacles to the development of the market economy and create a favourable environment for it. As a result, proposals are being prepared to amend and change the constitution of the federation and of the republics and provinces, which will require far-reaching changes in other legislation and regulations.

Last February, the collective heads of state of Yugoslavia, its state presidency, submitted to the parliament a proposal to initiate activities which will lead to constitutional changes. It expressed its view as to the extent of those changes and directions in which they should go, having previously consulted republics and provinces in order to see what would be acceptable to them (any change in the federal constitution requiring unanimous approval by their respective parliaments).

The federal parliament supported the initiative of the state presidency and charged its commission for constitutional affairs to formulate by the end of July of this year proposals for amendments to the constitution.

Expectations of the president's initiative fall well short of radical change. Nevertheless, many consider that the 13-year-old present constitution cripples efforts at rational economic behaviour, efficient govern-

ment, fostering of self-management and further democratisation of the country, and are hoping for something substantial. To begin with, the Presidency proposes better protection of commonly owned property, so that it cannot be misappropriated, by anyone, including various governments. (In Yugoslavia there is no state property in the sense there is in centrally planned economies. Everything that is not private property belongs to the society as a whole and is managed by those who work with it.)

The Presidency proposes to strengthen the obligation and responsibility of those who work with "social" property to maintain and increase its real economic value. This will require federal legislation for: • Defining the rent and monopolistic profit that cannot be distributed among workers but must be used for joint development goals.

• The hitherto widely used compulsory pooling of resources for various projects is to become an exception, and workers are to get back those resources plus indemnity for their use. • Investments between Yugoslav organisations are to be stimulated by giving partners equal decision-making rights, as well as guaranteeing their indemnity for the use of resources and their return in kind. So far, few organisations have invested in other organisations because they had little influence in what was

going to happen with their resources.

The presidency hopes that the revised constitution will encourage foreign investments in Yugoslav economic organisations, and in resources owned by Yugoslav citizens. It is proposing better legal and economic guarantees for private citizens who want to work with their own means; and broader scope for private small businesses, with encouragement for co-operatives, especially farmers.

Large nationwide technical and technological systems are proposed, while the theoretical obligation for trading organisations to associate with production organisations included in the present constitution but never implemented, is to be abolished.

The planning process is to be rationalised. Joint development plans and programmes are to be introduced for infrastructure. The national plan should become a vehicle of joint economic and development policy and integration on the single Yugoslav market.

In the field of the socio-political system, the Yugoslav Presidency would like the decision-making to become more democratic, rational and simple. The number of issues for which direct decision making by workers in referendums or other forms is required should be narrowed down, and the role of the workers' councils should be enhanced. The workers' councils in companies should decide



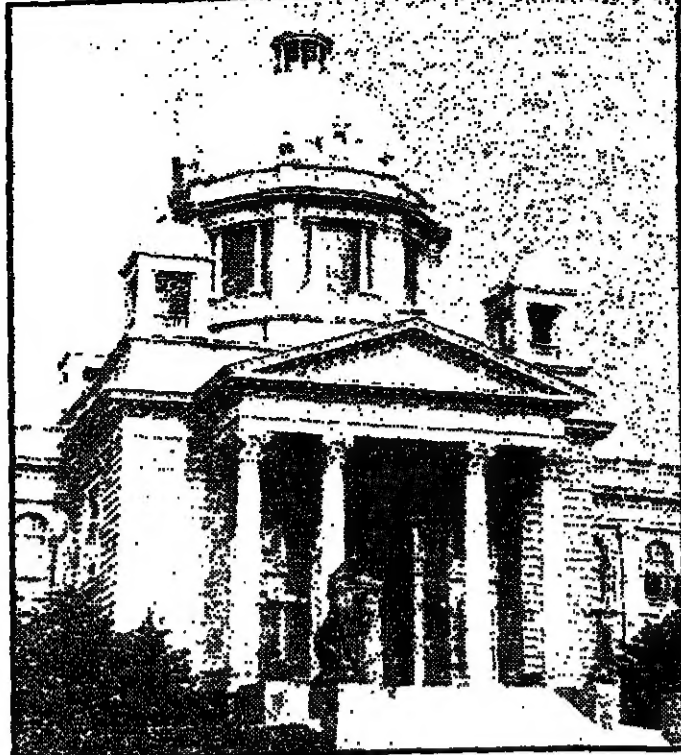
on a broader range of issues without consensus of basic organisations. Self-management agreements should be binding. The rights and duties of the Federation are a field in which the Presidency would like several changes to be made. The Federation should be strengthened, for common interests to be more efficiently realised so that the single Yugoslav market may function better, and that federal laws may be uniformly applied throughout the country. Specifically, it should be stipulated that for the single Yugoslav market two additional

things are necessary: unified bases of the tax system, and unified strategy of technological development. Accordingly, the bases of the tax system would be stabilised by federal law. Now, each republic and province is free to decide on taxes, and they are very different from one region to the other. The heralded tax reform will have to wait for the outcome of constitutional revision.

The self-management organisational set-up should not be rigidly stipulated but forms should be made possible which will satisfy rationality and needs of modern development,

capable of rapidly adapting to the requirements of technical and technological change and modern organisation of work. The company, or work organisation in the Yugoslav jargon, should become an autonomous economic agent, and not only a loose federation of its parts, the basic organisations of associate labour.

Public discussion of constitutional changes has not yet started, but limited debate has begun in various bodies and in the media, focusing on such topics as the demand for a third chamber of the Federal parliament in addition to the Federal



The National Assembly, Belgrade, where parliament will have to deal with proposals to change the constitution of the federation and of the republics and provinces.

Chamber and Chamber of Republics and Provinces. It would be a chamber of associated labour, such as exists in the parliament in republics and provinces. Its advocates contend that the present two chambers have too little scope for the expression of the interests of the Yugoslav working class as a whole.

Most Yugoslavs appear to favour a third chamber though political leaderships in some republics and provinces oppose it, arguing fairly predictably that the present solution is the best guarantee for the equality of Yugoslavia's peoples, and that interest of self-managers can be safeguarded.

The presidency's proposals are something of a compromise providing for an increase in the number of self-managers in the present two chambers to be increased, and a strengthening of their role. The position of the Presidency itself is not entirely clear. Its members are elected by parliaments of republics and provinces (each elects one), while the ninth member is the President of the central commit-

tee appointed ex-officio. As a collective body they are not responsible to anyone. The new proposals envisage their being elected by the Federal parliament and responsible to it, and four years, like the parliament—and not five. The replacement of the collective presidency by a President of the Republic has also been mooted. It will be many months before the nature of the proposed reforms and their chances of success become apparent. The Commission's proposals, due next month, will form the basis of a draft Bill, to be submitted to parliaments of republics and provinces, and published for the public debate. Amendments, taking into account suggestions and objections at this stage, will be incorporated into the draft which will need approval by a two-thirds majority in the Federal chamber before being resubmitted to the republics and provinces, finally approved, and declared law. Should they withhold approval, any new initiative would have to wait at least a year.

Alexander Lebl

## Small businesses

## Red tape restricts growth

MR FRANC ZIROVNIK is a plastics manufacturer. He has a private factory in a shed behind his home in Pula, at the southern tip of the Istrian peninsula in the Republic of Croatia. He employs nine workers—10 is the maximum permitted under present law—who operate nine moulding machines.

They make plastic packaging which, when he started business in 1971, had mostly to be imported. He was previously an engineer with Tehnomont, in Pula.

His first machine he designed and built himself. His latest, also self-designed, is under construction in the workshop attached to his house. Some of his other eight machines are Italian imports. One was designed by a friend.

The first reason he gives for wanting to strike out on his own is that it is a more creative way of making a living "In a company, there is always someone over you," he says. "There's also more money this way."

Mr Zirovnik is one of 235,000 self-employed businessmen in Yugoslavia. Many are taxi-drivers, restaurateurs, mechanics, seaside landladies and the like, but between them they employ some 125,000 workers. These figures do not include workers in agriculture, where some 85 per cent of the land is privately owned, and compare with public-sector small business employment of 200,000 people in 2,422 companies in 1986.

The Government wants to increase the number of private businesses. They believe that some 50 per cent of the unemployed could be absorbed into an enlarged private sector.

Leading bankers and economists in Belgrade put the encouragement of private business among their top priorities for revitalising the economy. Mr Mileta Jesic, vice president of the Yugoslav Chamber of Commerce, says his organisation has been encouraging some of its bigger members to develop a closer relationship with small businesses, both in the private and public sectors. The Chamber is arranging a meeting with the Conference of Cities and Communes of Yugoslavia to help this along.

Back in Pula, Mr Zirovnik has an order to make plastic plant trays from a nursery in Zagreb. It does not overstretch his labour resources. He can get by

with his nine workers. There are loopholes in the law he could use; he could employ part-time workers, or he could even take on partners. One business in Slovenia has eight partners, who are legally entitled to employ 80 workers. But, right now, he would be content to pass any extra business to one of the 10 or so friends he has in the area in the same business.

The plant tray order came through another Pula-based business, Vodnjanka. It has four divisions: Metalstvo, a metalworking business, based in Vodnjanka, an ancient town some

10 kilometres north of Pula, from which the company takes its name, and which employs some 50 workers; a construction division, based in Pula, which has 45 to 50 craftsmen—carpenters, electricians, bricklayers and the like, who work as subcontractors, as well as building houses in their own right; a division based in Zagreb, whose main business is the installation of aluminium roofing and siding; and an agency for co-ordinating and supplying private business.

Vodnjanka's turnover last year was around Dinars 200m, of which some 40 per cent came from private-sector business. The number of workers and companies in that division depends on the work the company can supply.

Vodnjanka's commission varies from 5 per cent to 50 per cent, depending on how much they have to supply in the way of materials and finance. Finance, of course, is a serious problem for small businesses, which have to cope with over 127 per cent inflation, tight credit and an over-valued

another company which takes the interests of its workers to heart. Unlike Vodnjanka, it is a purely self-managed company, where workers take decisions about policy and the distribution of profits.

It hardly qualifies as a small business, certainly not in Yugoslavia, where 60 employees is about the maximum for that classification. It has some 720 workers, 53 of them administrators, in three factories, which merged 19 years ago: one in Pazin, in central Istria, employs 135; one on the island of Cres, off the north Dalmatian coast, has 65 workers; and in Pula 520 people are employed in production and distribution.

They make their own textiles, using three different technologies. The latest, computer-operated, is gradually replacing the earlier automated knitting machines, but the earliest, individually operated machines, are going to stay in use for the time being.

Turnover last year was around 50m dinars. Some 55 per cent of production was exported, earning about \$1.5bn in hard currency. Some 70 per cent went to Western Europe, particularly West Germany, Italy, the Netherlands, and Belgium, where Arena fashions are sold under other labels.

In that way Arena acts as an outworker for Western European fashion houses. The rest was sold under Arena's own label either domestically or in Eastern Europe.

Arena's workers in Pula have an extremely agreeable environment, light, clean and spacious, with well tended house-plants everywhere. "I want it to be like a family, somewhere people want to go to work," says the director, Mr Ivan Skrijanaric.

To maximise profits, and to stop workers feeling that retailers and bankers are living on their labours, Arena is developing its own chain of 32 shops throughout Yugoslavia.

Skrijanaric takes a very practical and aggressive line on the economic problems facing Yugoslavia. He quotes Tito: "Nothing can be changed by laws." He says: "It's not enough just to talk. Things can only change from the bottom up. And this is the only country in the world where we can work this way."

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Yugoslavia has 235,000 self-employed businessmen and women. Many are taxi drivers, restaurateurs, mechanics and seaside landladies. Between them they employ about 125,000 workers

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## YUGOSLAVIA 5

## Transport and Communications

## Poor services push up costs

ONE OF the main bottlenecks in the Yugoslav economy has been its transport and communications system. It has proved less and less capable of satisfying growing demand for its services by local users and by foreigners who find Yugoslavia an important transit country, or who visit it as businessmen or tourists.

Expanding and modernising various transport and communications networks has therefore become the prerequisite for the development of industry, agriculture, tourism and other activities, as well as for increasing foreign exchange earnings.

Because of the inadequate development and inefficiency of various sectors, transport costs share in production costs has been two to four times higher than in other European countries. That has reduced competitiveness of Yugoslav goods on the world market. Other shortcomings like delays in delivery or poor transport conditions have the same effect. Foreigners are less inclined to tolerate such defects. Despite the fact that Yugoslavia has comparative advantages in its geographic position, foreigners have sought alternative routes.

Yugoslavia is also facing a realistic threat of becoming an appendix of Europe. Yugoslav railways have been in bad shape because they never had economic fares and enough funds to maintain tracks and rolling stock. Investing in modernisation has been poor. What resources were available in the post-war period were used to industrialise the country. That was done at the expense of mining, agriculture, forestry and railways.

In that period there was only one significant addition to the railway network, the Belgrade-Bar line. Narrow gauge lines were scrapped, and in some instances (e.g. Slavonki Brod-sarajevo-Karlovac) replaced by normal gauge lines.

One of the greatest efforts was the electrification of trunk lines. The electrification of the last part of the line between

Austria and Greece was achieved a month and a half ago, when the 161-kilometre long sector between Skopje and the Greek border was finished. As a result of the lack of funds, tracks are in poor shape. Trains go slowly and change velocities every few kilometres. The fastest trains go between Belgrade and Zagreb at 120 km per hour but it normally takes them five to seven hours to cover the 400-km distance. Delays have been frequent and so have accidents. Many railway crossings are unprotected and trains run into cars and buses driven by careless drivers.

Roads, except for transit, have been under control and railways have been accumulating losses. Their workers have been poorly paid, which does not motivate them to work better. Discipline is weak. Especially dangerous is the fact that engine drivers come to work tired or even drunk, which increases the risk of their falling asleep or going through a red light.

Yugoslav railways have been decentralised and fragmented and they do not form a well-organised economic and technological system. That is, however, going to change to some extent if constitutional reforms are passed.

Yugoslav railways have several economic and technical development proposals. Among them is the transit development programme for 1986-1990. Compared to some \$110m they earned from transit in 1985, they could earn between \$200m and \$250m by 1990 if certain conditions are implemented. First of all the need for additional investments. Experts have found that Yugoslav railways carry only 12 per cent to 20 per cent of potential freight transit to Germany, 35 per cent to Italy, 40 per cent to Bulgaria, 46 per cent to Austria, 51 per cent to Hungary, and 58 per cent to Czechoslovakia. Of course, success depends also on what alternatives, be it other railways or road transports, will offer.

Transport 1986						
Passengers	Railways	Passenger ships	Freight ships	Air transport	Buses	Lorries
Total '000s	131,473	8,059	—	5,947	1,043,269	—
Domestic	129,541	7,931	—	2,705	1,035,192	—
International	1,932	128	—	3,142	8,077	—
Freight ('000s tonnes)	89,807	—	33,730	43	230,268	—
Domestic	64,953	—	2,256	18	226,491	—
Exportation	7,908	—	1,827	16	2,178	—
Importation	9,483	—	10,003	8	1,181	—
Transit	7,463	—	—	—	278	—
Abroad	—	—	19,644	1	150	—
Freight/ton	27,573	—	206,957	111	24,371	—
Total tonnes (m)	18,443	—	379	7	21,667	—
Domestic	18,443	—	379	7	21,667	—
Exportation	3,024	—	9,227	67	—	—
Importation	2,903	—	49,823	24	—	—
Transit	3,203	—	—	—	—	—
Abroad	—	—	147,528	13	—	—



The Belgrade motorway—but only 46 per cent of planned routes have been built

Longer-range programmes of Yugoslav railways foresee the construction of new lines and consist mainly of the overhaul of existing lines. Trunk lines should be made for speeds of 160 km/hour, new safety and signalling equipment should be installed, new rolling stock purchased, mainly from Yugoslav manufacturers who are capable of providing most types of engines and cars.

To what extent those programmes are going to be carried out will largely depend on how much will be obtained from foreign sources, such as the European Investment Bank and the World Bank. Part of the Ecu 600m Yugoslav has requested from the E.I.B. is intended for railway modernisation programmes.

Yugoslav railways have been insisting on a comprehensive transport strategy for the country on the grounds that road transport has been privileged. The railways claim that energy consumption in road transport is 13 times that of rail transport, and that it is not justified to transport two and a half times more goods and eight times more passengers by the latter than by rail. Such a strategy, however, is not yet in sight.

Road transport has its own problems. The main one is again the undeveloped infrastructure. Although thousands of kilometres of new roads have been built since the war, the backbone, the motorway between the border with Austria in the north-west and borders with Greece in the south and Bulgaria in the east, has been left unfinished. Of the 1,194 km, so far 575 km or 46 per cent have been built.

That has been one of the many drawbacks of Yugoslav road construction. Important roads have been constructed before vital links. Only two weeks ago, at a meeting between the Federal Prime Minister, Mr Branko Mikulic, and prime ministers of republics and provinces it had been decided to give absolute priority to the construction of the Fraternitv-Unity motorway (and modernisation of the trunk railway line mentioned earlier). That would cost some \$60m, of which a smaller part would be financed by borrowing abroad. The rest would be financed from a special levy on the price of petrol (at the moment 7 dinars, or 7p, per litre) and other local sources. In that way, the motorway could be finished by 1990, it was hoped.

international transport. While in countries like the US, containers originated on the mainland and extended to the sea, in Yugoslavia the process is the reverse of that.

A solution for the rationalisation of transport is sought by establishing regional centres which would concentrate freight from a given territory and allow for rapid handling and transport. A total of 47 such centres has been planned for the country, and the cost effectiveness would be such, advocates of the plan claim, that whatever was invested would be recovered within a few years.

There has been opposition, however, because if that materialises many small towns would lose their railway stations and also jobs, but the idea has been gaining ground.

Air transport is the youngest branch, although the oldest Yugoslav company, Yugoslav Airlines (JAT) just celebrated its 40th anniversary. After some lean years, JAT has been operating successfully since 1985. It has been export-oriented, 85 per cent of its income is in hard currency. Domestic flights have been subsidised from profits made abroad. JAT has been buying new Boeing and McDonnell Douglas aircraft, bracing itself for the new era of deregulated air traffic in Europe.

Another company, Adria Airways from Ljubljana, has been also expanding quickly. Originally a charter company, it has now regular domestic and international flights. Unfortunately, those two cannot find common language, which would be of mutual benefit.

A third company, Avioinvest, within the Genex system which includes the Yugoslav tour operator, engages in charter flights only, and some time ago switched from Soviet-made to American airplanes.

Alexander Lobi

## Technology

## Research is fragmented



Mr Sinan Hasani, the outgoing Federal President who gave a warning about developing nuclear technology

companies invested abroad only in technologies which they wanted to get rid of in their own countries. New laws on the transfer of technology have been framed to take account of this problem.

Another major criterion for federal funding is that projects should be in areas where Yugoslavia is either the most advanced, or among the most advanced, nations.

High-temperature cryogenics (cryogenics is basically the physics of how materials behave at extremely low temperatures) is one area in which Yugoslavia is among the top half-dozen nations. The practical value of this research would be in the commercial use of superconductors (materials which, at extremely low temperatures, offer no resistance to electricity).

Yugoslav scientists have achieved results with superconducting materials at temperatures of -108 deg Celsius, about 10 degrees lower than the best results. The higher the temperature at which superconductors work, the more possible it becomes to develop cheap commercial applications. El Dorado for cryogenics is to develop superconductor science to the point where the idea of power from nuclear fusion becomes reality.

In some areas of biotechnology, Prof Matic says, Yugoslavia can claim to be world leaders. They have developed a strain of disease-resistant sunflower which has attracted buyers from Japan, the US and Italy. Maize is another crop where biotechnologists have achieved potentially profitable results. Other priorities for funding are

computer science, particularly software, computer technology in production control, robotics, telecommunications and new materials.

Yugoslavia is also participating in the Eureka and Comecon programmes. Prof Matic says negotiations have been conducted on some 50 Comecon projects, while agreements have been reached on about 10. With Eureka, though, only three projects are being negotiated, he says. He is quite concerned that the Eureka programme is closed, and certainly does not want to see any imbalance in Yugoslav participation in the two programmes.

He thinks that Yugoslavia may have to find a third way, unless the problems are resolved by the end of the year. He says co-operation with the US has been good, and that closer links with Japan are a possibility. He also envisages more co-operation with such technologically advanced developing countries as India, Argentina, and Brazil.

But Yugoslavia is a European country, the European members of Eureka are closer and co-operation with them is less expensive. Part of the function of Prof Matic's committee is to prevent the leakage of information from a Comecon project to a Eureka one or vice versa. There is a regulation stipulating that an enterprise participating in Eureka cannot also take part in a similar project organised through Comecon. Yugoslav enterprises, he says, have never figured on the Co-ordinating Committee for Multilateral Export Controls (Cocom) blacklist.

A few foreign companies have already invested in high-tech projects, but the new laws on the transfer of technology are expected to make Yugoslavia more attractive, particularly their provisions on the repatriation of profits and on insurance against non-commercial risks.

But Prof Matic is quite aware that nobody from outside Yugoslavia is going to bring development in, and that his country will have to develop high technology of its own. "God helps those who help themselves," he says.

But the exchange of technology is another matter. "We know we cannot expect to receive knowledge and technology from our partners, but at least we can exchange 50 per cent of our own with them. We think that Yugoslavia's 50 per cent is worth something."

Jed Marshall

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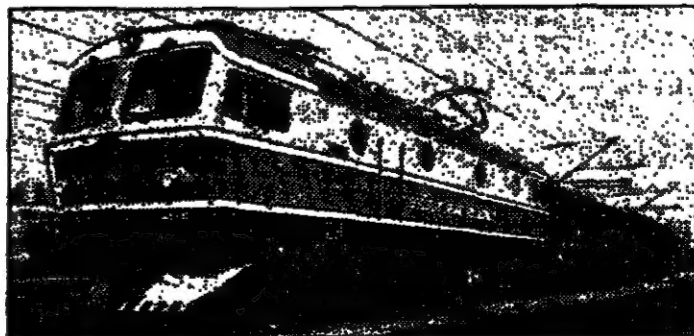
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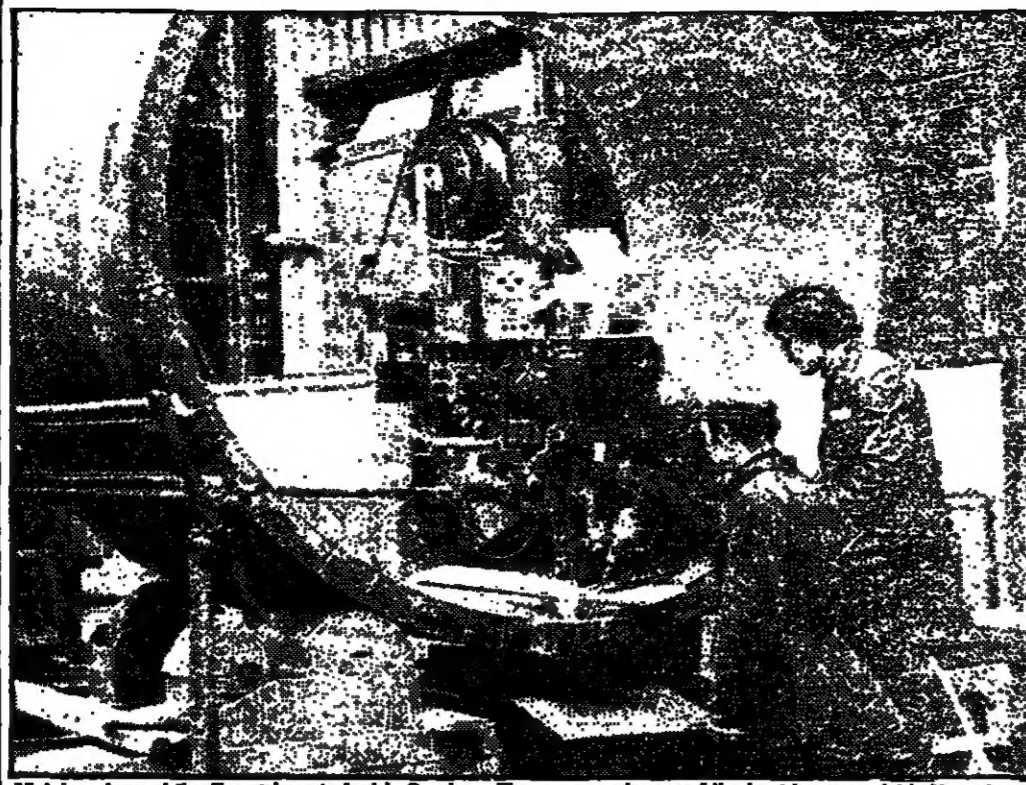


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**Metal workers at the Energoinvest plant in Sarajevo. The company is one of the best-known outside Yugoslavia.**

## Awaiting a free market

Hundreds of university graduates have been trained in marketing, and many have earned MA or even PhD degrees, and yet marketing has been overlooked and has had no impact on Yugoslav exports. Very few Yugoslav businesses are known worldwide or in Europe, apart, perhaps, from Elan Ski manufacturers of Begunje in Slovenia. Energoinvest of Sarajevo, which is a conglomerate engaging in metal processing, electrical, oil processing, mining and other indus-

In other words, as long as the market in Yugoslavia has not won a decisive victory as a concept in policy and practice,

**Alexsander Lebl**

Alexander Lebl

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ure now is for greater specialisation and development of expertise especially in dealing with foreign partners, the specialisation trend so far has been

like the whole economy, are burdened with many problems. Maturities of their lendings and sources do not match, they have liquidity problems, they have

**Alexander Lebl**

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